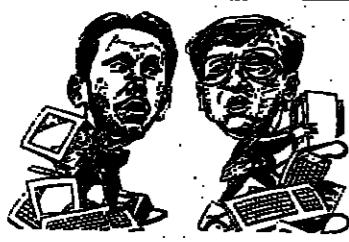


# FINANCIAL TIMES



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**But who will use them?**

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**Corporate finance Jersey**

Separate sections

World Business Newspaper

WEDNESDAY MAY 22 1996

## 500 die as Tanzania ferry capsizes on Lake Victoria

More than 500 people died when a Tanzanian ferry capsized on Lake Victoria near the western town of Mwanza. Rescue workers found 120 survivors and recovered 25 bodies. Survivors said many passengers were caught underneath the vessel when it turned over and sank. The ship was due to be taken out of service.

**Food price rises to be short-lived:** A rise in world agricultural prices is likely to prove short-lived and risks encouraging industrialised countries to relax their efforts to reform farm policies, an Organisation for Economic Co-operation and Development study shows. Page 14; Moscow makes surprise application to join OECD, Page 4

**Bomb kills 16 in Delhi:** A Kashmiri militant group claimed responsibility for a car bomb which killed at least 16 people in a busy New Delhi market. BJP to offer "reformist" budget in July, Page 6

**Deutsche Telekom attacked:** Dietmar Kuhnt, chairman of RWE, Germany's largest energy group, accused Deutsche Telekom, the state telecommunications network, of failing to create conditions for fair competition. Page 15; Lex, Page 14; Australia set-back on Telstra sell-off, Page 6

**Mafia "channelling money to Russia":** Senior Italian police officers believe that the Mafia has been channelling large amounts of money to Russia because of a clampdown on its domestic operations. Page 14; Italians exultant, Page 2

**Hong Kong business group warns Patten**

Hong Kong's General Chamber of Commerce called on governor Chris Patten (left) to accept China's plan to replace the territory's elected legislature. In an open letter to Mr Patten, James Tien, chairman of the chamber, warned that refusal to co-operate with a provisional legislature would have an "adverse effect" on Hong Kong's transfer from British to Chinese sovereignty next year. Mr Patten rejected the call. Page 6

**MEPs' told to cut costs:** The European parliament must cut its spiralling costs after a 50 per cent jump in four years, MEPs were told. The parliament's provisional 1997 budget is 16 per cent above this year's at Ecu\$94m (£1.5bn). Page 2

**Sonat lifts bid for Transocean:** A battle between two Texan oil drillers to take over Norway's Transocean Drilling appeared to swing in favour of Sonat Offshore Drilling when it increased its bid to close to US\$1.5bn. Page 15

**Toyota in China venture:** Toyota, Japan's largest carmaker, is expected to announce today that it has won approval for a longstanding plan to manufacture engines in Tianjin, northern China. Page 14; Honda surges, Page 20

**US presses for "open skies" deal with UK:** The US government gave its firmest indication that it would block any alliance between British Airways and American Airlines unless the UK agreed to conclude an "open skies" agreement with the US. Page 5

**Call for break-up of UK airports group:** A committee of British MPs called for BAA, the airports group, to be broken up, saying London's Heathrow, Gatwick and Stansted airports should not be run by one company. Page 8; Lex, Page 21

**Ulster talks under threat:** The UK government faced a twin threat to all-party talks on Northern Ireland when the Ulster Unionists threatened to withdraw support from the Conservatives and Sinn Féin played down prospects of an IRA ceasefire. Page 9

**China seeks end to MFN annual reviews:** Beijing urged Washington to end its "disruptive" annual review of China's Most Favoured Nation trading status. Page 5; Britain attacks US trade policies, Page 4; Cuba still shy of investment, Page 7

**Overseas growth lifts TDK:** Strong growth in its principal overseas markets lifted annual pre-tax profits at TDK, the world's largest maker of magnetic tapes, by almost 70 per cent to Y15.9bn (£40m). Page 15

**M&S profits rise 7.2%:** Reviving consumer sentiment helped Marks and Spencer, the leading British high street retailer, to a 7.2 per cent rise in annual pre-tax profits to just under £1bn (£1.52bn). Page 15; Lex, Page 14; Pension costs peg M&S advance, Page 22

**M&S stock market indices**

	New York	London	Paris	Tokyo
Dow Jones Ind Av	5,756.95	(8.13)	3,381.4	(391.3)
MSDNG Composite	1,251.58	(3.57)		
Europe and Far East				
CA40	2,128.71	(8.12)		
DAX	2,578.73	(20.78)		
FTSE 100	3,788.4	(41.2)		
Nikkei	22,051.74	(112.74)		

**M&S lunchtime rates**

	Federal Funds	3-mth Treasury Bill Yld	Long Bond	Gold
US 9-mth Interbank	5.1%	(4.00%)	8.5%	\$381.4
US 10 yr GSE	6.5%	(5.95%)	9.5%	
France 10 yr OAT	10.5%	(10.67%)	10.5%	
Germany 10 yr Bund	9.7%	(9.80%)	10.5%	
Japan 10 yr JGB	9.12%	(9.75%)	10.5%	

**M&S monthly oil (Argus)**

	DM	Yen	Tokyo close	Y 108.22
Greek Oilseed	518.82	(18.51)		

**Asian** LSE 220 Germany DM4.00 Lithuania Lt 15.00 Qatar QAR 1.02  
Australia S&P/200 Greece DAX 600 Libya S.Arabia SR 1.12  
Singapore S\$4.30  
London LSE 220 Hong Kong HK 100 Morocco MD 16 Stock Ps. Stks 1.25  
Bahrain LSE 220 - Israel M220 Neth R 4.75 S. Africa R12.00  
Cyprus C 21.20 India R 97.5 Nigeria Ps 250  
Coach Ps K 500 Israel N 2000 Sweden SK 20  
Denmark DK 18 Italy L 2000 Oman S. Arab. SFR 7.0  
Egypt E 25.00 Japan Y 2000 Pakistan Ps 40  
Korea K 500 Poland L 15.50 Turkey L 80.00 UAE DR 1.00  
Switzerland CH 22 Jordan J 50 Portugal Ps 1000  
Finland FM 15.50 Korea K 1000  
Ecuador ECU 1.00  
Russia R 1.00

'Furious' Major launches retaliatory campaign as Brussels remains firm on beef ban

## UK vows to disrupt EU business

By Robert Peston in London

The UK yesterday launched an extraordinary campaign to disrupt the European Union's decision-making in fury at lack of progress on lifting the worldwide ban on exports of British beef.

After weeks of hesitation on whether to retaliate, Mr John Major, the prime minister, said the UK could not "continue business as usual within Europe" when faced with a "clear disregard by some of our partners of reason, common sense and Britain's national interest".

The move, agreed by ministers yesterday morning, was prompted by the failure on Monday night of the EU's standing

veterinary committee to agree to a partial lifting of the embargo relating to some derivative products.

Mr Major, described by colleagues as furious, told the House of Commons it was not the way he liked to do business in Europe, but he had decided the UK would veto decisions on any issue which required unanimous vote of EU members.

He accused a handful of EU countries – understood to be Spain, Portugal and the Benelux states – of a "wilful disregard of Britain's interests and in some cases a breach of faith", for renegeing on assurances that they would support a partial lifting of the ban.

Echoes of 'empty chair' policy; Mixed motives behind No vote Page 8  
Editorial Comment Page 13; Short-lived rise in farm prices Page 14

Reaction across Europe was swift and hostile. Mr Philippe Vasseur, the French farm minister, warned that it was "not in Britain's interest to escalate the conflict" over blocked British beef.

EU officials described Mr Major's move as counter-productive. "Nobody is going to be blackmailed into taking action. Threats are not going to work in this situation," one said.

They dismissed suggestions that it would have a significant effect on EU business in the short term, but conceded that in the longer term a policy of non-co-operation could cause increasing difficulties.

In the UK, Tory MPs were delighted, especially the Eurosceptics who have been campaigning for the government to retaliate since the EU ban was imposed eight weeks ago.

The dwindling number of Tory pro-Europeans were less happy. "My fear is that this will end up as nothing more than a bluff, and we'll find our way down a slippery slope with people clamouring for us to leave the Union," said one.

Ministers were yesterday drawing parallels with General de Gaulle's operation in 1965 of an "empty chair" policy, when he withdrew France from all meetings of what was then called the Common Market, in protest over the Common Agricultural Policy.

"We are sending a significant political signal," said Mr Malcolm Rifkind, the foreign secretary.

The government said it would use every EU ministerial meeting to argue the case for lifting the ban, irrespective of the formal agenda.

"If we are there to talk about transport, we will talk about beef," said a minister. "If fishing is on the table, we will talk about beef."

Progress will also be brought to

a halt in the intergovernmental conference on reforming the EU's institutions. The UK will be present at all IGC meetings but will prevent any decisions from being reached.

However, the British government's greatest threat is that it will hijack the forthcoming European Council meeting of government heads in Florence when movement towards monetary union was supposed to be the main item on the agenda.

"Florence is bound to be dominated by this issue," Mr Major said. A senior official later added that the prime minister would veto the issue by the council of its normal statement or conclusions at the end of the meeting.

Public sector workers strike in support of pay claim ■ Negotiations resume today

## Germany slips into 'recession' as GDP falls again

By Peter Norman in Bonn

The German economy contracted for the second successive quarter in the first three months of this year, implying the country is in recession according to the standard US and UK definition.

Without giving figures, the Bonn economics ministry reported yesterday that gross domestic product in the first quarter declined on a price and seasonally adjusted basis "to an extent similar to the previous quarter" and showed hardly any increase compared with the first quarter of last year.

Meanwhile, public sector workers in numerous German cities staged further short "warning strikes" yesterday in support of their union's 4.5 per cent pay claim for 8.2m employees.

The stoppages, which were concentrated in eastern Germany, disrupted municipal transport and refuse disposal services and some hospital and postal services. Employers and the public workers' union are due to resume negotiations today.

The statement from the Bonn economics ministry implied that the economy shrank by about 0.5 per cent in the three months to the end of March, which was the decline reported for the October to December period. The statistics office will produce official first quarter figures next month.

The ministry blamed the downturn on the unusually long and harsh winter that hit the construction industry and other sectors. It said the available economic data, which mostly included March figures, gave hardly any indication of a recovery. However, the report was confident activity would pick up.

It said improved underlying conditions pointed to a gradual strengthening of upwards momentum in the economy. These included stable prices, low interest rates, reduced taxes for

people with low incomes, the almost full reversal of last year's effective revaluation of the D-Mark, markedly higher company profits and generally moderate wage settlements.

But it added that there would only be a decisive improvement in the German labour market – where nearly 3m are registered as unemployed – if there was a significant and permanent strengthening of investment. Companies had to be persuaded

Continued on Page 14

This announcement appears as a matter of record only

## INSTITUTIONAL BUY-OUT

OF

Warburton's bakery retailing and savoury pie manufacturing divisions

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**Warburton's**  
FAMILY BAKERS SINCE 1874

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REGULATED BY IMRO

## EdF group buys big stake in Brazil power company

By Angus Foster in São Paulo

A consortium including Electricité de France and two US groups yesterday bought a significant stake in Light, the Rio de Janeiro power company, in Brazil's biggest privatisation so far.

The successful sale, which followed several delays and court challenges, is a big lift for the sell-off programme of president Fernando Henrique Cardoso.

The foreign interest in Light was also seen as a promising signal for the future privatisations of mining giant Companhia Vale do Rio Doce, expected next year, and Brazil's huge electricity generation and telecoms industries.

Planning minister Mr José Serra described the sale as a great success, and said the R\$2.22bn (\$220m) raised would be used for investments elsewhere in the electricity sector, and to reduce government debt.

"This is the first large-scale entry of foreign investment in a

year the government sold Ecelsa in the state of Espírito Santo.

The next step for the government is to start selling parts of Brazil's generation network, one of the largest in the world. However, progress is likely to be slow since the necessary regulatory framework is still to be agreed.

Mr José Berenguer, managing director of ING Baring, which advised the foreign consortium, said the outcome showed foreign investors' growing interest in "not just the electricity sector, but the high growth potential of the country".

The sale should also help São Paulo state's sell-off plans. The state, whose electricity system is the biggest in Latin America, is splitting up its network and hopes to start privatising later this year.

The auction was accompanied by a heavy police presence but there was none of the violence between police and unions witnessed at some previous sales.

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## NEWS: EUROPE

# Clamp down on budget, MEPs told

By Neil Buckley in Strasbourg

The European parliament must cut its spiralling costs after a 50 per cent jump in two years, MEPs were told yesterday.

Construction of expensive new buildings in the parliament's twin centres of Brussels and Strasbourg has sent the parliament's provisional 1997 budget to Ecu534m (\$1.16bn) - 16 per cent up on this year's budget and more than half as much again as the 1994 figure of Ecu586m.

The parliament is building a Ecu43m debating chamber and 900 offices in Strasbourg, a stone's throw from an existing complex and the biggest single building project in France. It is also expanding operations in Brussels.

MEPs were warned that a rise in costs could break European Union rules, which limit the amount the parliament can spend to 20 per cent of EU administrative spending. Under the provisional budget the parliament's share would be 21.4 per cent.

MEPs were yesterday considering options to deal with the problem, including knocking Ecu7m off the proposed 1997 budget, and will vote on the issue tomorrow.

Controversy over the new buildings will be stoked again today by a report from Mr Piet Dankert, a Dutch socialist MEP, which "deplores" the fact the decision was taken "without regard" to the EU spending ceiling. This echoes last year's ruling by the Court of Auditors, the EU's spending watchdog, that approval of the project did not follow proper procedures.

The budget problems have

emerged at a sensitive time for the parliament, which is pressing the intergovernmental conference on the future shape of the Union for an enhanced role in EU decision-making.

The Strasbourg complex will reinforce the city's drive to continue as parliament's twin home, despite pressure to cut costs by siting it in a single centre.

Plans last year to downgrade Strasbourg's role and shift more parliamentary meetings to Brussels were blocked by France.

Meanwhile, parliament has bought the first two buildings of a giant new complex in Brussels, the Espace Léopold, and will next year take possession of a third, providing offices for MEPs and their staff.

Parliament originally said buying the new buildings outright would cut long-term costs by avoiding rental payments, while paying them off in only 10 years would reduce interest payments.

Both the previous Brussels and Strasbourg premises were leased.

Mr Dankert warned yesterday: "The problem we have is a serious one and it is caused by the explosion of buildings, which makes up a lot of the budget."

Mr James Elles, a British conservative, said it was "highly regrettable" that the parliament had ended up with "two large palaces which taxpayers have to pay for".

Mr Erkki Liikanen, European budget commissioner, warned parliament it needed to set an example as member states cut spending in preparation for monetary union.

# Lufthansa chief hits out at aid for rival airlines

By Andrew Fisher  
In Frankfurt

Lufthansa's chairman, Mr Jürgen Weber, yesterday launched a bitter attack on the subsidies granted by some European governments to their national airlines. He warned that the latest cost-cutting and capital injection plan by Alitalia would have to be studied closely.

Most of his criticism was directed at Air France, whose government aid is already the subject of a complaint to the European Commission by the German airline. Brussels has also recently approved a capital injection at the Spanish airline Iberia, after scaling it back and imposing strict conditions.

"We are not exactly pleased when something like this happens, as you can imagine," he said about the Alitalia plans. The Italian carrier last week announced job cuts and cost reductions, as well as a request for a capital increase of £3.000m (£1.9bn) from Iri, the state holding company which is its majority shareholder, and private investors.

"We will have to study carefully - and we don't know the conditions - whether this is state aid à la Iberia or Air France, which is then used to sell tickets more cheaply and throw dumping capacity at the market; or state aid used to restructure the company and make it healthy and stable again."

He said the latter was prefer-

able to Lufthansa as a competitor.

Mr Weber said "profit-driven airlines" in Europe were angry that "competition is being distorted by further state subsidies to some European flagship carriers". He mentioned no company names in his speech at Lufthansa's annual press conference. But when asked which airline excited his anger most for bypassing EU subsidy conditions, he said: "It is no secret - it's Air France." He also referred to "southern European airlines" when making his criticism.

Mr Weber has put Lufthansa through a programme of restructuring, cost-cutting and productivity improvements in the past few years, and warned yesterday there was more to come. He pointed out that the Commission had forbidden carriers receiving extra subsidies from using taxpayers' money to undercut prices. But there were indications, he said, that this was exactly what they were doing.

"That is absolutely outrageous because it penalises those airlines that rely on their own efforts," he said. "This state support is a sorry state of affairs because it takes away the pressure on them to put their own house in order."

The German government still has a 36 per cent stake in Lufthansa which it plans to sell this year or next. It reduced its holding from 51 per cent in 1994 through a share sale to the public.

# Georgians balk at paying price of recovery

Recent economic gains may be squandered unless the government can persuade more people to pay taxes, writes Peter Graff in Tbilisi

His government launched a stable currency last year, liberalised prices, suppressed inflation and halted one of the steepest collapses of economic output in any former Communist economy. In 1995 Georgia's was one of only two economies in the Commonwealth of Independent States to grow in real terms.

The IMF has been remarkably popular in Georgia for coaxing the government away from hyperinflation at the end of 1994. President Eduard Shevardnadze received a convincing mandate in elections last November, campaigning largely on a promise to keep the reforms on track.

Later: "If there's one thing I've learned in the past week, it's that nobody here likes to pay taxes."

A year ago, Georgia's tax collection rate hovered at a tiny 3 per cent, well short of the 5.7 per cent the IMF expects by the end of this year. In April, Mr Wang said, the problem seems to have worsened.

Georgia's 1996 budget, written with IMF advice, closed most of the country's tax loopholes but the government has simply been unable to collect.

Reluctant though they may be to pay taxes, however, people still complain about the lack of government spending on the country's crumbling infrastructure and on public

sector payments - workers and pensioners receive only a fraction of the minimum considered necessary for survival and complaints are widespread about police and official corruption.

If the situation does not improve soon, one more measure may be added. The IMF has warned that if Georgia does not collect its taxes, it could fail its next IMF review for the first time since reforms began in 1994, cutting off the very loans that have made the reforms possible.

Georgia has performed well under virtually all the IMF's other criteria. Inflation is falling more quickly than the Fund expected. Growth is set

tough. Not only do Georgians evade taxes, they also do not pay their electricity bills. The state power monopoly, unable to collect debts, has not been able to buy fuel. As a result, the lights are off most of the time, except in the warm months when melting snow in the Caucasus mountains provides free hydroelectric power.

Mr Albert Warner, general director of Chalco Wines, a US joint venture which owns a Georgian winery, watched his bottling plant lie idle from November to March for lack of electricity.

Still, he says his company has no plans to turn back. "We are vertically integrating our operations. We want to control the whole process, and we are looking into purchasing the fields - the vineyards themselves. We are here for the long term."

was not the key point - more the experts - he is more or less always fighting for an understanding that he is doing the best for his people," said Mr Robert.

"I am not doing business with this guy - it is not military equipment - we are in a very soft business. We are one of the first. We can help the people with items to survive."

The World Bank announced last week that its own work with the Bosnian Serbs was being held up by their refusal to sign a subsidiary agreement. Technically the bank has to sign loans with the Bosnian state government, which would then, in theory, lend them on to the Bosnian Serbs.

The hardline leadership in Pale has refused to sign such an agreement, which would in effect recognise the Sarajevo-based government of Bosnia-Herzegovina, from which the Serbs fought to secede during four years of war.

# France makes it up with N-test critics

By David Buchan  
In Paris

France yesterday mended its diplomatic fences with Sweden and Austria which last year led the strong criticism inside the European Union of French nuclear tests.

After talks with President Jacques Chirac, Mr Goran Persson, the Swedish prime minister, said the row over nuclear testing was "behind us" and the way was open for improved co-operation on bilateral and EU issues.

The same sentiment emerged from separate talks which Chancellor Franz Vranitzky of Austria held yesterday with Mr Alain Juppé, France's prime minister.

The impression of a significant French effort at reconciliation was heightened by the fact that yesterday Mr Chirac also met Mrs Mary Robinson, president of Ireland, another neutral EU member which condemned the French tests last year.

In fact, the holding of these three meetings yesterday was largely by chance - Mr Vranitzky was in Paris to preside over the ministerial session of the Organisation for Economic Co-operation and Development and Mrs Robinson was in the French capital to open a cultural event.

However, French leaders and officials made clear their desire to repair the diplomatic damage to France's relations with many of the 10 EU states who voted at the United Nations to condemn French tests last autumn.

Mr Chirac was furious that the vote against France was proportionately greater within the 15-nation EU than within the UN world body.

In pique, he cancelled meetings he or Mr Juppé were to have had with leaders of Sweden, Austria, Finland, Belgium, and Italy. Evidence of a change of tone in Paris came last weekend in a warm invitation to Mr Romano Prodi, Italy's new prime minister, to visit France.

France's discussions with its neutral EU partners yesterday largely steered clear of defence issues. But Mr Persson, anxious to show that Sweden had its own distinctive contribution to make to European security, reminded the president of the Swedish-Finnish proposal to the EU's intergovernmental conference that the Union should play a greater role in international peacekeeping. For his part, Mr Chirac praised the role of Swedish troops in Bosnia.

Mr Persson said Mr Chirac's recent proposal for a "European social model" was in line with his own Social Democrats' desire to combat unemployment while retaining high ambitions in social policy.

In answer to Mr Chirac's call for maximum membership of the planned economic and monetary union, Mr Persson claimed Sweden was on target to qualify for the single currency, but said the Swedish parliament still reserved the final say on joining monetary union.

Mr Juppé found a closer identity of views with Mr Vranitzky on Emu. The two men agreed on the necessity for a new exchange rate mechanism to regulate fluctuations between those currencies in and out of the currency union.



Hooded anti-Mafia agents parade Giovanni Brusca outside police headquarters in Palermo yesterday

# Russian Communist rejection of IMF 'diktat' may endanger loan

By Chrystia Freeland and John Thornhill in Moscow

Russia's Communist party "will not tolerate the diktat" of the International Monetary Fund if Mr Gennady Zyuganov, the party's leader, wins next month's presidential election, one of its senior officials said yesterday.

Losing the \$102bn IMF loan extended this spring could plunge Russia's capital markets into turmoil and shatter the country's fragile economic equilibrium.

Mr Anatoly Lukianov, a former member of the Soviet politburo and now a leading figure in Russia's revamped Communist party, said that if it formed a government, it would seek to maintain good relations with the IMF, but would refuse to bow to the Fund's strict economic demands.

"We will not under any circumstances break relations with them [the IMF] but we will not allow them to so unpardonably command us," Mr Lukianov said.

Mr Michel Camdessus, managing director of the IMF, has said the Fund would work with any Russian administration but would cut off the loan if an incoming Communist government broke the terms agreed this spring.

The loan is disbursed in monthly tranches to ensure compliance with tough fiscal and monetary conditions.

Mr Thomas Wolf, head of the IMF's Moscow office, said he had held talks with Mr Yuri Maslyukov, a leading Communist party member and head of the parliamentary budget committee, as a matter of course.

"We have been in contact with officials from the Communist party in order to try to establish a basis for dialogue and talk about their ideas regarding economic policy."

Mr Zyuganov's economic programme remains obscure, but he has promised to unveil a detailed plan over the weekend. In a preview of policy paper, Mrs Tatjana Koryagina, one of the co-authors of the

Boris Yeltsin, the Russian president, sought to win back democratic supporters who have been disenchanted by the bloody war in Chechnya and his reversion to many of the symbols and practices of the Soviet era.

A presidential decree, effective immediately, will lower the fines levied on individuals and companies who are late paying their taxes. Compounded daily, the fines could swiftly exceed the original tax bill.

Beginning next year, the presidential decree will also free those companies with no debts to the government from their current obligation to pre-pay taxes, and will establish a rule that taxes cannot be charged more than once a month.

programme, yesterday strongly criticised the current government's anti-inflationary policy as self-defeating because it had caused big falls in industrial output and a sharp fall in people's real incomes.

To commemorate the 75th anniversary of the birth of Mr Andrei Sakharov, the late Nobel prize-winning physicist who is a hero for Russian democracy, Mr Yeltsin laid a wreath on Mr Sakharov's grave and met leading figures from the democratic camp.

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Mr Juppé found a closer identity of views with Mr Vranitzky on Emu. The two men agreed on the necessity for a new exchange rate mechanism to regulate fluctuations between those currencies in and out of the currency union.

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## NEWS: EUROPE

## EUROPEAN NEWS DIGEST

**Europe risking 'anaemic growth'**

Europe is facing the "risk of anaemic growth", with consumer confidence remaining low and business confidence waning in several countries. Mr Alexandre Lamfalussy, president of the European Monetary Institute, said in a speech to be delivered in Vienna last night.

"The slowing down of growth in the European Union is, with a few rare exceptions, an undeniable fact," he said. He added that some countries objected to joining a new exchange rate system after the introduction of a single currency. "A minority thinks such an arrangement would not assist in the pursuit of stability-oriented domestic policies in all cases, so that it would not necessarily contribute to exchange rate stability," he said. These countries "do not object to others participating in ERM2, but want to retain their freedom not to do so".

APX, Frankfurt

**Oslo talks on engineering strike**

Norway's chief mediator summoned employers and union representatives for a new round of talks yesterday in an attempt to settle a strike over pay by 37,000 Norwegian engineering workers.

The strike has crippled much of the country's engineering industry, including shipyards, and caused a shutdown across the border in Sweden at Saab's Soedertaeje plant as the company ran out of key components.

The state mediator, Mr Reidar Webster, met both sides in the dispute and ordered new talks to resume last night. Both sides are obliged by law to appear when summoned by him.

"I think it will be very difficult, and I think we'll be working all night," Mr Webster said. "But if I didn't have any hope at all, I would not have summoned them."

Reuter, Oslo

**Slovenia set to sign EU accord**

Slovenia is expected to sign a long-delayed association accord with the EU next month, opening up trade and setting up regular co-operation talks on areas ranging from foreign affairs and crime-fighting to tourism and education, Mr Jacques Santer, European Commission president, said yesterday.

Mr Santer said Slovenia's prime minister, Mr Janez Drnovsek, had assured him Slovenia would endorse a compromise with Italy to end a dispute over the property rights of ethnic Italians who fled the country when the communists took over at the end of the second world war.

That dispute has soured EU relations with Slovenia since the republic broke away from Yugoslavia in 1991.

Under a Spanish-brokered compromise, the Slovene parliament has agreed to open the country's property market to EU nationals within four years of signing the association accord.

AP, Brussels

**Zagreb restores Slavonia phones**

The only remaining rebel Serb-held area of Croatia, eastern Slavonia, was linked to the rest of the country yesterday when phone lines were reconnected for the first time since 1991.

The move comes as part of a UN-monitored reintegration of the rebel region after other Serb-held areas of Croatia, constituting a third of the country, were recaptured by the Croatian government.

The Serb authorities in eastern Slavonia gave up fighting for their own autonomy after President Slobodan Milosevic in neighbouring Serbia made it clear he would not defend them.

Yesterday also marked the start of a 30-day demilitarisation programme overseen by the UN administration. Mr Douglas Coffman, UN spokesman said:

"This is yet another important step in bringing peace and security to the people of the region, towards re-establishment of normal life."

For five years it has been impossible to reach eastern Slavonia by phone from Croatia. Yesterday an initial 30 phone lines were restored.

A postal system has already been established. Two weeks ago the main road linking Zagreb and the Yugoslav capital, Belgrade, which passes through eastern Slavonia, was reopened.

Harriet Martin, Sarajevo

**EU statement backs Ukraine**

The European Union issued a strong statement of support for the Ukraine yesterday, saying the independence and territorial integrity of Russia's neighbour was fundamental for Europe's security.

The EU's declaration also expressed backing for the former Soviet republic's economic liberalisation drive and welcomed progress on nuclear arms control and the pledge by Kiev to shut the Chernobyl nuclear power plant by 2000.

It was issued in Rome after the Ukrainian foreign minister, Mr Hennady Udovenko, met his Italian counterpart, Mr Lamberto Dini, and colleagues from Spain and Ireland who comprise the EU's "troika" of current, past and future presidencies.

Ukraine, which gained independence in 1991, has been at odds with its pro-Russian autonomous region of Crimea, where separatist politicians are seeking closer ties with Moscow. But in recent months, tensions appear to have subsided.

At the same time, differences between Kiev and Moscow over dividing the Black Sea fleet and control of its main base and headquarters in the Crimean port of Sevastopol have prevented signature of a friendship treaty between the neighbours.

Reuter, Rome

**Russia forecasts better harvest**

The Russian grain harvest is expected to rise this year and rebound from the worst harvest in 30 years, a Russian news agency reported yesterday.

The Ministry of Agriculture and Food forecast that 75m-78m tonnes of grain would be harvested this year, the Itar-Tass new agency reported.

Last year's harvest was about 67m tonnes, the worst since 1965. Shortages of fuel and spare parts were still causing difficulties for farmers, but the spring sowing was going well, ministry officials said.

AP, Moscow

**ECONOMIC WATCH****Sweden again trims repo rate**

Sweden's central bank, the Riksbank, yesterday trimmed its main repurchase lending rate from 6.70 per cent to 6.50 per cent. The repo rate cut - the 11th this year - was widely expected. Figures published by the Riksbank showed the country's current account surplus rose to SKr1.6bn (\$583.5m) in March, an increase from SKr1.8bn the year before. The surplus for the first three months was SKr1.5bn - an increase of SKr0.5bn from 1995 - bringing the annualised current account surplus for the past 12 months to SKr38bn. The

Riksbank said the positive standings reflected an increased trade balance and high transfers from the European Union in January and February. Returns on capital, however, had fallen further this year. The Central Statistical Bureau reported a 0.5 per cent increase in industrial orders in March from February.

The domestic market was up 2.4 per cent, but the export sector contracted 1.2 per cent. Orders for the year to March were down 11.4 per cent, partly because there were two fewer working days in March 1995.

Greg Mchor, Stockholm

# The west's diplomats in Tirana get wake-up calls

Albania's election is turning nasty, writes Kevin Done, as the ruling Democratic party fears a comeback by ex-communists

**T**he sleep of western diplomats in Tirana was disturbed in the early hours of Monday by frantic phone calls from officials of Albania's opposition Socialist party - the reformed successor of Stalinist dictator Enver Hoxha's Party of Labour.

They claimed that some of their supporters had been arrested and beaten by police after an election meeting in the capital.

The Albanian election campaign is turning nasty.

The ruling Democratic party has gone to great lengths to ensure victory, but the edgy, nervous mood of the final days of the campaign suggests that the Socialists may have closed much of the gap.

Reports of harassment and intimidation are growing and international monitors are expressing fears for the conduct of Sunday's poll.

"We are collecting facts and we have seen some irregularities, but it could just be bad administration," says Mr Wolfgang Stoppel, a German judge and one of the 50 election monitors observing the poll for the Organisation for Security and Co-operation in Europe.

"There are many mistakes in voter lists. Some names appear twice, some are missing," said Mr Stoppel.

Mr Ilir Meta, a deputy chairman of the Socialists, complains:

"We have had many problems, some of our candidates have been arrested for a few hours, sometimes the police have stopped our leaders

from holding election meetings."

At the weekend the main road to Shkodra, a Democratic party stronghold in the north, was blocked by a couple of hundred demonstrators with shouts of "Socialists out of Shkodra". The Socialist party had been forced to cancel the rally, said Mr Meta, when the police said they could not want to be part of former Socialist east Europe."

Socialist leaders insist that the party has reformed. Marx may be mentioned in the manifesto, but the programme is social democratic, they insist

ensure the safety of those attending.

Leaders of the Democratic party accept that there is little chance of repeating their landslide victory of four years ago, when, amid the chaos that followed the collapse of communism, they won 62 per cent of the vote and 92 of the 140 seats in the Albanian parliament.

"I think we will get 42 to 45 per cent of the vote and the Socialists 25 per cent," says prime minister Alexander Meksi, a former archaeologist.

"There is now tension in the last week. The Socialists are protesting and creating problems."

"There are two alternatives, ourselves and the Socialist party, which wants to break up the reforms and create a mixed state economy. We want to be part of western Europe, they

want to be part of former Socialist east Europe."

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Socialist leaders insist that the party has reformed

## NEWS: INTERNATIONAL

Saddam reckons policy reversal may bolster his chance of survival □ Hopes of reducing Iraqi people's hardship

## Iraq food-for-oil deal offers 'something for everyone'

By Rula Khalaf and Robert Cormier

The food-for-oil deal agreed between Iraq and the United Nations on Monday has drawn positive reactions from all sides because each party sees in it a way to further its own objectives.

"There is something for everyone in this deal," Mr Ghassan Atiyah, a former Iraqi diplomat and editor of the *Iraqi File*, said yesterday. While providing a boost to President Saddam Hussein's regime in the short term, the accord also helps to relieve pressure on the US and Britain to agree to a full lifting of sanctions imposed after Iraq's invasion of Kuwait in 1990, in the near future.

Mr Saddam appears to have calculated that, at a time of mounting domestic suffering and little prospect of a full lifting of sanctions, abandoning his objections to direct UN involvement in Iraq was a pre-requisite to bolstering his short-term chances of survival. His decision is remarkable, given the lengths to which Baghdad has gone in recent years to ensure the economic effects of sanctions did not undermine the normal processes and powers of a sovereign state, even if in so doing it inflicted great hardship and suffering on the Iraqi people.

The government, for example, has required imports of drugs and other medical aid to go through lengthy bureaucratic checks to verify their origin and safety, even as thousands of Iraqis died as a result of hospitals running out of basic medical supplies. Last year international aid workers reported that medical supplies could sit in warehouses for six months or more while the inspections, which had become symbols of Iraq's sovereign powers, were carried out.

Acceptance of the UN plan represents a dramatic public reversal of Mr Saddam's earlier stand, but anything that eases the harsh day-to-day plight of average Iraqis will be widely welcomed. Furthermore, the influx of additional food and medicines could allow him to use the \$100m or so he now spends on such uses to greater political effect, for arms purchases or by targeting government funds to key groups of supporters or regions.

The Iraqi population gains something in this deal, but according to Mr Walid Khaduri, executive editor of the *Middle East Economic Survey*, the economic effects will be limited. He calculates Iraq will end up with less than 50 per cent of the \$2bn raised from oil sales in six months, a fraction of the pre-Gulf war annual oil income of \$16bn.

The report estimates that real gross domestic product has fallen 75 per cent since the Gulf war and the proportion of the Iraqi population living in extreme poverty has risen from 5 per cent in 1988 to 20 per cent in 1993. The report says the oil-for-food deal will be a "great relief" but cannot act as a solution to these problems and that having the UN organise purchases of food will be costly and inefficient.

Some analysts are concerned about whether a programme

with limited aims could make any lasting impression on public health when key infrastructure, such as the water and sanitation systems, are in need of extensive repairs.

The limited economic benefits of the deal and the rising expectations of the population could eventually translate into increased pressure on Mr Saddam, something which no doubt enters into the calculations of the US and Britain - the most virulent opponents to an easing of sanctions on Baghdad.

The UN will approve every sale of oil and every import contract. UN agents enjoying diplomatic immunity will control distribution of food and medicine throughout Iraq and the proceeds from oil sales



Jordanian money changers wave millions of Iraqi dinars in Amman yesterday after Baghdad's oil exports accord with the UN

Photo: AP

will be controlled by a bank chosen by the world body.

US and British diplomats have argued throughout the talks that whatever plan did emerge, it could not be seen to enhance Mr Saddam's power, at least directly. Monday's agreement, which includes various amendments the US and Britain insisted on, has been carefully constructed so that no funds pass through the president's hands.

The UN will approve every sale of oil and every import contract. UN agents enjoying diplomatic immunity will control distribution of food and medicine throughout Iraq and the proceeds from oil sales

available to fund the humanitarian effort, an argument which it had to drop in order to secure agreement on this week's deal.

To some that might seem like the lifting of sanctions through the back door. The US and Britain, however, are likely to make sure that even an expanded oil-for-food programme retains the multiple safeguards of Monday's deal, and thus deprive Mr Saddam of any chance of cheating on the level of oil exports or an opportunity to gain direct control of additional cash, the one commodity he needs to expand his power base.

Editorial comment, Page 13

## Moscow makes surprise application to join OECD

By Graham Bowley and Gillian Tett in Paris

**OECD** Russia yesterday surprised leading industrialised nations by asking the Organisation for Economic Co-operation and Development. If accepted, the request - made at the meeting of OECD ministers in Paris - would be the latest step in Russia's integration into the world economy. Acceptance would also be a signal of the west's support for

the reforms launched by Russia's president Boris Yeltsin ahead of the country's presidential elections next month.

Mr Franz Vranitzky, the Austrian federal chancellor and chairman of the meeting, said the application had been given a positive reception by ministers. He said Mr Yevgeni Yasin, Russian minister for the economy, would meet ministers today to discuss further the application - which would include membership of the OECD's Nuclear Energy Agency and the International Energy Agency.

Russia is a very long way

from meeting the OECD membership criteria. In a letter to the group, Moscow argued that it should join because it was a democratic country, had implemented market reforms and had further economic reforms planned. One senior western economist said Russia had strong backers within the OECD and that there was a high probability that Russia would be put on to an accelerated track towards OECD membership.

Mr Vranitzky said that Russia was not "just knocking at the door of the OECD but had set out clearly its plans to meet the criteria for membership. "They have

not least because although the OECD has sometimes taken a long time to process applications for membership, it has never actually refused one.

Some diplomats fear that refusing Russia membership would represent a considerable snub. They think that the OECD will come under pressure to relax these criteria slightly.

Mr Vranitzky said that Russia was not "just knocking at the door of the OECD but had set out clearly its plans to meet the criteria for membership. "They have

indicated that they wish to comply with what the OECD is and what it stands for," he said. But he warned that Russia would have to stay true to its commitments after the presidential elections.

However, Mr Donald Johnston, the former Canadian finance minister who takes over as the new secretary-general next month, may take a cautious view of admitting Russia quickly.

He believes that countries should only join if they can both meet the membership criteria, and show that their policies are "sustainable".

Without this, he fears that the values of the group will be threatened.

"This is an issue because once a country is a member the problem is that there is no mechanism by which it can be expelled - there has to be real evidence of sustainability," he said.

And any attempt to lower the standards for Russia will irritate other applicants. The group has insisted in its recent negotiations with East European countries such as Hungary that the countries should strictly adhere to the OECD's criteria before joining

the group. These stipulate that a country should have liberal investment, trade and business regimes and a real commitment to creating a stable market economy.

Mr Lawrence Summers, the US deputy Treasury secretary, said next month's G7 summit in Lyons would be marked by countries taking "a decisive step to address the problems of the highly indebted poor countries" of the world.

"We believe the time is right to take substantial action," he said at the OECD meeting in Paris.

## Israel's Arabs see poll hopes boosted

By Julian Ozzane in Jerusalem

Electoral prospects of Israel's Arab parties were considerably boosted yesterday as Mr Ahmed Tibi, leader of a new Arab political party, withdrew from the electoral race eight days before the May 29 polls. Mr Tibi's withdrawal leaves only two serious parties competing for the votes of 520,000 registered Israeli Arab voters in the race for the Knesset (parliament) and considerably reduces the chances of Arab votes being split and wasted in Israel's proportional representation system. The move should help to increase Israeli Arab representation in the next Knesset, giving them greater political power to press for statehood for their Palestinian cousins in the West Bank and Gaza and full and equal citizenship for the 1m Arab citizens of Israel.

Mr Tibi, a long-time adviser to Palestinian President Yasir Arafat, also joined other Israeli Arab leaders calling on their community to back Israeli prime minister Shimon Peres in the separate two-man race for the premiership.

Mr Tibi's endorsement of Mr Peres could help in a tough election where the Arab vote, 13 per cent of the 3.9m electorate, might secure the Labour leader's victory over rightwing opposition leader Mr Benjamin Netanyahu.

Opinion polls published yesterday showed 65 per cent of Israeli Arabs, fearful that a rightwing government would destroy the Israeli-Palestinian peace process, intend to vote for Mr Peres as prime minister compared with only 2.5 per cent for Mr Netanyahu.

Mr Tibi said he had withdrawn from the race because he feared the Arab Movement for Change, his newly formed party, would not garner enough votes to win a Knesset seat and would draw votes from the more established Arab parties. Under Israel's election law a political party must win at least 1.5 per cent of the votes cast to qualify for Knesset representation.

"Out of historic and moral responsibility and out of national and civil responsibility we have decided not to take any step which could be considered in any way as taking even the slightest chance of dividing the Arab vote," Mr Tibi said.

Mr Tibi's withdrawal leaves two Arab parties in the Knesset race - Hadash, a communist party, and the United Arab List, a coalition between the Arab Democratic party and the Islamic movement, which traditionally boycotted Israeli elections.

Together the two parties, which have broadly similar political views, now have five seats in the 120-member Knesset. Recent Israeli opinion polls suggest the Arab parties are unlikely to expand their representation beyond six seats but Arab experts say the polls are inaccurate and predict Arab parties could emerge with eight or nine seats, making them potential king-makers of a future coalition.

## Brittan in fierce attack on US trade policies

By Guy de Jonquieres in Paris

Sir Leon Brittan, Europe's trade commissioner, yesterday launched a strong attack on US trade policy, suggesting that its recent conduct had set back global economic liberalisation and jeopardised the multilateral trade system.

Sir Leon was particularly critical of US legislation which provides for legal actions against foreign companies with investments in Cuba. He called the Helms-Burton act "extra-territorial and expropriatory" and said it breached US international obligations.

"Politically, it is counter-productive to attack one's friends, when the object is others," he told a ministerial

meeting of the Organisation for Economic Co-operation and Development in Paris. He also criticised proposed US trade measures against Iran and Libya.

Sir Leon said the Helms-Burton act was one of a series of recent "checks and setbacks" to international trade policy.

These included the near-failure of last year's World Trade Organisation talks on financial services, the inconclusive outcome last month of WTO telecommunications negotiations and lack of progress in efforts to liberalise maritime trade.

Bilateral trade initiatives were also affected, notably negotiations between the EU and US on an agreement to lower transatlantic barriers to

trade in information technology products, which Sir Leon said were "stuck".

Though Sir Leon did not name the US, EU officials said his remarks were directed at Washington, which he held largely responsible for recent problems. The officials also claimed that all OECD members except the US wanted the meeting's final communiqué to condemn abusive unilateral trade tactics.

Mr Stuart Eizenstat, US under-secretary of commerce, said trade measures against "rogue" states such as Cuba, Iran and Libya did not violate multilateral trade rules.

But Sir Leon said that defence was "no argument", and the US had no right to impose its policies on the rest of the world.

## OECD warns Europe on pensions and jobs

By Gillian Tett in Paris

Europe's citizens could face a grim economic future unless their governments take rapid and radical action, the OECD told ministers from 27 industrialised countries yesterday.

The OECD said pension systems were likely to be unsustainable in the future and that there was still little progress in cutting unemployment.

These problems were spread across the OECD, with both the US and Japan facing serious future pensions problems.

However, it is in continental Europe that OECD economists fear that the most radical action is needed to avoid soaring debt levels.

The OECD's full pensions report will not be published until later this year.

However, work by the OECD on the industrialised world has concluded that current pension systems in almost all countries are unsustainable.

The only countries to escape relatively lightly are likely to be Canada, Australia and the UK - although the outlook in the UK may be undermined slightly by the recent worse than expected performance in government finances.

Continental European coun-

tries like France and Germany are expected to face severe problems that could sharply push up government borrowing early next century - a factor that could further fuel the markets' concern about the levels of debt that countries participating in a future single currency may have.

One solution might be to raise taxes.

However, some economists suspect this could seriously harm European competitiveness, given the already high levels of taxation on the continent. It believes options such as raising the retirement age could be more effective.

But any move in this direction would go against the recent trends in Europe - and could exacerbate the other problem of unemployment.

On this issue the OECD yesterday presented a bleak picture. Two years after presenting a major study showing the causes of unemployment, its economists yesterday admitted that governments had made little progress.

Follow-up studies intended to provide practical solutions had thrown up no easy options. Countries like the UK and US which have succeeded in cutting unemployment through deregulation, face the problem

of widening income levels - something the OECD fears could be socially divisive.

But continental European countries which have avoided this trap have overly rigid labour markets, and the OECD expects some, like Germany, to see higher unemployment in the next two years. In place of any overarching solutions, the OECD is instead suggesting a mixture of policies: countries should improve the help they give to unemployed, and examine their tax and benefits system to ensure that they are not discouraging the jobless from taking jobs.

However, some rightwing political groups, which do not believe that simply slashing benefits will push people into work.

However, it does think that the benefit system in many countries could be changed, using the experience of other members.

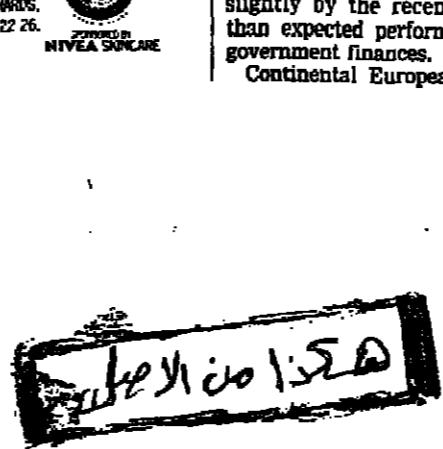
Overall, the OECD thinks that UK and Japan probably have the most effective mix of benefits and active labour market policies.

It favours the practice in the US, Ireland and UK of giving benefits to those in low paid jobs, thereby encouraging them to enter the labour market.

**FASHION TARGETS BREAST CANCER.**  
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## NEWS: WORLD TRADE

**US links BA tie-up to 'open skies'**By Michael Skapinker  
in London

The US government yesterday gave its firmest indication yet that it would block any alliance between British Airways and American Airlines unless the UK agreed to conclude an "open skies" agreement with the US.

BA and American are discussing a possible tie-up, and industry sources say they are likely to aim for a far-reaching accord allowing them to combine some operations and cut costs. Such an agreement would probably require anti-

trust immunity from the US authorities.

However, Mr Patrick Murphy, US deputy assistant aviation secretary, said: "We would have a hard time approving an alliance [between BA and American] with anti-trust immunity absent of open skies."

Negotiators from the two countries met on Monday in Washington. The UK Department of Transport said a possible alliance between BA and American was one subject discussed. However, it is understood the meeting reached no conclusion and no further discussions are planned.

Mr Murphy's announcement came on the day after the US had given anti-trust immunity to several of BA and American's rivals, Lufthansa of Germany and United Airlines of the US received final approval to their application for immunity, which will allow them to combine their operations and cut costs.

Anti-trust immunity will allow Lufthansa and United to operate more like a single airline, posing a powerful competitive threat to both BA and American. Lufthansa will be able to offer its passengers

greater access to United's US domestic network. United passengers from the US will take advantage of Lufthansa's international routes.

The granting of anti-trust immunity was tied to the conclusion of an open skies agreement between the US and Germany earlier this year.

The US also gave tentative approval earlier this week for Delta Air Lines of the US, Swissair, Sabena of Belgium and Austrian Airlines to combine their operations. The US indicated that the four airlines were likely to receive anti-trust immunity shortly.

**China urges US to end annual MFN wrangle**

By Tony Walker in Beijing

Beijing yesterday welcomed the US decision to renew China's Most Favoured Nation trading status, but urged Washington to end its "disruptive" annual review.

China's foreign ministry said the annual review was not conducive to stable, long-term and normal economic and trade relations. "We hope the US will reverse this erroneous practice," said a ministry spokesman.

Earlier, vice-premier Li Lanqing had added his voice to calls for an end to the annual review, saying it was "harmful" for the two sides to engage in an annual wrangle over MFN renewal. Mr Li, who has responsibility for foreign trade,

said he hoped arguments over counterfeiting of goods could be resolved without sanctions. "I feel this is inappropriate. We are not willing to see a trade war. Disputes in trade can be resolved through negotiations," he said.

The US has threatened to impose sanctions on \$2bn of Chinese exports unless Beijing upholds a February 1995 agreement to curb rampant piracy of entertainment and information products, such as compact discs and computer software.

There was no sign that Mr Clinton's decision on MFN would have an immediate impact on easing the piracy dispute.

On Monday, Mr Clinton said revoking the favourable US tariff treatment for Chinese



Li Lanqing yesterday: hopes to see arguments over counterfeiting of goods resolved without sanctions

imports would amount to severing economic ties and "drive us back to a period of mutual isolation and recrimination that would harm America's interests, not advance them".

However, he said US policy would include "using incentives and disincentives alike to advance core American interests".

China's MFN privilege expires on July 2. The president must notify Congress by June 3 that he is extending it for another year and Congress has 60 days in which it can vote against the extension. US officials have said they expect a tough fight in Congress.

US exports to China rose by nearly 27 per cent last year to \$12bn, accounting for 170,000 American jobs.

**Indonesian minister in plea over US cotton**By Manuela Saragosa  
in Jakarta

Indonesia's minister for trade and industry, Mr Funky Arwidbowo, has requested the US government to address a dispute involving imports of fungus-infected US cotton, a move which analysts say runs contrary to international cotton trade regulations.

Mr Arwidbowo has sent a letter to Mr Dan Glickman, US secretary of agriculture, about

the issue. This has raised eyebrows among the business and diplomatic community because it is unusual for a minister to become involved in a dispute over commercial shipments.

Argo Manunggal, one of Indonesia's largest textile companies, says samples of 21,000 bales of cotton from the California-based cotton producer, Calicot, tested positive for cavatoma, a condition caused by a fungus, which can complicate the spinning process.

The Indonesian company, which ordered about 30,000 bales of cotton from Calicot under a contract running from October to March, is seeking compensation as a result.

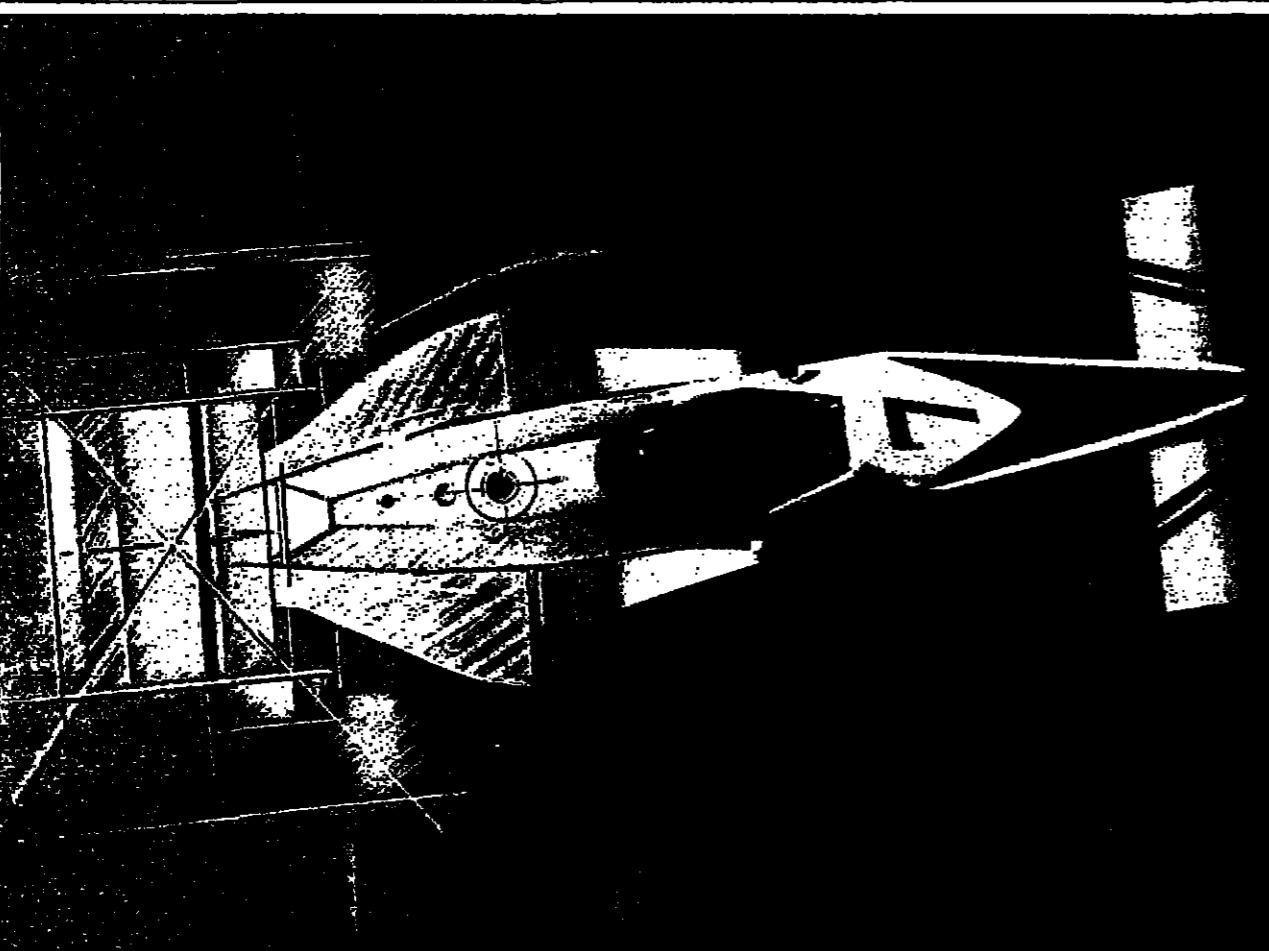
However, Mr Husein Aminduddin, chairman of the Indonesian Spinners' Association, says Argo Manunggal did not follow international cotton trade procedures in making the complaint and that this may damage the reputation of other cotton importers in Indonesia.

"We should handle this problem in a normal way, proportionate and based on procedure," he said.

Argo Manunggal sent samples of the US cotton to a third party for testing but did not seek the required approval from Calicot in appointing the independent inspector. In addition, under international regulations, both parties must decide whether all the cotton or 10 per cent of the imported total is to be examined.

Officials at Argo Manunggal say they did not contact Calicot about involving the Japan Spinners Inspecting Foundation because they were interested only in "documenting the phenomena". "We had not reached the stage yet where we wanted to refer to arbitration," said Mr Jeffrey Ng, technical adviser at Argo Manunggal, which ranks among Indonesia's largest conglomerates. "We hope to resolve this in an amicable way."

Bouygues, set to become France's third mobile phone operator by the end of this month, yesterday said it had awarded Northern Telecom of Canada and Matra of France a \$60m contract to supply several hundred DCS 1800 receiver stations for new coverage in the Côte d'Azur and Lyons areas and to expand stations in the Paris region.

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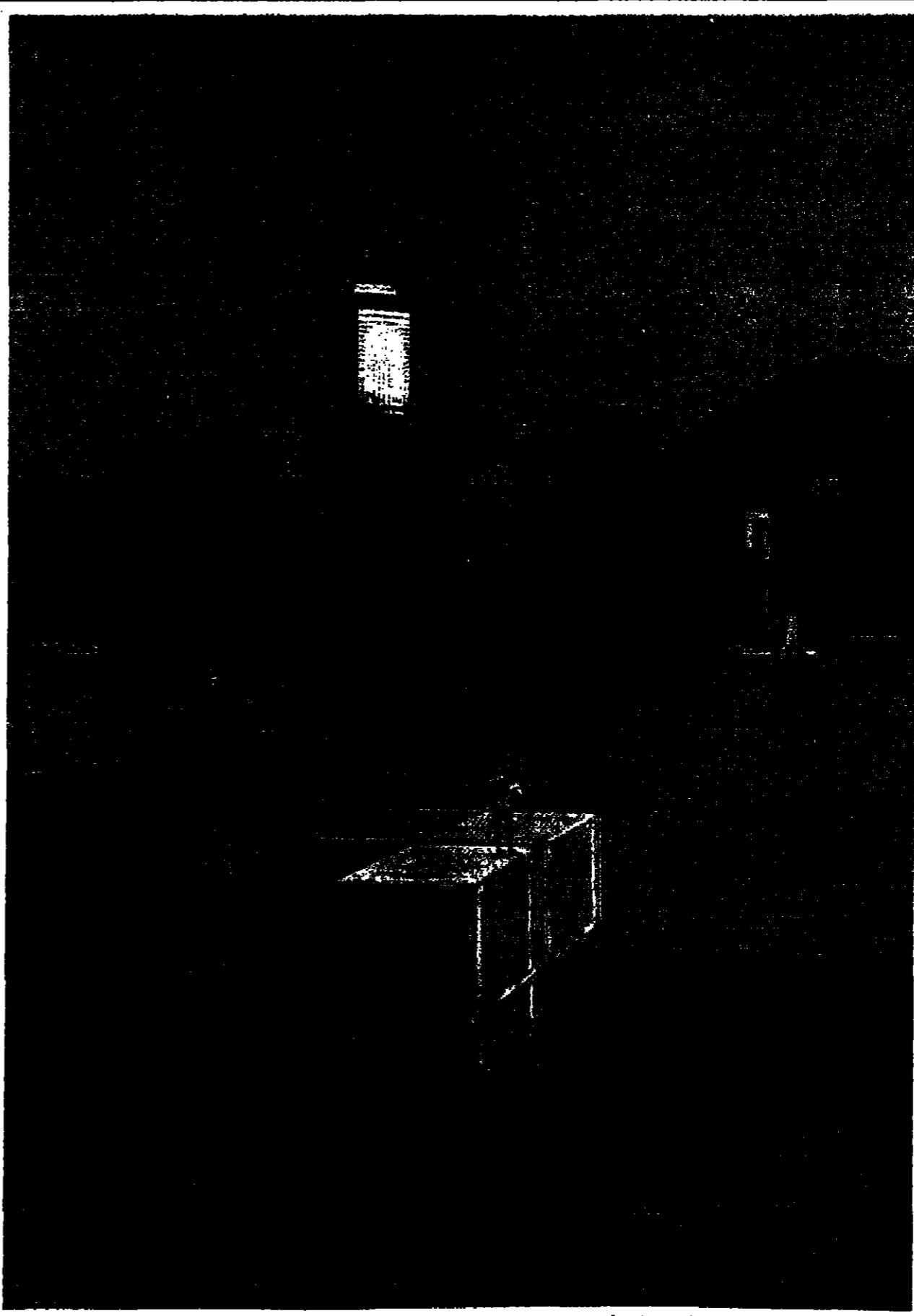
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**Optic link arrives via sewers of Paris**

By David Buchan in Paris

MFS Communications, a US-based telecoms company, yesterday announced the link-up of its first corporate client to a 20km optic fibre network laid through the sewers of Paris. MFS was the first company to get a licence in France to create a telecoms network independent of France Télécom, because its new service is only for business users.

MFS already has an alliance with USAir, in which it has a 24.8 per cent stake. BA said this week that the alliance had brought it benefits over the past year of \$130m. However, BA and USAir do not have anti-trust immunity, which limits the ability to share facilities and offer joint services.

## WORLD TRADE NEWS DIGEST

**Siemens in US chip venture**

Siemens of Germany and Motorola of the US yesterday said they planned to build a chip plant in Richmond, Virginia, at a cost of \$1.5bn. The plant, scheduled to begin operations in the fourth quarter of this year, will produce 64-megabit memory chips.

South Korea's LG Semicon also confirmed its commitment to build semiconductor plants overseas, despite a global glut of memory chips. A company official yesterday said the glut would be short-lived and that LG Semicon would implement plans to build plants in Malaysia and Europe to make 16- and 64-megabit DRAM chips.

The company is close to agreement for a \$1.22bn joint venture in Malaysia with Hitachi of Japan to start commercial production in 1998. A decision on a European plant is expected next month.

Foreign Staff, London

**Zeneca to boost herbicide plant**

Zeneca Agrochemicals of the UK yesterday announced plans to double the size of its Gramoxone herbicide plant to be built at Nantong, north of Shanghai. Planned investment has been increased to \$80m from \$50m.

Mr Michael Pragnell, chief executive of the company, said it was doubling the capacity of the plant to 8,000 tonnes a year because demand for Gramoxone had grown to such an extent throughout Asia.

The plant expects to begin production by 1998. Zeneca's partners include Nantong Pesticide, Jiangsu Agrochemical and Nantong Petrochemical. Zeneca will have a controlling stake. The company said the deal was subject to final negotiations. Among issues to be resolved are duties on capital equipment imports.

Tony Walker, Beijing

**NZ group plans China brewery**

Lion Nathan, the biggest liquor group in Australasia, is to build a brewery in Suzhou, south China, where it will produce as much beer each year as all its New Zealand breweries.

It will be Lion Nathan's second brewery in China. Last year it began a joint venture, the Lion Nathan Talmushu Brewery, in nearby Wuxi. In one year the company doubled output at Talmushu to 120m litres.

Lion Nathan, which produces Castlemaine XXXX, Swan, Tooheys and Steinlager beers, will invest NZ\$200m (US\$137m) in the Suzhou brewery over the next two years and will be wholly owned.

Terry Hall, Wellington

■ Chrysler, General Motors and Ford of the US sold 10,603 vehicles in Japan during April, a 45 per cent improvement over the previous year, according to the American Automobile Manufacturers' Association. US car companies held a 2.1 per cent share of the Japanese vehicle market in April, up from 1.4 per cent a year earlier, it said.

AFX Washington

■ The European Union will take counter-action against the US after the World Trade Organisation set up a panel to examine an EU ban on imports of hormone-treated beef. Mr Franz Fischer, farm commissioner, said yesterday. The WTO agreed on Monday to look into Washington's complaints that an eight-year-old EU ban on imports of beef treated with growth-promoting hormones breaks trade rules.

But Mr Fischer said unilateral US sanctions against EU food and drinks exports were also against trade rules, and the EU would be taking action.

Reuter, Geneva

## NEWS: ASIA-PACIFIC

# BJP pledges 'reformist' budget in July

By Mark Nicholson  
in New Delhi

A Bharatiya Janata party government would offer a "strongly reformist" budget by the first week of July if it won next week's vote of confidence in India's newly elected parliament, Mr Jaswant Singh, finance minister, said yesterday.

Mr Singh said in an interview that the "broad outlines" of such a budget would be contained in the new government's agenda, to be presented in an address to both houses

by Mr Shankar Dayal Sharma, the president, during Friday's opening of parliament.

However, there are indications that BJP leaders believe Friday's speech will be more a swansong than an overtone. With no sign yet of other political parties' support shifting towards the BJP, the Times of India yesterday caught Mr Atal Behari Vajpayee, prime minister of five days' standing, referring to himself in an interview as an "interim" prime minister.

The BJP remains 70 seats short of a parliamentary majority

before the vote of confidence, due by May 31. It has so far managed neither to split the Congress party, which has pledged to vote against it, nor won defections from the Janata Dal-led regional-secular alliance which is intent on making its own claim to govern.

The group, which embraces a dozen parties and now claims 184 MPs, has christened itself the United Front and will today formally elect Mr Deve Gowda as its leader.

Nevertheless, the BJP appears determined to use Friday's address to set out a clear

agenda for government. Mr Singh said the address would contain a "blueprint" for further economic reform which would differ in some respects from the previous Congress government's policies.

The government would create a "disinvestment commission", comprising professionals and bankers rather than bureaucrats, to make recommendations on sales of public sector assets, which a BJP government would encourage.

India's high fiscal deficit, he said, would be tackled by cuts to government spending

through such means as tendering out services. There are many areas for immediate pruning in spending," he said, adding there would be no mass retrenchments.

Mr Singh also said a first budget would further liberalise the "fiscal system, banking, insurance and non-banking financial institutions", with the aim of improving the range of products available to domestic savers. A BJP government would seek to raise India's savings rate to 30-35 per cent from the present 24 per cent. He ruled out immediate foreign entry into the state-run insurance sector.

A BJP government would add "clarity" to rules regarding foreign direct investment, Mr Singh said. He favoured abolishing the Foreign Investment Promotions Board, which approves bigger FDI projects on a largely discretionary basis, in favour of a "broader, faster and more transparent" system, which would also be more decentralised.

● Reuter adds: Mr Sikander Bakht, a liberal Moslem, was named yesterday as Indian foreign minister.

## ASIA-PACIFIC NEWS DIGEST

## US appeals to China on N-test

US defence officials yesterday urged China to halt plans to carry out a new underground nuclear test, and said they had urged Russia and Ukraine not to sell long-range nuclear missile technology to Beijing.

Mr William Perry, defence secretary, said China had approached Russia to obtain technology related to the SS-18 long-range missile, adding that Washington had warned Moscow it would be a "big mistake" to allow China to expand its relatively small long-range missile force.

Mr Perry said he believed transfers of the Strategic Arms Reduction Treaty, which permits Russia to use SS-18 rocket boosters for commercial space launching.

Mr Walter Slocombe, undersecretary of defence, warned that Beijing was preparing for an underground nuclear test at the Lop Nur test site in the north-west, although he added China had recently shown "some flexibility" on the question of ending such tests.

Patti Waldmeir, Washington

### Beijing cool on Taipei overture

China said yesterday that Taiwan must show by its actions and not simply in words that it was anxious to improve relations with the mainland. In his inaugural speech on Monday, President Lee Teng-hui of Taiwan had offered to make a "journey of peace" to the mainland to talk to Chinese leaders. But he hedged his offer, saying he would do so "in the future, at the call of my country and with the support of its people".

China's Taiwan Affairs Office declined direct comment on the speech, but made it clear it regarded Mr Lee's statement as inadequate. "The Taiwan authorities must first stop their international activities to create 'two Chinas' or 'one China, one Taiwan', and must take the stand of a single China, not only in words but in actions," it said.

Beijing reiterated its satisfaction with the campaign it waged against Taiwanese independence, saying it had exposed Taiwanese leaders who had supported unification as a cloak for their pro-independence activities. China had accused Mr Lee repeatedly of such activities, but since the March 23 presidential poll has toned down its attacks. China regards Taiwan as a renegade province and has refused to renounce force to secure its return.

Tony Walker, Beijing

■ Nine Moslem separatists, armed with guns and home-made bombs, were killed in a gun battle this month with police in China's north-western Xinjiang region, local officials said yesterday. The shootout came soon after authorities in Xinjiang ordered a crackdown on separatists who, they alleged, were seeking to stir up a holy war.

Reuter, Beijing

### Lee defiant on Singapore deal

Mr Lee Kuan Yew, Singapore's former premier, and his son, Mr Lee Hsien Loong, deputy prime minister, told parliament yesterday they had been given no special favours when they received discounts from a developer on multi-million-dollar condominiums. "I have never taken advantage financially of my position," Mr Lee Kuan Yew said during a parliamentary debate on the purchases.

The debate followed concern over soaring real-estate prices which prompted the government last week to announce sweeping measures to cool the overheated property market.

Mr Lee Kuan Yew, now senior minister, said "there is nothing to hide" and that he was prepared to face a commission of inquiry on the purchases. Prime Minister Goh Chok Tong told parliament he was satisfied there was no impropriety in the Lees' transactions. The Lees have announced they will donate the discounts to charity to erase any doubts about the transactions.

AFP, Singapore

### Pakistan power funding agreed

The World Bank has announced the completion of a \$630m financing package for the Ich power project in Pakistan, after the institution agreed to provide a guarantee to catalyse private-sector investment for the project.

The bank's pledge to provide a "partial risk guarantee" for the 586MW gas-fired project in Pakistan's Balochistan province helped to mobilise a \$75m syndicated loan by its private lending arm, the International Finance Corporation. This is the first time the two organisations have collaborated on such a guarantee.

Pakistani authorities say financing will soon be completed on several additional power projects which would increase generating capacity by more than 3,000MW. The government says it has attracted considerable private-investor interest in the sector and will announce further incentives later this year.

The bank guarantee, which provides support for a debt service default resulting from non-performance of certain contractual obligations undertaken by governments or their agencies, made it possible to extend the maturity of the IFC loan to 15 years, the longest maturity to date for a commercial financing package for Pakistan.

Patti Waldmeir, Washington and Farhan Bokhari, Islamabad

### NZ election date announced

Mr Jim Bolger, New Zealand prime minister, yesterday announced general elections would be held on October 12. The most recent opinion poll shows the popularity of Mr Bolger and his National party slipping.

Mr Bolger said the government would campaign on its record of stability, despite growing signs that economic slowdown is alienating voters.

Terry Hall, Wellington

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## Crackdown in Burma ahead of anniversary

By Ted Bardack in Bangkok

Burma's military government has detained at least 44 leading members of the opposition National League for Democracy (NLD) in the widest crackdown on political activity since NLD leader Aung San Suu Kyi was released from house arrest nearly a year ago.

The arrests come ahead of meetings at the weekend to mark the sixth anniversary of the 1990 elections, which were annulled by the military. The poll was overwhelmingly won by the NLD.

This week's arrests involve members of the 1990 parliament. Along with more than 200 other NLD members also elected in 1990, they had been planning to attend a meeting at the weekend at Ms Suu Kyi's Rangoon home.

Burma's ruling military junta has reacted furiously to the planned gathering. "Lackeys of the colonialists and traitors are disrupting efforts to implement political, economic and social objectives," Lt-Gen Khin Nyunt, Secretary-General of the State Law and Order Restoration Council (Slorc), told a teachers' re-training course on Monday.

Commentaries in the state-run media called on Slorc to end the activities of "snakes" such as Ms Suu Kyi.

Ms Suu Kyi, whose calls for a political dialogue with Slorc have been repeatedly ignored by the military, said the meeting would take place as scheduled, despite the arrests.

But an opposition spokesman indicated the number of detainees "was likely to increase by the hour". He said the wives of two NLD members had been arrested when authorities could not find their husbands at home.

Diplomats in Rangoon said Slorc wanted to head off any moves to set up a parallel government or any body that might rival their own national convention, which is drawing up a new constitution to give



## Australia setback on Telstra sell-off

By Nikki Tait in Sydney

Australia's new conservative federal government suffered its first big parliamentary setback yesterday, when legislation which would allow it partially to privatise Telstra, the large telecommunications group, was sent off to a select committee by the Senate.

The committee is not due to report until August 22, well after the current parliamentary session ends, and debate on the bill will be postponed until after that.

The motion to refer the Telstra bill was proposed by the Labor opposition and supported by the minor parties, which hold the balance of power in the Senate, parliament's upper house.

The referral has been a likelihood for days and the coalition has already indicated that it views the move as a "delaying tactic".

"This is not a genuine committee inquiry... This is an attempt to avoid actually voting down the bill," claimed Senator Robert Hill, the government's Senate leader.

Some senior ministers went further, describing the referral as a failure by the Senate to pass the legislation, and thus the first step towards a "double dissolution" (of both houses of parliament, to be followed by fresh elections). Labor discounted this interpretation, however, saying committee referrals were standard.

Unless the minor parties relent in their opposition to the bill, a "double dissolution" looks increasingly likely to be the only way through the parliamentary stalemate. The bill would have to be rejected twice by the Senate within a certain time-frame, elections called, and the bill put to a joint sitting of both houses.

Most observers think this would take until mid-1997 at the earliest.

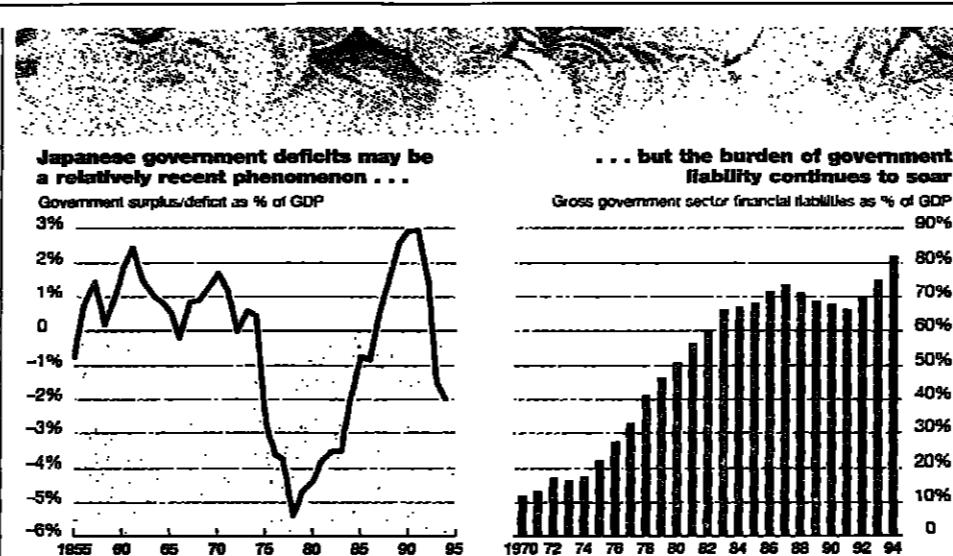
The Telstra bill provides for the sale of one third of the organisation to private investors, with strict caps on foreign ownership. Such a sale has been estimated to raise around A\$8bn (US\$6.4bn).

In a separate development, the Victorian state government said yesterday it intended to sell the Hazelwood power station by August this year in part of the steady privatisation of the state's electricity assets.

The five distribution companies have already been sold, mainly to US-based utilities, while the Yallourn power station - the first of the generating assets to be sold - went to a consortium headed by Britain's PowerGen for A\$2.43bn in March.

The Victorian government said it had written to interested parties over Hazelwood, inviting tenders.

● Mr Alexander Downer, Australia's foreign minister, confirmed yesterday that he intends to meet the Dalai Lama when the Tibetan religious leader visits Australia in September, despite warnings from Chinese diplomats that this could affect the bilateral relationship between Australia and China.



## Tokyo steels itself to defuse debt bomb

Japan's prime minister, Mr Ryutaro Hashimoto, is about to face a crucial test of his five-month tenure: how to take the first step to defuse what threatens to become the biggest explosion of government debt in the industrialised world.

Senior officials of his Liberal Democratic party say they want to start talks with other leading political parties on an unpopular and much deferred plan to increase sales tax next April from 3 to 5 per cent.

It would be a small but significant step towards correcting an imbalanced tax structure, which relies too much on an ageing population's declining income tax base and does not raise enough money from indirect taxation.

Without radical action, including further rises in sales tax, cuts in pension payments and increases in contributions, Japan's net government debt would explode from 10 per cent of gross domestic product to nearly three times national income by 2030, predicts the Organisation for Economic Co-operation and Development.

Radical steps are unlikely, but the matter has at least come to a head in Tokyo, for reasons financial and political.

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Mr Patten rejected the call. "There is no question of us doing anything which would undermine the lawfully constituted Legislative Council," he said.

The governor added that the body had been openly and fairly elected and was consistent with the treaties governing the handover. "We see neither the justification nor the need for a replacement or provisional legislature."

The exchange marked the latest step in a row between the governor and members of the business community. On Monday seven business organi-

sations, including the General Chamber of Commerce, wrote to Mr John Major, UK prime minister, accusing Mr Patten of damaging the image of the business community in comments made during a recent tour of North America.

Relations between the two sides have been strained by Mr Patten's implementation of democratic reforms, opposed by China and many members of the business community, and by his call for business leaders to play a more assertive role in defending Hong Kong's political and social institutions.

In his letter, Mr Tien also urged the governor to second senior civil servants to the provisional legislature, which will be chosen by an electoral college to be formed by the Beijing-appointed preparatory committee

## NEWS: THE AMERICAS

Clinton accused of stealing Republican party ideas

## Dole pushes welfare reform

By Jurek Martin in Washington

Senator Bob Dole yesterday took his presidential campaign to Wisconsin, home of the US's most radical welfare reform plan, to outline his own blueprint and again to accuse President Bill Clinton of being the main obstacle to a solution of this controversial social policy issue.

Over the weekend Mr Clinton, who will himself visit Wisconsin later this week, indicated he would probably grant the state's welfare plan a waiver from federal guarantees for the poor. This was in line with a policy of allowing the states greater experimental leeway on social policy matters: 30 have already received welfare waivers.

But Mr Dole promptly accused the president of "petty theft" in attempting to annex Republican ideas and recalled that Mr Clinton had twice vetoed welfare reforms bills passed by the Republican-controlled Congress.

Having entered the White House on the promise to "end welfare as we know it", Mr Clinton's current position, repeated over the weekend, is that he is ready to sign a welfare bill only if it is stripped of conditions changing Medicaid regulations for the elderly.

The Wisconsin plan is the handiwork of Governor Tommy Thompson, one of four Republican Midwestern governors frequently mentioned as a possible vice-presidential running mate for Mr Dole.

Its principal features include the abolition of the main federal welfare programme - Aid to Families with Dependent Children - and it would require every adult on welfare to work, if necessary in public service or charitable jobs, with a maximum entitlement period of five years. Wage subsidies



Dole acknowledges applause before addressing a meeting yesterday

would be provided to the most needy.

It is easily the most radical plan put forward by any state and has been sharply attacked by groups believing it puts poor children, in particular, at risk.

There is mixed evidence that what Mr Thompson calls his "tough love" approach works in practice. An independent audit of another welfare-related Wisconsin project, which cuts benefits to families whose children are chronic truants from school, found no discernible improvement in classroom attendance. But a similar experiment in Ohio apparently produced the desired results.

Mr Dole was expected to embrace the Wisconsin approach in his *Fond du Lac* speech later yesterday. It was less clear if he would endorse mandatory drug testing for all welfare recipients, a course urged on him by conservatives

but opposed by civil liberties advocates.

Since his announcement last Wednesday that he intended to resign his seat in Congress, Mr Dole has been out of Washington more than in it. But his remarks at rallies in Chicago, Florida and at a North Carolina car racing track have been

brief as his staff has struggled to adapt to a campaign no longer rooted in the Senate.

The few polls taken since last week have shown general approval for his decision to cut his ties with Congress and some small reduction in a deficit behind Mr Clinton that had been exceeding 20 per cent.

And the US stance makes matters murkier, reports Pascal Fletcher

## Cuba still shy of investment

This perception has been compounded by continuing complaints by some foreign businessmen in Cuba about bureaucratic delays and obstruction in the process of negotiating investment projects on the island.

But perhaps equally worrying for the Cuban government is a creeping perception among some Cuba-watchers that the country's own much trumpeted opening to foreign capital may not be as wide and welcoming as was previously thought.

Since the downing by Cuban MiG fighters of two small US aircraft on February 24, and the subsequent retaliatory legislation from the US on March 12, policy statements by the Cuban leadership have struck a highly defensive note, suggesting a retreat to the ideological bunker by the island's one-party communist rulers.

Recent speeches by Cuban President Fidel Castro and his brother Raul, the defence minister, often containing ideological language reminiscent of the revolutionary 1960s and 1970s, have created an impression that Cuba's embrace of foreign capital and market-oriented reforms is not only less than enthusiastic, but could, in some circumstances, actually be rolled back.

pace of foreign investment has slowed since May 31 last year, when there were 212 projects recorded totalling \$2.1bn of funds committed, mostly from Mexico, Canada, Spain and other EU nations. Officials, citing a renewed need for discretion, decline to give updated figures.

In his most recent speech, President Castro remarked sardonically that the backers of the Helms-Burton law, by seeking to keep foreign capitalists out of Cuba, were defending the island's socialism. "They want 100 per cent socialism in Cuba, they want no one to invest," he said.

But the Cuban leadership has also made clear it would like to keep the country's socialism as "pure" as possible. In a political report delivered in late March, Mr Raul Castro mentioned foreign investment, along with tourism, academic exchanges and the island's fledgling private sector, as areas where Cubans needed to be alert against "ideological penetration" and "subversion by the enemy".

There have been no published cases so far of existing investors withdrawing from the island because of the Helms-Burton law. But Cuban officials acknowledge that the Cuban officials strongly deny there has been any slackening in official commitment to economic reform. They cite the need for a period of "consolidation" to order and regulate the island's new-look economic landscape, the result of a series of decentralising reforms introduced mostly since mid-1993.

"The reforms cannot go faster than the nation can assimilate," Mr Octavio Castilla, deputy foreign investment minister, said. This clearly means politically as well as economically.

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SETTING THE STANDARDS

## NEWS: UK

'Mad cow' crisis: While praised at home, the UK prime minister's action has invited European condemnation

## PM's threat echoes de Gaulle's 'empty chair' policy

By Caroline Southey in Brussels

There was confusion in Brussels last night over the role model adopted by Mr John Major, Britain's prime minister, in declaring his non-co-operation with the other 14 member states of the European Union.

Some speculated that he might be trying to follow in the footsteps of President Charles de Gaulle of France, the only EU head of state ever to withdraw from all co-operation

with the rest of the community, when he abandoned his seat at the table in 1965. His infamous "empty chair" policy brought decision-making to a virtual standstill.

Others suggested that his actions were more reminiscent of Mr Andreas Papandreou, the former Greek prime minister, who repeatedly held unrelated decisions hostage in the 1980s to win his way on issues of vital national interest.

However, Mr Major appears to have opted for a "half-empty chair policy", threatening only

to withdraw co-operation from the intergovernmental conference reviewing the EU's treaties, and to block any decisions requiring a unanimous vote in the Council of Ministers.

"The general's position and Mr Major's are different by several light years," according to Sir Roy Denman, a former top British official in the European Commission. "De Gaulle was a towering figure and France, at the time, was the power in the union."

EU officials said Britain's move was unlikely to have any

impact on EU business in the short term.

Discussions in the IGC were still at a preliminary stage. "We are not at the final drafting stage yet," the official said. The IGC organisers had decided to take a "low key approach" at the heads of state summit in Florence at the end of next month.

However, one official said Britain's move could begin to have a bearing on decisions in the IGC if the crisis extended beyond the summer.

As far as Britain's threat to

block any decisions requiring unanimity was concerned, EU officials believed there were few instances where the policy would provide the UK government with concrete leverage.

A decision that could be affected concerns Europol, the planned EU-wide police force which would deal with drugs, fraud, and illegal immigration. Mr Major's move could scupper delicate behind-the-scenes negotiations on the subject of the European Court's jurisdiction over Europol which had offered the hope of

a deal being struck at the Florence summit.

Another casualty could be a job-creating initiative launched earlier this year by Mr Jacques Santer, the Commission president, under which EU surplus funds from the 1988/1999 budget would be used to finance projects such as trans-European rail and road networks.

Britain has also served notice it might not sign the European Convention on Insolvency which aims to lay down common rules on bankruptcy across the union. Only two

countries - Britain and Ireland - have so far refused to put their names to the agreement.

But EU officials' main concern was the longer-term damage Britain's announcement could have on British/EU relations.

"This will only increase the ill will between the rest of the EU and Britain to dangerous point," Sir Roy said. "If the Tories are re-elected many will argue that it is time to say goodbye to Britain. After all it has not co-operated with the Europeans for 22 years."

## EU states deplore growing conflict

Financial Times Reporter

Britain's pledge to obstruct European Union business was deplored last night by officials from other EU nations as a self-defeating measure which could poison the atmosphere in which the beef crisis is being addressed.

Both the European Commission and diplomats from several member states said the UK ought to focus on the beef problem itself instead of trying to pick a broader fight with its partners.

But there was relief among EU diplomats that Mr John Major had resisted pressure from his hardline supporters openly to defy European law by taking action such as a retaliatory trade embargo.

"It's not in Britain's interests to intensify the conflict," said Mr Philippe Vasseur, the French farm minister. "Britain would complicate things if it carries out its threat."

It was stressed in Paris last night that this week's meeting of veterinary officials had come close to lifting the ban on some UK beef products, and there were good prospects for progress at a farm ministers' meeting on June 3. "France wants to co-operate and show understanding," said one official. "But it does not help if you make dramatic gestures."

The Commission, in a caustic comment on Mr Major's threat to hold up EU business, said the crash in the beef market was a problem for the EU as a whole and "a solution can only be achieved through the proper functioning of the Union's institutions and procedures." It was "in all the member states' interests" to safeguard these procedures, a Commission spokesman said.

In the UK yesterday, Mr Richard Macdonald, leader of the National Farmers' Union, said the government's move to slow EU decision-making was "a risky one". But he added that there was a strong argument to "tip the ante". The NFU yesterday lodged formal proceedings against the ban in the European Court of Justice. The union also decided to ask the court to grant an immediate, temporary suspension of the ban on gelatine, tallow and semen, and possibly on exports of British beef to third countries, while the full case is heard.

## Major's tough line wins approval

George Parker reports on the premier's new 'get tough' approach on the beef crisis

When European vets voted on Monday night not to lift the export ban on beef products, Mr John Major was ready to enact a hard-hitting and well-prepared contingency plan.

According to one senior minister, Mr Major reacted angrily to the humiliating setback but then proceeded to prepare his response with grim determination. By the time he made his announcement to the House of Commons, it seemed he was almost enjoying himself.

The prime minister clearly believed he had found an issue on which he could take a robust line on Europe, without splitting his party in two. The early signs suggested that he had largely succeeded.

Mr Major woke early yesterday to begin rallying ministerial support for his new "get tough" approach on the beef crisis, often giving them little chance to prepare or voice their reservations.

His favoured method, using the veto and non-co-operation to block forthcoming EU busi-

ness, was the favoured option of the Foreign Office, which had prepared alternatives if diplomacy failed to achieve a partial lifting of the ban.

Mr Major contacted Mr Malcolm Rifkind, foreign secretary, in Strasbourg early in the morning to discuss his plan and then spoke to Mr Douglas Hogg, also on European business in Brussels. Both later flew back to London for further talks at Downing Street.

Mr Michael Reresettine, deputy prime minister, was told of the plan by fax on a visit to China, and Sir Nicholas Lyell, attorney-general, reported he was ready to challenge the EU beef ban in the European court.

The most crucial meeting took place in mid-morning at Number 10 when Mr Major saw Mr Alastair Goodlad, the chief

whip, and Mr Kenneth Clarke, the fervently pro-European chancellor.

Mr Clarke, who argued strongly against threatening retaliatory measures three weeks ago when the idea was first mooted, is the most fervently pro-European member of the cabinet.

But friends said despite his reservations, even he recognised the need for Britain to adopt a new approach, and was "comfortable" with the threat to disrupt the forthcoming IGC.

With all the main players squared, Mr Major took his plan to the Commons. His announcement that legal action against the ban would begin this week was greeted with muted support from the Tories but there was a roar of

relief when he delivered his bombshell.

"I have to tell the House that without progress towards lifting the ban we cannot be expected to co-operate normally on other community issues," he said.

Sir Peter Tappell summed up the mood on the Tory benches when he said the statement would be greatly welcomed by the British public. And in rhetorical flourish more associated with wartime, Sir Peter said the country found itself at "a moment of national crisis".

Some Tories wanted to go further. Mr Bill Cash insisted that Britain should suspend its payments to the EU.

Pro-Europeans kept their heads down, although Mrs Edwina Currie said she was "very uneasy" about Mr Major's statement.

Mr Tony Blair, leader of the opposition Labour party, seemed unable to find a penetrating line, except to suggest that Mr Major would not carry through his tough words.

Mr Major's message was that

Labour believes in developing the European Union through co-operation with other member states. He is not a federalist, but he is persuaded of the argument for further European integration.

While the governing Conservative party is debating whether the UK should leave the EU altogether, the challenge for Labour is rather that its approach to the EU should not make it vulnerable to the charge that it will fail to stand up for UK interests.

Mr Brown made it clear that the force of the Eurosceptic campaign in the UK meant that Labour could not afford to set itself up as an unmitigated supporter of the EU.

However, the main item on the agenda for these trips is monetary union. The French and German governments want a firm commitment from Mr Brown that a Labour gov-

ernment would take sterling into a single currency in 1999.

He has firmly resisted such a pledge, for fear that it would cause damage to Labour's electoral prospects. He reiterated that Labour favours monetary union but also stressed the obstacles to joining.

He also made abundantly clear that Labour could not at the moment contemplate taking sterling back to the European exchange rate mechanism as a precursor to participating in a single currency.

The political dangers for Labour in such a commitment appeared to be recognised in Paris and Bonn.

But Mr Brown stressed that he

wants to be able to in a position to join in 1999. Probably the most controversial public statement he made on his Paris visit was that "it would be good if Britain were in a position to make that sort of decision".

That of course has uncomfortable implications for his Labour colleagues. It reinforces his determination to keep public borrowing under control - and will lead him to become ever tougher in refusing public spending requests.

For the next few months therefore, rightwing governments on the continental mainland are likely to remain a friendlier audience for him than the Labour brothers.

## Doubts cast on science of export ban decision

By Caroline Southey

A mixture of motives is being attributed to the vets from seven EU countries who late on Monday night voted down lifting the export ban on three British beef products.

The picture emerging of the 13-hour meeting is that the vets cast their votes for reasons ranging from residual anger with Britain for its management of the BSE crisis to doubts about the effectiveness of the selective slaughter programme. But few based their decisions on scientific evidence in front of them.

The vets were presented with a scientifically stringent proposal. The idea, mapped out by Mr Franz Fischler, EU commissioner for agriculture, was that the EU should impose tough conditions for the manufacture of tallow and gelatine in Britain. Once in

place and checked, the export ban on these products could be lifted. This would also apply to semen. The proposals were accepted by a majority, including France.

Germany was the only country to speak out against Mr Fischler's proposal," said the EU diplomat. The rest - Austria, Spain, Portugal, Luxembourg, Belgium, the Netherlands - had no substantive reasons to continue voting against the plan", he said.

Mr Jochen Borchert, the German agriculture minister said Bonn had to be certain that gelatine and tallow manufacturing processes were safe and that beef was completely free of BSE.

The EU official said Austria "in a very small voice, echoed the German position". Dutch vets argued that third countries might be put off buying semen from the Nether-

lands once British semen was allowed into the country.

In the case of Belgium and Luxembourg, according to an EU official, there was an element of "Benelux solidarity".

Spain and Portugal seemed to link the question of lifting the ban on beef derivatives to the broader question of the veracity of Britain's selective slaughter programme.

EU officials said a number of countries felt Britain had presented "too little too late" on the slaughter policy. "There is still not enough detail and a feeling that they are only half putting the proposal on the table," said one. This, said another, played into broader unease about Britain's management of the BSE crisis dating back to 1988.

• The EU has called a meeting of farm ministers next month to discuss BSE in a bid to break the deadlock.

## Continent's leaders fete opposition Labour party's fiscal envoy

By Robert Peston, Political Editor in Paris

Mr Gordon Brown, the opposition Labour party's chancellor of the exchequer, may be regarded as a pariah at times by his colleagues because of his determination that a Labour government should cut public spending before making new commitments. But in mainland Europe he is being feted.

On Monday night, he was spreading the gospel of Labour party modernisation among an influential group of French politicians and policy boffins.

The big topic for discussion was

Labour's European credentials. Having been engaged for years with a British government whose European Union views have been moving from agnosticism to scepticism, they wanted reassurance that a Labour government would be different.

It is important for Labour to provide this reassurance. If it forms a government after the forthcoming general election - to be held in the spring of next year at the latest - it will take over the presidency of the European Union at the end of 1997, during the crucial final phase of moves towards monetary union, scheduled for 1999.

The German and French govern-

ments, although both on the right, have appeared keen to establish a relationship with Labour.

There have been separate meetings with Mr Hans Tietmeyer, the Bundesbank president, Mr Theo Waigel, the German finance minister, Mr Alexandre Lamfalussy, the president of the European Monetary Institute, and Mr Jean-Claude Trichet, the governor of the Bank of France.

Mr Brown's message was that Labour believes in developing the European Union through co-operation with other member states. He is not a federalist, but he is persuaded of the argument for further European integration.

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For the next few months therefore, rightwing governments on the continental mainland are likely to remain a friendlier audience for him than the Labour brothers.

Accurate as science may be, its effects are often hard to predict. After all, research is aimed at the unknown, and ruling out trial and error would mean never leaving

the beaten track. The chemical and pharmaceutical industries, in particular, face incalculable risks. Doing away with pests, for instance, can eliminate the natural control

of other organisms, inducing their growth, generating unforeseen threats. And the public that wanted the "good" results, has little patience with the "bad" ones. Zurich, a leading

global insurance group, has long made a special effort to understand chemical and pharmaceutical industries and help them control their risks. Alternative risk financing

plans, meeting a company's needs for long-term cost transparency and stability, may be a solution. If the bite of misfortune cannot be avoided, at least its effects can be lessened.

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## NEWS: UK

# MPs call for demerger of airports group

By Michael Skapinker, Aerospace Correspondent

The House of Commons transport committee yesterday called for BAA, the airports group, to be broken up, saying London's Heathrow, Gatwick and Stansted airports should not be run by the same company. BAA's shares fell 17p to close at 507p after publication of the report.

The transport committee said it recognised that Stansted, to the north-east of London, could not have been developed as rapidly as it had been without the profits from Heathrow in west London and Gatwick to the south-east of the capital. But it said that if Heathrow were owned by a separate group from Stansted and Gatwick, the two companies would have a greater incentive to develop all three airports.

The committee called on the Monopolies and Mergers Commission, which is conducting a review of BAA, to re-examine whether the group should remain "the monopoly provider of airport services in the south-east [of England]".

BAA, which also owns Glasgow, Edinburgh, Aberdeen and Southampton airports, rejected the recommendation, saying the MMC had almost completed its review and was unlikely to reopen the issue of placing Heathrow under differ-

ent ownership from Gatwick and Stansted.

Mr Des Wilson, BAA public affairs director, said: "If we were just in a domestic business you could possibly say that we are a monopoly. But we are involved in a highly competitive international business. In many ways our airports are complementary. It was the success of Heathrow that enabled Stansted to be built."

The committee also recommended that Heathrow's two runways be used for both landings and take-offs, a suggestion which infuriated environmentalists. At present, one runway is used for landings and the other for take-offs. At 3pm, they change around, giving neighbourhoods under the flight paths a period of quiet each day.

Mr Dermot Cox, chairman of the Heathrow Association for the Control of Aircraft Noise, said: "We will fight any such proposal to the end." BAA said it was also opposed.

Mr Wilson said BAA was interested in a proposal from the committee that Heathrow landing charges be increased, with the extra revenue to be spent on the environment.

The committee also said it had not ruled out the idea that an airport could be built in the Thames Estuary.

Lex, Page 21



A team from league sponsors Corney & Barrow - the restaurant chain - launches the Gold Croquet season of matches among City firms in Exchange Square behind Liverpool Street Station

## Campaign launched to promote services in US

By Stefan Wagstyl, Industrial Editor

Mr Ian Lang, the trade and industry secretary, is today due to launch an export promotion campaign for UK service industries in North America - the first such drive aimed at the sector.

The two-year £2.5m (£3.8m) campaign will focus on supporting small and medium-sized companies in four areas - film and television, design, information and computer services, and services for US companies planning investment or trade in Europe.

Officials plan to spend £750,000 a year supporting export efforts with advertisements, seminars and a campaign on the Internet. The department will also host a conference and exhibition in Santa Clara, in California's Silicon Valley, next year with a budget of up to £1m.

The campaign is an extension of a three-year campaign called North America Now, launched in 1993, during which exports of goods to North America increased from £13.8bn in 1992 to £20bn last year. Officials hope they can achieve a substantial increase

in exports of services, which totalled £10bn in 1994, the latest year for which figures are available.

Britain is the leading exporter of services to the US, with a share of 13.4 per cent of imports in 1994. But since imports account for less than 3 per cent of the US services market, officials believe the opportunities are "enormous".

The campaign follows a study by the management consultancy arm of KPMG, the accountants. The study found that smaller companies would benefit from help.

## Prince to launch 'affinity' credit card

By Diane Summers, Marketing Correspondent

Prince Charles is to launch his own branded credit card - the latest money-raising product in a portfolio which already spans royal biscuits, bone china, blended teas and bath salts.

The credit card, which is being operated by Mastercard, the international credit card consortium, and MBNA, the US bank, will be a so-called "affinity" card, aimed at attracting people interested in the prince's charity. Each time the card is used, Prince Charles' charity for young people, the Prince's Trust, will receive a donation.

Leaflets launching the card, with an application form, are to be handed out to the 145,000 people attending the "Mastercard Masters of Music" concert for the Prince's Trust at a huge rock concert in London's Hyde Park on June 29.

The card will carry the Prince's Trust logo of a crown and royal plumes. Over 400 organisations, including charities, political parties and professional organisations, have their own affinity cards. About 25p for every £100 spent on cards typically goes to the cause, plus a £5 donation when an individual initially signs up on the card.

The Prince's Trust specialises in providing disadvantaged young people with support and advice in starting up their own businesses.

## UK NEWS DIGEST

## Row grows over Korean project

Mr Michael Forsyth, the Scottish secretary, yesterday embarked on a flag-waving tour of the Far East, amid Welsh fears that he might attempt to "poach" a possible inward investment project by LG, the Korean electronics company. LG - formerly called Lucky Goldstar - was reported earlier this month to be on the verge of announcing plans to set up a combined semiconductor and consumer electronics plant in Newport, south Wales - an investment of more than £1bn (£1.52bn) creating up to 4,000 jobs. The Korean company reacted angrily to the report, carried by the BBC, and said that it was not expecting to make an announcement for several weeks. Welsh Labour MPs claimed the report could cost Wales the huge investment project.

James Buxton and George Parker

### Jersey offers limited liability

Jersey yesterday published a draft law designed to allow professional firms to register on the island as limited liability partnerships. The option would be restricted to "businesses of stature". Candidates will have to set aside £5m (£7.6m) to compensate creditors should the partnership fail and pay a £10,000 registration fee - and convince the Jersey authorities of their "status" and "integrity".

If the firm does fail and is unable to produce the £5m its limited liability status would lapse and the personal assets of its partners would immediately be exposed to the threat of legal action. Jersey also indicated yesterday that, as well as inquiries from firms of accountants, legal firms had also shown an interest in the option - and that there had been approaches from accountants in the old commonwealth.

Jim Kelly, Accountancy Correspondent

### Eurostar 'specials' launched

Eurostar, the high-speed Channel tunnel train company, plans to launch "shopping specials" in the summer, taking passengers on day trips to low-cost hypermarkets on the continental mainland where duty on drinks and other items is much lower than in the UK. The company, which will be taken over on June 1 by London & Continental Railways, the consortium which is to build the £3bn (£4.56bn) Channel tunnel rail link, also plans to stock a range of goods at its Waterloo terminal in London on which it will take no profit margin.

These represent parts of a marketing initiative launched yesterday and aimed at doubling passenger numbers to more than 5m this year and to 30m when the high-speed rail link opens in 2003. At present the London to Paris trains are on average only 60 per cent full while London-Brussels are only 30 per cent full.

Charles Batchelor, Brussels

### Consumer spending rises

The UK's biggest banks lent more money to consumers in April than in any month for five years, providing further evidence of the growing momentum behind consumer spending. The British Bankers' Association reported a £566m (£860m) rise in consumer credit last month, more than double the increase seen in April last year. Within this total, credit card lending was also well up on last year.

Lending by banks and building societies - mutually owned home loans and savings institutions - as a whole rose by £4.2bn in April, the lowest figure since last November. Bank and building society deposits also rose relatively modestly, although the annual rate of increase in the broad money supply measure M4 edged up to from 9.9 to 10 per cent.

Motoko Rich and Robert Chote

## Sinn Féin plays down prospect of IRA ceasefire

Financial Times Reporters in London and Belfast

The UK government faced a twin threat yesterday to its preparations for all-party talks when the Ulster Unionists, the largest pro-British party in Northern Ireland, threatened to withdraw support from the Conservatives and Sinn Féin played down prospects of an IRA ceasefire.

Mr David Trimble, the UUP leader, warned Mr John Major

- the UK prime minister - that he could not count on Unionist support at Westminster if he made further concessions to republicans to ensure their participation in the negotiations which begin on June 10.

Mr Gerry Adams, president of Sinn Féin, the IRA's political wing, said his acceptance of the six principles of non-violence set down by former US senator George Mitchell had no bearing on any ceasefire decision.

Both warnings were made as the campaign for the May 30 elections to a forum for Northern Ireland gathered pace.

Both governments will meet today in London to assess progress in a full-scale session of the intergovernmental conference, led by Sir Patrick Mayhew, Northern Ireland secretary, and Mr Dick Spring, the Irish foreign minister.

Mr Trimble said his party was "alert to the danger of further pressure on John Major to once again dilute his position".

"Any backsliding by the prime minister on the twin issues of the ceasefire and decommissioning would be regarded as a fundamental breach of faith," he added.

Mr Trimble's threat coincides with rumblings of a rebellion among Tory MPs anxious that Mr Major does not yield on the basic issues of a ceasefire and arms decommissioning in his attempt to ensure progress at the talks.

With their majority down to one, Conservative business managers do not take such threats lightly. However, the government has been told by the opposition Labour party that it can count on its support on Ulster issues, while the Democratic Unionist party denounced Mr Trimble's statement.

Mr John Bruton, the Irish prime minister, welcomed Mr Adams's remarks on the six principles. However, he reiterated that both Dublin and London insisted on a ceasefire as a prerequisite for Sinn Féin's admission to the talks.

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Photographed by Eric Volpi

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## BUSINESS AND THE ENVIRONMENT

**A**s the recycling arm of Inco, the western world's biggest nickel producer, International Metals Reclamation (Inmetco) is constantly on the lookout for unwanted items from which it can recover the silver-grey metal used to make stainless steel.

So Inmetco, located on the site of a disused steel mill near Pittsburgh, Pennsylvania, was eager to do business two years ago when the newly formed US Rechargeable Battery Recycling Council (RBRC) came looking for a recycler of spent nickel-cadmium (or NiCad) batteries.

There was one snag, however. The council was willing to do a deal only if Inmetco would recycle the batteries' toxic cadmium cells as well as their nickel. The result was a five-year contract and the world's first integrated NiCad battery recycling facility.

Inmetco officially opened its cadmium recovery plant in March. Once teething troubles are ironed out, the facility's three furnaces plus Inmetco's existing nickel recovery operations will be able to process 2,500 tons of spent NiCad batteries a year.

For its part, the council is preparing an ambitious campaign to encourage users of the growing array of devices that need NiCad batteries, from computers to cordless power tools, to return their spent batteries for recycling.

If all goes according to plan, more than 6,000 retailers in 30 US states will participate in the council's recycling programme by mid-1996. The proportion of NiCad batteries returned for recycling or disposal in hazardous-waste landfills would climb from about 15 per cent now to 70 per cent by early next century.

Inmetco's confidence that business will snowball is reflected in the cadmium-recovery plant, which has enough space for another 13 furnaces. Dick Hanewald, Inmetco's president, forecasts that the plant's annual throughput could quadruple to 10,000 tons over the next four to six years.

NiCad batteries owe their popularity to their ruggedness and long life. In their industrial, vented-cell form, the batteries are used as a back-up power source, for instance, in railway carriages and signals.

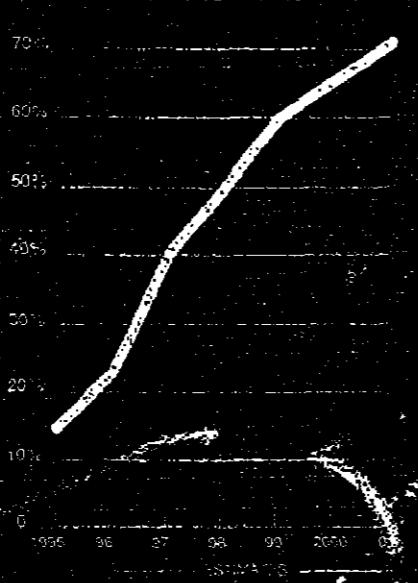
But the biggest growth is in demand for the smaller, sealed-cell batteries used in cordless electrical devices, from cellular phones to medical monitoring equipment.

Surging demand has raised concern over the disposal of spent batteries. Cadmium, which vaporises at a relatively low temperature, is highly toxic when ingested. Workers at Inmetco's cadmium recovery plant are required to wear respirators.

Inmetco starts by separating the batteries' cadmium and nickel cells. The cadmium is boiled until it

## RBRC's collection target

Percent of NiCad batteries collected in the US



Inmetco's three furnaces plus its existing recovery operations will be able to process 2,500 tons of spent NiCad batteries a year

## A battery bonanza

**Bernard Simon** reports on an initiative to recover nickel-cadmium involving 6,000 retailers across the US

vapourises, with the condensed vapour collected as virtually pure, silver-grey cadmium shot. This is paid to the US subsidiary of Sweden's Saft, one of the biggest NiCad battery makers.

Nickel from the batteries is combined in a rotary hearth furnace with nickel-bearing mill scale, flue dust, shavings and other waste that Inmetco collects from stainless steel mills.

They emerge as nickel, iron and chromium-bearing ingots, known as "hogs" or "pigs", that are returned to the steel mills as raw material.

Public education will form a big part of the drive. "Many households don't understand that their cordless device contains a nickel-cadmium battery," says Kim Kelley, the council's president. The council has signed up Richard Korn, who appears on a popular TV home-improvement show, as its "celebrity spokesman".

The council provides participating retailers with battery collection boxes which from this month will carry Korn's picture. The boxes also come with a United Parcel Service authorisation, which allows a UPS driver to pick them up without extra paperwork.

The council has set up a computerised tracking system that will enable it to take the initiative in replacing collection boxes.

recycling would no longer be required to comply with costly, time-consuming restrictions on the transport of hazardous waste.

About 27 states have so far endorsed the new rules, clearing the way for the council to launch a revitalised battery collection campaign later this month.

Inmetco itself offers a similar service to larger NiCad battery users, such as hospitals, police and fire stations, and appliance service centres. It sends out postage-paid cartons to about 500 customers a year, charging \$19.95 (£13) for each container. The fee drops to \$17.95 for bulk orders.

The council was initially created to allay battery makers' fears of tighter regulatory controls, including threats of a ban on NiCad batteries. Its recycling proposals have succeeded not only in putting those fears to rest, but in replacing government controls with attempts at a more market-oriented solution.

As Hanewald puts it: "Command and control are slowly giving way to an attitude of: how do we comply in the most intelligent way possible at the least possible cost."

A number of variations on the council's programme are already in operation. Compaq Computer offers to send owners of its PCs a postage-paid envelope, addressed to Inmetco. Compaq also pays Inmetco's recycling fee of about 40 cents per lb.

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The customer receives up to 48 months of guaranteed battery service, and the batteries will, on average, be reconditioned three or four times before Renu disposes of them at its own cost.

Effectively, Renu is providing an extended battery management service, which Durda says provides a much lower-priced alternative to "in-house" battery management.

So far, the service has appealed mainly to US emergency services and municipalities for their two-way radio systems. Because lives often depend on their use, the batteries tend to be better quality than those used in cellular phones.

Durda sees steady growth prospects from this sector for



Renu's process involves an ultrasonic method of cleaning the battery plates

Renu, but is now "very much excited" by the much larger cellular phone market.

Five years ago, he says, the general quality of batteries and cells used in cellular phones was unimpressive, and there are still many that are less than ideal. But he expects the quality and value of these batteries to improve – just as happened in two-way radio – when picking them up for reconditioning every six or 12 months.

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The company has developed all its machinery and software, and invested heavily in developing bigger, faster reconditioning machines. The latest Mark 8 computer-controlled model takes an average of two hours 10 minutes to refresh 256 units, compared with the seven hours that one of Renu's earlier machines was taking for 64 units.

The company is now expanding fast, with reconditioning sites planned for Chicago, Atlanta and possibly Buffalo. A reconditioning machine is also being sent to Canada.

Overseas, Renu plans to have outlets "throughout Europe", says Durda, and decisions on expansion have either been taken, or are close, for France, Germany and

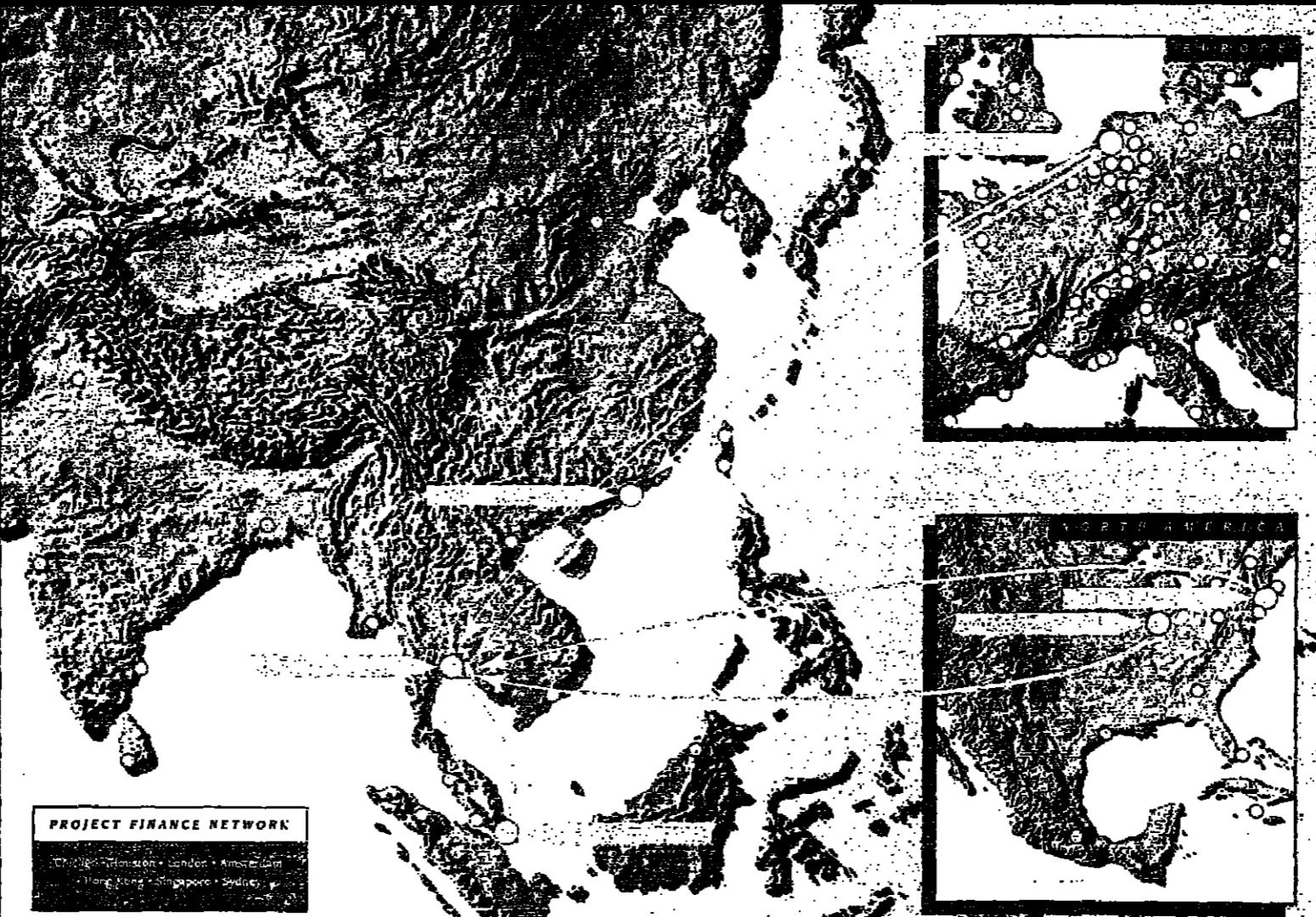
the UK.

In the UK, Renu International UK, a separately owned company, was recently set up as the proposed distributor, and aims to have a Mark 8 machine running somewhere in the UK by the end of the year. The most likely location will be just outside London, says Murray Richards, a director of the UK company, which has already established contact with police forces and transport operators.

Although the current focus is on NiCad batteries, Renu's process works better on the newer and increasingly popular nickel metal hydride (NiMh) batteries, says Durda. It is also applicable to other innovative battery types such as lithium ion and polymer batteries.

The Phoenix-based company is also starting to develop its own batteries. Production is due to begin in October of what is said to be the world's first self-conditioning, self-cleaning rechargeable batteries, also for the cellular and two-way markets. The batteries use a standard charger, are equipped with an LCD "fuel gauge" indicator, and will be available with NiCad or NiMh cells.

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## ARTS

Television/Christopher Dunkley

## Between a rock and a hard place

Ever since the coming of ITV in 1955 and the end of the BBC monopoly British television executives have been caught between Scylla and Charybdis, or, as most of them would doubtless say today, between a rock and a hard place. On the one hand are the ratings which, with the rapidly increasing quantity of television, have become more and more vital to programme survival, whatever the channel. On the other hand is the scorn of much of the British middle class, and especially the intelligentsia, the very bit of society from which most television executives come, and which contains most of their family and friends, a sector which tends to ridicule television for what is seen as its glib and shallowness and above all that very populism which gives rise to the ratings.

Executives in television have reacted in various ways. Even more than in most industries they have clustered together to talk shop and provide mutual support. (Thanks to their social lives many watch startlingly little television; much less than the national average.) They band together in clubs with grand names and give each other lots of

prizes. And recently they have taken to whistling defiantly amid what even they presumably see as the encircling gloom, though they would abandon their Boss coats and BMWs rather than admit this in public. Occasionally you find one who genuinely believes that not only the quantity but even the quality of television programmes is higher now than it used to be.

The head of programming at BSkyB is one. In the FT's letters column last Saturday he argued, as so many of us have over the years, that the coming of ITV and BBC2 improved the quality of television.

He also asserted that the arrival of Channel 4 improved quality whereas many of us would say that it served mainly to increase diversity. However, what he so noticeably omitted was any claim that satellite broadcasting, the chief increase of quantity, had done anything for programme quality. A more interesting argument was put

up recently by Michael Jackson, controller of BBC2. Speaking at one of those clubs, the Royal Television Society, he began by saying that we live in a promiscuous age, meaning that there was no fixed centre any more, no received set of values or authority: "There's a feeling that the BBC isn't any longer where it was, at the centre of things. It doesn't carry the same weight. The programmes aren't as good. And television in general is seen as triv-

ial."

**T**hen, having set up this dangerously sturdy straw man, Jackson attempted to knock him down, claiming that public service television is, in many ways, better today than in any former golden age. He picked out programmes from a 50-year-old *Radio Times* and argued that, in various respects, today's were better – a game which can be played

by any number with any outcome you care to pre-ordain. But does the general argument stand up? In some respects it does: anyone who has read this column regularly over the past 25 years is familiar with the assertion that programmes about politics, wildlife, recent history (the cold war, Watergate, Yugoslavia) and some other matters have improved. But these tend to be low-rating, special-interest programmes and, even if there are more of them now – and I suspect there are – the proportion is smaller than it used to be, and they are more difficult than ever to find amid the plethora of trivia.

It is the bedrock of television entertainment which is more questionable. Take chat shows, and talking heads generally: does any one really think that this element is better today than 20 or 30 years ago? The opening item on the first edition of *Tonight With Richard Madeley And Judy Finnigan*, the

"tough" interview of O.J. Simpson, was merely the exception which proved the rule, that rule being that this is a PR show for airheads. On second thoughts the O.J. item was not even an exception to that rule. The studio interviewing on the original *Tonight* programme, was streets ahead. It would hardly be fair to compare *The Gaby Roslin Show* to John Freeman's *Face To Face* (a series often copied, most recently by Jeremy Isaacs, but not yet surpassed) but surely fair enough to compare it with *Parkinson*... except that there is no comparison. Watching *Parkinson* in a one-off talking to George Best on BBC2's *Best Night* on Sunday may suddenly remember what a proper interview looked like.

Or consider sitcoms. There are

certainly scores more today than there used to be, the newest being *Channel 4's Life After Birth*, yet another in the endless succession of *Gosh, Look, I'm Sharing A Flat With My Grandmother* comedies. There is an ineradicable belief in British television that merely by cramming oddly assorted people into a single living space you create the most hilarious comedy. Although *Life After Birth* (in which Alison has a baby and Judith has a spreadsheet boyfriend tied to the bed) is the 369th sitcom since *And Mother Makes Three* to dispense this theory, no one in television has noticed. When you point out that Galton and Simpson with *Stepfie And Son* and Johnny Speight with *Till Death Us Do Part* look like Shakespeare, Marlowe and Wilde alongside today's sitcom writers, they execs groan but cannot refute the point.

It is hard to avoid the feeling

that relativism is at least partly to blame for what is happening and that Jackson gave the game away in his opening remarks: people in television no longer have the courage to stand up and say that A is

better than B and will therefore be preferred. Ratings are what matter most, and if laddish studio chat about soccer and laggen, or girlie talk about lipstick and willies are considered fashionable then we shall have *Fantasy Football League* and *Pajama Party* and *The Circle Show* and *The LADS*, no matter how trashy and trivial they make the whole of television seem. That is not to say that everything on television is getting worse: a claim that is just as absurd as the notion that 900 digital channels will somehow improve programme quality.

It is to say that today's TV executives do not seem to share the ideal of their predecessors which was to go as far as possible towards combining quality and popularity. That is what characterised the best of the output during the days of the so-called duopoly, and what made much British television better than what was seen in many other countries. Today they seem content to pursue quality with a minority of specialised programmes while going for popularity, without quality, in the bulk of the output. It is a policy which makes television as a whole feel cheap and nasty, and which seems likely to lose it the few serious friends it once had.

**Y**esterday film-maker Mike Leigh became a member of that rare, endangered species: a spokesman for Britain who returns from Europe in triumph.

His Palme d'Or for *Secrets and Lies* and Brenda Blethyn's same-film prize for Best Actress – predicted on these pages two weeks ago – made Cannes '96 a formidable UK victory. Since the movie also collected the International Critics Prize, open to all films both inside and outside the competition, it was effectively a wipe-out of the opposition.

Leigh's film opens in Britain this week, with the kind of timing publicity folk dream about. More on its charms tomorrow.

Elsewhere, the last days at Cannes were devoted to proving that you can make cinema from absolutely anything and not just the title material in – to name one late surprise in the sideshows – Italy's *Celuloid*.

Here director Carlo Lizzani recreates the making of that postwar classic *Rome Open City* in a film not overcome by reverence, though it trips up once or twice on bio-pic banality. Rossellini, Fellini and Magnani all bustle through – or their actor-lookalikes – and *Rome* screenwriter Sergio Amidei is played at full, scene-stealing tilt by Giancarlo Giannini.

But as well as celluloid, Cannes proved you can make films from such unlikely material as car crashes, philosophy teaching and loss of employment in Helsinki.

David Cronenberg's *Crash* is a brave bid to film J.G. Ballard's sci-fi vision of a world hooked on the thrill of highway collisions. "Auto-destruction" takes on new meaning – and so does auto-erotism – as James Spader and Holly Hunter lead the sex-obsessed car freaks driving their Porsche to immobilisation before adding intimacy to injury right there amid the debris.

This sort of thing will give the AA whole new headaches. I am less sure that it will give a significant new direction to cinema, let alone to the erratic career of the director of *The Fly* and *Naked Lunch*. We end by giggling at the repetitive bonking and the earnest fetishising of bandages, leg braces and traction rigs. For reasons best known to their psychotherapists, the Cannes



Mike Leigh's 'Secrets and Lies' won the Palme D'or with Brenda Blethyn (right) named Best Actress

## British triumph at Cannes

Judges gave the film the prestigious Special Jury Prize.

Catherine Deneuve as a suicidal lesbian philosophy teacher is another potential mind-boggler. But in André Téchiné's *Les Voleurs* her romance with a delinquent girl (Laurence Côte), who in turn is pursued by troubled cop Daniel Autenil, is enthralling. Téchiné, a Cannes regular, constructs a puzzle movie about love, crime and change-of-life: one which creates patterns in human faces as intricate as the ones in a rally raid heist or a snowy mountain hideaway.

Auteuil deserved a Best Actor award for this film but won it instead for Jaco Van Dormael's *The Eighth Day*; a lump of dreadful schmaltz about disability, already reviewed here, in which he shared the prize with co-star Pascal Duquenne.

The real late revelation at

Cannes was Aki Kaurismäki's *Drifting Clouds*. Concussed by this Finn's recent "comedies".

Kaurismäki is another potential mind-boggler. But in André Téchiné's *Les Voleurs* her romance with a delinquent girl (Laurence Côte), who in turn is pursued by troubled cop Daniel Autenil, is enthralling. Téchiné, a Cannes regular, constructs a puzzle movie about love, crime and change-of-life: one which creates patterns in human faces as intricate as the ones in a rally raid heist or a snowy mountain hideaway.

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The real late revelation at

Kaurismäki dwells on their pawky, radiant, lived-in features – you realise how long it is since you saw a real face after months of exposure to Hollywood make-up – and tinges in to their exquisite, Pierresque dialogue. Here was the rightful winner of the Special Jury Prize.

Here, as in *Ariel* or *The Match Factory Girl*, Kaurismäki makes a plot about nothing seem a plot about everything. When a husband and wife both lose jobs at the same time – she a head waitress in a frosty restaurant, he a bus driver – they have a brief period of moral collapse before setting their faces determinedly to the future.

Kaurismäki has a genius for the literal. Collapse means collapse: the husband twice falls over like a tree onto the floor as if actually poleaxed by depression. Setting their faces means exactly that: turning

profile-on to the camera while Kaurismäki dwells on their pawky, radiant, lived-in features – you realise how long it is since you saw a real face after months of exposure to Hollywood make-up – and tinges in to their exquisite, Pierresque dialogue. Here was the rightful winner of the Special Jury Prize.

It told, it was hard to remember a better Cannes or one in which so few films unspooled to the sound of banging seats. During the last weekend the only Golden Walkout contenders were the Tavianis' *Elective Affinities* and Rolf De Heer's *The Quiet Room*.

In the first, the Italian brothers who once stormed Cannes with *Padre Padrone* – what ever happened to them? – turn Goethe's 200-year-old

Nigel Andrews

novel of criss-cross love affairs into a lifeless costume parade, with Isabella Huppert and Jean-Hugues Anglade struggling to act through the stereotype. In De Heer's movie, an Australian toro goes mum before Mum and Dad, as if she has just seen *Persons* on the Disney Channel. Is it a comedy? A tragedy? A psychodrama? No, just a bore, from the once promising director of *Bad Boy Bobby*.

But duds were few, delights were legion. Next year's festival cannot hope to equal this one but is certain to try. It will be the 50th Cannes and already they are building the palm-high birthday candles, summing the Ingmar Bergmans and Spielbergs and helping to ensure that hotels raise their already vertiginous prices into the ionosphere.

Nigel Andrews

## Plagued by Macbeth

When the Royal Shakespeare Company begins to work to its new schedule next year – with a second regional residency in Plymouth and fewer openings in its shorter 26-week London season – it will have to strive correspondingly harder to cover all areas of its existing repertoire. For instance, there is no need to stage *Macbeth* only two years after its last RSC production, still less to stage it in as dull a form as Tim Albery has done.

I'm not familiar with Albery's work as an opera director, but his *Macbeth* – with Stewart Laing's stark, unhelpful set and Mimi Jordan Sherin's opulent, unnecessary lighting design – has the appearance of a modern opera production of the worst kind, in which look overrides sound and sense. If there were signs of an intelligent thematic vision, one could offset against it puzzlers such as "withered and wild" witches who resemble Victoria

witches who resemble Victoria

of style-over-content. Adrian Schiller as the Porter is a welcome relief.

The moments at which any degree of genuine engagement occurs seem to be aberrations from the hollow vision imposed by Albery. One cannot want to direct *Macbeth*; his ideas are entirely cosmetic: the apparitions projected onto a screen, a cyclorama projection of a burning landscape which repeatedly changes colour during the final phase of the play.

The Lord sent a plague of *Macbeths* upon the land late last year. This production is more sterile than any of those, including the Mark Rylance farago. It is full of light, half full of sound, quite devoid of fury and signifies less than nothing.

Ian Shuttleworth

At the Royal Shakespeare Theatre, Stratford-upon-Avon (01789 205301).

**INTERNATIONAL ARTS GUIDE**

**BERLIN**

DANCE Staatsoper unter den Linden Tel: 49-30-202261

● The Sleeping Beauty: a choreography by Nureyev after Petipa to music by Tchaikovsky, performed by the Ballett der Staatsoper. Soloists include Schroeder, Schäfer-Franke, Häntler and Stangel; 7.30pm; May 23, 25, 26 (7pm)

OPERA Deutsche Oper Berlin Tel: 49-30-3438401

● Alda by Verdi. Conducted by Stefan Soltesz and performed by the Deutsche Oper Berlin. Soloists include Ute Walter, Marcia Bellamy and Friedrich Molsberger; 7pm; May 26

**BONN**

DANCE Oper der Stadt Bonn Tel: 49-228-7261

● Don Quixote: a choreography by Valery Panov to music by Minkus, performed by the Ballett der Oper der Bundesstadt Bonn and the

**LONDON**

AUCTION Bonhams Tel: 44-171-3933900

● The Adams Collection Part V:

**COLOGNE**

CONCERT Kölner Philharmonie Tel: 49-221-2040820

● Manfred, Op.115: by R. Schumann. Performed by Das Neue Orchester with conductor Christoph Spering, narrators Dietrich Fischer-Dieskau, Karla Siebecke and Dirk Schortmeier, soprano Susanne Behnes, bass Jochen Kupfer, the Madrigalchor Kerpen and the Müller Kantorei Köln; 8pm; May 24

**HANOVER**

EXHIBITION Sprengel Museum Tel: 49-511-1683875

● Sammlung Art und Jürgen Wilde. Eine Reise nach Sardinien. Fotografien von August Sander, 1927: exhibition of 30 photographs made in Sardinia in 1927 by August Sander. Main themes of the photographs are architecture, landscapes and portraits; to May 26

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● Coppélia: a choreography by Bart after Saint-Léon to music by Delibes, performed by the Ballet de l'Opéra National de Paris. Soloists include Gaïda, Le Gris, Martinez and Bourgeois; 7.30pm; May 23, 24

**ROTTERDAM**

POP-MUSIC Ahoy' Sportpaleis

Tel: 31-10-4104204

● Tina Turner: performance by the American singer; 8pm; May 23, 24, 25, 26

**SAN FRANCISCO**

EXHIBITION SFMOMA - Museum of Modern Art Tel: 415-357-4000

● Glenn Ligon: New Work; in this exhibition the African American artist shows two new series of works in tandem. A group of self-portraits as discrete canvases and pictures taken from the Million Man March in Washington this autumn create an encompassing screen of images; from May 23 to Aug 25

**VIENNA**

CONCERT Musikverein Tel: 43-1-505881

● Wiener Symphoniker: with conductor Claus Peter Flor and violinist Gil Shaham perform works by Beethoven and Bruckner; 7.30pm; May 23

**PARIS**

DANCE Théâtre National de l'Opéra - Opéra Garnier

Tel: 33-1-42 66 50 22

● Coppélia: a choreography by Bart after Saint-Léon to music by Delibes, performed by the Ballet de l'Opéra National de Paris. Soloists include Gaïda, Le Gris, Martinez and Bourgeois; 7.30pm; May 23, 24

**LIST**

## COMMENT &amp; ANALYSIS

Edward Mortimer

**Bosnia's fault lines**

The US and Europe are both to blame for the country's partition. It started years ago and Dayton will not reverse it

During the negotiation of the Bosnian peace accords in Dayton last November, there was no love lost between Mr Richard Holbrooke, the US assistant secretary of state, and the UK negotiator Ms Pauline Neville-Jones. The airbase, it was suggested, was "simply not big enough for two egos of that size". So it is perhaps not surprising, now both are liberated from the constraint of representing their governments, that their disagreement has surfaced in public.

In *Time* magazine last week Mr Holbrooke alleged that "some important European officials are privately writing off Dayton's provisions and preparing the ground for de facto partition next year". That drew a sharp retort on this page from Ms Neville-Jones, who is now an adviser to Mr Carl Bildt, the High Representative in charge of implementing civilian aspects of the accords.

"Europeans," she protested, "are leading the effort to knit the country together again", by methods ranging from the dismantling of trade barriers to Mr Bildt's "determined policy" of destroying the power base of Bosnian Serb leader Mr Radovan Karadzic.

That is true. Mr Bildt is genuine in wanting the Dayton agreement "to succeed on its own terms" - in other words to preserve, or more strictly, to establish, a single but decentralised Bosnian state. But his efforts to achieve this are frustrated at almost every turn - the latest example being the sacking by Mr Karadzic of Mr Rajko Kasagic, the Bosnian Serb prime minister whom Mr Bildt had cultivated.

Other examples of the rebuffs faced by Mr Bildt include:

- Whenever Moslem refugees attempt to return to their homes in Serb or Croat-held territory, they are either turned back or arrested and beaten, and in some cases killed.

- Mr Karadzic and other indicted war criminals continue to move quite openly

about the country, in defiance of the international war crimes tribunal.

- The only independent radio station in the Serb-controlled part of Bosnia - Radio Big, broadcasting from Mr Kasagic's power base of Banja Luka - was briefly taken off the air on Monday, presumably to demonstrate that Mr Karadzic's writ runs even there.

- Elsewhere in the "Serb Republic" and the Croat region there are no independent media at all. Even in Sarajevo, state radio and television are used as a propaganda arm by the Moslem ruling party.

- The city of Mostar remains partitioned between Croats and Moslems. The German administrator appointed by the EU has fled the city.

- In short, neither Mr Holbrooke nor "important European officials" need wait till next year for the de facto partition of Bosnia into three ethnically homogeneous entities. The Serb and Croat entities have existed since 1992, and the Moslem, as opposed to multi-ethnic, character of the third is becoming more pronounced.

- In these circumstances neither the "Serb Republic" nor the Moslem-Croat federation (which exists only on paper)

shows any sign of fulfilling their obligation under the accords to ensure a "politically neutral environment" for free and fair elections, which must be held by September 14.

Responsibility for election supervision lies with Robert H. Frowick, a US diplomat, representing the Organisation for Security and Co-operation in Europe. His deputy (also an American) has just resigned because a report he had drafted, indicating that conditions for holding the elections were far from being fulfilled, had been watered down.

Next month, Mr Frowick will almost certainly give the go-ahead for elections under the Dayton timetable. He is under great pressure to do so because the US regards the timetable as the most sacrosanct feature of the accords.

Thus the whole process is being driven by two US objectives: to preserve Ifor from any "mission creep" which might lead to US casualties such as happened in Somalia; and to ensure US forces can be withdrawn at the end of the year, as President Clinton promised Congress. And thus it is the US which is ensuring that Dayton preserves the de facto partition of Bosnia, and that no serious attempt is made to reverse it.

But that is a policy the US learnt from Europe. Dayton became possible only when the US accepted the essence of the European approach to Bosnia, which was to treat the ethnic "entities", especially the Serb one, as an irreverent fact of life, and to concentrate on adjusting the relations between them, including the precise allocation of territory. Indeed the starting-point of the Dayton talks was acceptance by all parties of the 51-49 territorial split between the Moslem-Croat federation and the "Serb Republic" - and this was taken directly from the last European peace plan.

All the rest is window-dressing. Both Mr Holbrooke and Ms Neville-Jones protest too much.



Holding power: Radovan Karadzic (right) and Biljana Plavsic



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July 1st 1996

**LETTERS TO THE EDITOR**

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'line'). e-mail: letters.editor@ft.com Translation may be available for letters written in the main international languages.

**European employers' body has cast shadow over efforts to achieve consensus on employment**

From Mr Emilio Gabaglio.

Sir, I found the article "No strategy for employment" (May 20), by François Perigot, the president of the European organisation of employers (Unice), to be very negative. It not only casts a huge shadow over the employment pact exercise launched by Commission president Jacques Santer but it also appears to repudiate much of the common ground we have established together as European social partners. And it even attacks the idea that a search for consensus is worthwhile.

Of course finding this consensus can be very difficult - but what would have happened to Europe, and indeed to democracies in

general, if that had been taken as a reason for not trying?

As recently as last October at the Social Dialogue Summit meeting in Florence, Unice did join the European Trade Union Confederation (ETUC) in saying in a declaration on the Essen employment process that "the social partners will continue and intensify their work at the national and European levels, and look to the public authorities to do the same and to closely involve the social partners in their efforts at the appropriate levels".

That is precisely what Mr Santer's pact for confidence and employment is doing and that is why we have to live up to our responsibilities and try to make the process a

successful one. On some issues of substance, and again on the basis of past common

statements, the ETUC can agree with Mr Perigot that competitiveness problems have to be addressed - and we have said so in relation to the pact - though the agenda has to be much broader than how social security is to be financed.

However, isn't arguing that competitiveness is exclusively a national responsibility, rather than also a shared

European one, a sure way to undermine the integrity of the Single Market? And does Mr Perigot believe that the EU's macroeconomic guidelines have no influence on the European economy, and hence on the competitiveness of his

member companies, and that he can therefore turn down the offer to be involved in the process by which these guidelines are formulated and reviewed - for this too is a part of the pact exercise?

For our part at least, the ETUC will be accepting the invitation of the Italian presidency to discuss all these issues with governments at a tripartite conference to be held in Rome early next month.

Emilio Gabaglio,  
general secretary,  
European Trade Union  
Confederation,  
Boulevard Emile  
Jacquelin 155,  
B-1210 Brussels,  
Belgium

**Toy industry committed to safety**

From Mr David Hawrin.

Sir, Re Mr Bill Jordan's letter of May 11 concerning the Kader toy factory fire in Thailand, it is appropriate for your readers to be aware that the experience of the three years since then shows that,

dreadful though the event was, it was nevertheless an isolated occurrence. Moreover, the world toy industry has made considerable efforts to ensure good working conditions in toy factories in Asia.

In January, the British Toy and Hobby Association published a code of practice based on long-standing working practices of many international manufacturers. It confirms the toy industry's commitment to standards that exclude forced labour and ensure working conditions in toy factories throughout the world are consistent with western practice and in the best interest of the workers themselves. These standards existed long before the approach of the World Development Movement; they have simply been made public by the code.

My association shares the movement's concerns that workers worldwide are safe. The association has recently published a "Fire prevention and emergency preparedness guide", in English and in Chinese, which has been circulated to association members for use in their own and subcontractors' factories.

Our members are required to follow a strict code of practice and have stringent safety guidelines. In the coming weeks we will be developing the framework for an independent committee that will deal specifically with any future complaints.

David Hawtin,  
director-general,  
British Toy and Hobby  
Association,  
80 Camberwell Road,  
London SE5 0EG, UK

is anti-personnel mines. It is not difficult to see how forces of military dictatorships or rebel warlords will argue that they, too, have a particular security situation that requires the use of anti-personnel mines.

The immediate destruction of the US's huge arsenal of 5m "dumb" mines is indeed welcome but the US's continued use of "smart" mines will still pose a danger to civilians. "Smart" mines are as indiscriminate as their "dumb" counterparts - they just have a shorter life in the ground. Switching western

population pays to the local water authority per litre. Inevitably, the growing number of poor marginalised people are worst hit.

With 1.2bn people worldwide still lacking access to safe water, clearly the problem is an immense one that will not be solved by a panacea approach. The solution is not simply modernisation. Water supplies need to be extended to the ever-growing urban poor populations through low-cost and sustainable solutions.

WaterAid has records of private suppliers charging 25 times the rate the middle-class

that technology themselves, setting affordable tariffs which will cover the cost of maintenance and repairs.

The point made by Peter Rodgers, the Harvard University water expert, that people need to be educated that water is not free requires heavy qualification. Poor communities do not need reminding - they are already paying through the nose.

Simon Trace,  
regional manager, Asia,  
WaterAid,  
Prince Consort House,  
27-29 Albert Embankment,  
London SE1 7UB, UK

**Poor need no reminding of cost of water**

From Mr Simon Trace.

Sir, Your article "Asia warned of need to act on water" (May 16) implied that a "user pays" principle is a new phenomenon. The truth of the situation for millions of people throughout Asia is that they are still pay for water, yet

provision of a safe water supply close to people's homes is so poor in places such as Dhaka it is not uncommon for 10 to 15 per cent of household income to be spent on buying water from private vendors.

WaterAid has records of private suppliers charging 25 times the rate the middle-class

arsenals to the "smart" option only legitimises the use of anti-personnel mines.

Irrespective of the president's decision, Canada will bring together 40 states committed to a global ban at a conference in Ottawa in September. Many western states will be attending. Sadly, President Clinton will be conspicuous by his absence.

David Bryer,  
director,  
Oxfam UK & Ireland,  
274 Banbury Road,  
Oxford OX2 7DZ

**Clinton rhetoric will not rid world of mines**

From Mr David Bryer.

Sir, President Clinton's strong moral rhetoric on land mines (Clinton to work for an end to land mines", May 17), though welcome, masks what is essentially a military-influenced decision.

Contrary to Mr Clinton's fine words, his decision will set

back the day when "children of

the world can walk without fear of the earth beneath them".

Arguing that the US has

somewhat a "unique threat" to

its security will hardly help us

rid the world of the scourge of

anti-personnel mines. It is not difficult to see how forces of military dictatorships or rebel warlords will argue that they, too, have a particular security situation that requires the use of anti-personnel mines.

The immediate destruction of the US's huge arsenal of 5m "dumb" mines is indeed welcome but the US's continued use of "smart" mines will still pose a danger to civilians. "Smart" mines are as indiscriminate as their "dumb" counterparts - they just have a shorter life in the ground. Switching western

Africans are barbarians living in a permanent pornographic environment.

Even today, tourists travelling to Britain will be surprised at the relative puritanism displayed in public and I would advise Mrs Bowman not to leave the British Isles if she is lightly offended by a more liberal attitude towards sexuality.

Mathias M. von der Decken,  
Résidence Bleu Léman,  
Chemin de Bleu Léman 7,  
CH-1844 Villeneuve,  
Switzerland

its repression breeds sexual ignorance with its well-known consequences, ranging from irresponsible sexual behaviour to sex crimes.

Modern society is increasingly broad-minded towards the most natural thing in the world, without which education on issues such as Aids and birth control would be unthinkable. Naturally, such changes in society's thinking entail a greater acceptance of sexually-related themes in public. However, this is a little a process of decadence as naked native

islands are.

islands

## COMMENT &amp; ANALYSIS

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Wednesday May 22 1996

## The price of isolation

Mr John Major's threat to paralyse the European Union unless it eases and then lifts the ban on British beef exports carries the potential to create the most serious crisis yet in the UK's often troubled relationship with its continental partners.

The decision represents a triumph of the politics of frustration over those of common sense. It takes the prime minister another step along the road of appeasement of the Conservative party's most virulent Eurosceptics. In so doing, it risks further substantial damage to the UK's long-term national interest.

This week's refusal by the EU's veterinary committee to lift the present ban on exports of beef by-products like tallow and gelatine was clearly a serious disappointment for Mr Major's government.

There is considerable evidence that some other governments were more concerned to rebuild fragile consumer confidence in their domestic beef markets than to follow the scientific advice of independent experts.

So Mr Major was fully justified in seeking speedy interim judgments from the European Court to oblige other governments to accept the assessment of the European Commission that the by-products are safe.

But the prime minister has gone much further by proposing to disrupt all EU business, to block progress at the intergovernmental conference and, if necessary, to derail the EU summit in Florence in late June. Whitehall officials admitted they could think of no precedent for such action since France's "empty chair" policy during the 1960s when President Charles de Gaulle boycotted European proceedings for six months.

## Hope for Iraq

Monday's agreement between Iraq and the UN is the first piece of genuine good news the Iraqi people have had since the end of their war with Iran in 1988. Of the \$1bn per quarter which Iraq will now be permitted to raise by selling oil, roughly two-thirds is to be spent on food and medicine, the lack of which has caused acute suffering in the past few years. (The other third goes on reparations for victims of Iraq's invasion of Kuwait.)

Saddam Hussein will undoubtedly cheat, seeking to retain the delivery trucks for his own purposes, to make food deliveries an instrument of political control, perhaps to raise extra money by selling food on to Iran at a profit. But thanks to US and British tightening of the terms last month (prompted by the Iraqi opposition), the agreement is so drafted as to make such cheating quite difficult. Above all, while sanctions will keep Iraq poor so long as it has not complied fully with all UN resolutions, Mr Saddam can no longer plausibly blame them for the lack of basic humanitarian supplies.

The oil market has taken the news calmly, brushing aside the worst-case scenario in which, to reach the permitted sum, Iraq chases the price downward, pumping ever-larger quantities of oil. It suggests that the market is putting its faith in the Organisation

of Petroleum Exporting Countries would be misleading. Opec has always found it difficult to agree on production cutbacks when the price is falling, and still more so to enforce them once agreed. But the market clearly judges that in the last resort Saudi Arabia will make room for Iraqi oil by cutting its own output rather than set the price free fall.

More uncertain are the political implications. Mr Saddam's acceptance of the deal, after so long resisting it as an affront to Iraqi sovereignty, suggests a degree of desperation. But it also gives him a new room for manoeuvre. The fact that he preferred to accept it, rather than comply fully with the UN's demands for transparency on his various weapons programmes, is hardly reassuring to Iraq's neighbours. He remains a serious threat to peace.

A return to stability and normality in the Gulf region is impossible so long as Iraq is ruled by Mr Saddam or others sharing his outlook. Sanctions alone can no longer be relied on to contain him. It becomes more important than ever for the US to consolidate the uneasy truce between the Kurdish parties in the north. Washington and its allies should attempt to build on this to develop a long-term strategy to free the people of Iraq from Mr Saddam's tyranny.

## University funds

Labour's proposals for higher education funding, published yesterday, are a disappointment. Only if they represent a first step in the direction of securing substantial private funding for universities will they address the serious predicament of British higher education.

Mr David Blunkett, Labour's education spokesman, has a difficult task. Many in his party, particularly its students, remain doggedly attached to the notion of "free" degrees. Yet in an age of mass higher education and intense competition for public spending, particularly within the education sector, such a policy can only continue an already serious erosion of teaching quality.

Mr Blunkett appeared to have neatly fudged this problem earlier in the year by agreeing to the establishment of the bipartisan Dearing commission, whose remit includes all aspects of university funding, including student contributions to tuition costs. In a forgiveable ruse, it was agreed between the parties that Dearing should not report before the election. The direction of policy is unmistakable, but such a move at least ensured that the details of any new student finance arrangements would not dominate the hustings.

Which makes yesterday's policy statement rather odd. Far from

leaving the door open to Dearing to tackle the vexed question of student fees, it deliberately rules out options which ought to be considered on their merits. Student contributions to fees are dismissed with barely an argument. So are top-up fees. Only student maintenance is to be covered by Labour's expanded loans scheme.

This last aspect is to be welcomed as a means of improving the lot of students. But it is vital to understand that better student maintenance will not necessarily lead to any increase in direct funding for universities. Such an increase, essential if teaching and research quality are to be sustained, requires either an increase in government grants to institutions or an injection of new funding directly from students through a reform of tuition fees. Fees for first degree students are currently paid in full by the state.

It would of course be possible for Labour to channel savings from student maintenance into higher funding for universities. But this is unlikely to happen in practice and would in any case be a mistake, given the stronger claims of nursery and other under-five providers for new resources. Dearing must not duck the implications - since Labour's statement shows, no government is likely to face the music without a loud supporting chorus.

## Clash of the software titans

Larry Ellison's network computer threatens the dominance of Bill Gates's Microsoft in desktop computing, says Louise Kehoe

**T**he network computer will change everything, enthuses Mr Larry Ellison, chairman and chief executive of Oracle, the leading US database software company. It will change the way we deliver the mail, educate children, the way we do commerce, the economy...

His enthusiasm for the network computer is understandable. The concept of a \$500 computer that runs easy-to-use programs transmitted over the Internet or a corporate computer network could provide a boost for the database software produced by his company.

But Mr Ellison sees a bigger prize if the network computer catches on. It would bring a "shift in the centre of gravity of the computer industry" away from personal computers running programs from Microsoft, the world's largest software company and Oracle's arch-rival.

This week, Mr Ellison announced endorsement of the concept from more than 50 high-tech companies - computer and consumer electronics manufacturers, software companies, distributors, telephone companies and retailers. They include industry giants such as Sun Microsystems, Apple Computer, International Business Machines and Netscape Communications.

These companies have agreed technical specifications for the new computers. Based on the same standards used on the Internet, they are designed to ensure that all network computers are capable of running the same programs.

Mr Ellison stressed that the network computer will have an "open" specification which is not tied to one manufacturer's chip design or to an operating system from a single developer. This is in contrast to the PC market which is dominated by Intel, the chipmaker, and Microsoft, which makes the Windows operating system - both notably absent from the list of network computer supporters.

The open standards approach will foster competition, says Mr Jan Peter Scheerder, president of SunSoft, a division of Sun Microsystems:

"Customers will win because standards will foster competition and competition will foster quality, innovation, good prices and wide proliferation."

Sun will also be a winner if network computers take off. The company is the leading manufacturer of the servers which power the Internet and "intranets", corporate networks based on the same standards - and is likely to gain from growth in network computing.

In particular, the network computer represents an opportunity for Sun to profit from its development of the Java programming language, which is quickly gaining support among Internet software developers. Programs written using Java could be downloaded to run on desktop network computers.

Apple Computer, struggling as sales of its Macintosh PCs decline, plans to introduce a new "cyber-appliance" - a revamped version of its Pippin games machine - which will

combine Internet access, video games, family finance and other popular PC in a \$600 unit that plugs into a television set.

"Pippin supports the spirit of the network computer. It is low-cost, easy to use and in the near future will be capable of accessing the Internet," says Mr Gil Amelio, chief executive. "In the 1980s, Apple came out with a computer that had a smile on it. In the 1990s we want to put a smile on the Internet."

IBM sees growth prospects for the network computer among its big corporate customers. The company is "absolutely certain" that there will be strong demand among them for the low-cost desktop computers, says Mr Phil Hester, who leads IBM's network computer efforts.

According to industry studies, PCs linked to office networks cost businesses as much as \$12,000 a year to maintain, support and upgrade. Network computers could cut this by 25 per cent or more, says Mr John Thompson, IBM senior vice-president.

IBM also sees the network computer as a replacement for the more than 30m "green screens" or old-fashioned mainframe computer terminals still in use in businesses around the world.

As for Netscape, it plans to develop new versions of its popular Internet browser software to run on network computers. "This is a major new business opportunity," says Mr Marc Andreessen, co-founder of Netscape. "There are 30m-40m copies of Netscape Navigator in use today. Over the next five to 10 years, network computers could expand the user base to hundreds of millions, or even billions."

Industry analysts maintain, however, that the primary motive of the new consortium is to usurp Microsoft's power in the desktop software market. The network computer initiative is to create a "vision of the world sans Microsoft", says Mr Stephen Audito, president of Zona Research, a market research group. "This initiative has much more to do with power and greed than it does with customer need."

While the hardware specifications for the network computer are broad - a standard PC could be used as one - the software specifications are narrower. While support for software written using Sun's Java language is included, support for Microsoft's much more widely used Windows software is not.

Sun is attempting to substitute its products for Microsoft's, says Mr Audito. "Instead of paying a tax to Microsoft for Windows, Sun wants people to pay them a tax for Java."

From Microsoft's perspective, there is little doubt about the true motives of the network computer supporters. In a recently published essay, Mr Bill Gates, Microsoft's chairman and chief executive, said their goal was to "kill the movement toward powerful personal machines, and revalue computing". They believe that a vaguely defined "Internet terminal" connected to an expensive central server will supplant the PC.



But Mr Gates acknowledges the need to make personal computers easier to use. He has launched an initiative called the "Simply Interactive Personal Computer" to create a PC that is as easy to use as a household appliance.

And Microsoft believes the price advantage of the network computer may not be as large as its promoters suggest. With memory chip prices falling, PC prices can be expected to follow suit. Last week AST Research, for example, launched a \$1,000 multimedia PC.

This is not the first time that powerful industry forces have ganged up against Microsoft. Five years ago, IBM, Apple Computer and Motorola announced their PowerPC initiative, aimed at displacing Microsoft's operating system and Intel chips. It has largely failed, while IBM and Microsoft have increased their dominance of the PC market.

And Mr Ellison has a chequered record in forecasting the future of information technology. Two years ago, he was one of the most enthusiastic promoters of interactive television, an idea with great appeal to makers of big computers and data base software which has so far failed to win the support of the cable TV industry or consumers.

Yet interest in the network computer is mounting among the companies that have lined up behind the new standard. As many as 15 plan to build network computers and the first products - from Acorn Computer of the UK and IBM - are expected before the end of the year.

The battle for the future of desktop computing is just beginning.

## From an also-ran

## to the fast lane

The network computer's potential for reshaping the fortunes of companies - and its ability to fire the imagination of investors - is illustrated by the recent performance of the UK's Acorn Computer group.

Twelve months ago Acorn, the Cambridge-based information technology company, was an also-ran in the fast-moving computer industry. Now, despite having posted a pre-tax loss of £12.3m on sales of just £28.5m last year, it is a favoured site for investors clamouring to tap into new "internet stocks". Yesterday it closed at 305p, compared with less than 100p a year ago.

Oracle's decision in January to commission Acorn to develop technical blueprints or "reference designs" for a range of network computing products - from hand-held devices to desktop terminals for Internet access - has catapulted the company into the limelight.

Acorn was founded in 1979 by Mr Hermann Hauser, the technology entrepreneur, and was admired by computer experts for its low-cost microprocessor technology. But it faced growing competition in its core education market, lacked the financial muscle to develop new businesses and was largely unheard of outside Britain.

Paul Taylor

## Microsoft ORACLE

Total sales \$5,937m \$2,867m

Net income \$1,453m \$442m

Market capitalisation \$69bn \$22.5bn

\* Year to June 1995

\*\* Year to May 1995

Source: Datastream, Standard & Poor's

## OBSERVER

## Lots of lovely silver balls

■ Red faces all round yesterday at Mitsubishi and Sumitomo Corporations, two of Japan's most distinguished companies.

Tucked discreetly away in a corner of their latest annual reports is news that both have lost a small bundle on pachinko, the pinball gambling game that is an obsession for millions of Japan's salary-men.

Surely pachinko is an unsatisfactory pursuit for such pillars of the industrial establishment? Wrong - it is very big business. In 1994 the pachinko industry's gross revenues were Y17,800m - more than the Japanese car industry's production revenues.

Trouble is, tax evasion is rife among pachinko parlour operators. So in order to persuade them to go straight, the police six years ago encouraged the introduction of pre-paid cards, which players could use instead of cash to buy the metal balls needed in the machines. Thus the parlours' revenues would be more easily traced for tax purposes.

Two companies, Nihon Leisure Card and Nihon Game Card, were set up - and chaired by former police officers - to print and sell pre-paid cards. Mitsubishi and Sumitomo both came in as leading shareholders. It seemed an

eminently respectable way to cash in on pachinko.

At first, the cards were very popular. By last year 70 per cent of Japan's 18,000 pachinko parlours were using the system.

Unfortunately, they were also unknowingly using forgeries. Unscrupulous operators churned out look-alike cards and the two reputable card companies had no option but to pay up when pachinko parlours sought to encash used cards.

Now the two pre-paid card producers are a cool Y38m out of pocket. Mitsubishi has earmarked Y30m to help out its business, Nihon Leisure; Sumitomo will do what is necessary for Nihon Game.

Embarrassing it may be - but they don't intend losing face. Both the big traders have no plans to pull out of pachinko. Like their punters, they plan to play to the - quite possibly bitter - end.

Round the Benz

■ Today's Daimler-Benz AGM promises some theatre.

Having reported record net losses of DM5.7bn for 1995, Jürgen Schrempp will face an anticipated 9,000 angry shareholders who want an explanation why, for the first time in the history of Germany's largest company, they aren't going to see a dividend.

So Schrempp's first agm as chief executive sees some 150 journalists scurrying to Stuttgart - far more

than the 100 Daimler-Benz had made provisions for.

Even ZDF, the second of Germany's publicly funded television stations, is turning up with 16 cameras.

Meanwhile Die Zeit, Germany's most august weekly newspaper, is even sending its art critic - presumably to pen a finely crafted review of Schrempp's performance.

Bermudan burgers

■ Bermuda is getting itself in a state over hamburgers. The government has been split over fast food since the wealthy former premier, Sir John Swan, obtained approval to operate a McDonald's franchise.

The ruling United Bermuda Party has traditionally opposed fast-food franchises but Sir John's request was approved by Grant Gibbons, the finance minister. Describing the approval as "patronage, insider trading, influence peddling and damage to Bermuda's image", legislators voted 22-1 to "deplore" the move.

But David Sanz, the premier, and Gibbons, say the approval granted to Sir John will stay.

This pickle has resulted in the government temporarily suspending the issuing of permits for such franchises, pending elaboration of what Gibbons calls

"a fair and equitable policy" on the matter.

Which is all very nice for Sir

Juan, his sole burger outlet will no doubt do very well.

## Get a toehold

■ India's present - and possibly short-lived - Bharatiya Janata party government has ruled out "horse trading" to gain the support of enough other parties to win a parliamentary vote next week.

But rural MPs are otherwise at a premium during these interesting days in Delhi. Skills like those of former Bihar goatherd Laloo Prasad Yadav, head of the Janata Dal party.

The man who lost his toenails as a child when trampled by a buffalo is taking no chances with wolfish attempts by the BJP to steal votes from his flock.

He has corralled all 21 JD MPs from Bihar in the state's guest house. They aren't allowed out, and guests aren't allowed in. If they leave, Laloo shepherds them around in a hired coach.

Financial Times

## 100 years ago

The Cuban Insurrection

Madrid: A telegram from Havana to the "Imperial" announces that an advance guard of the insurgents under the command of Maximo Gomez has managed to cross the Río Grande River. The insurgents are advancing in a westerly direction with the object of offering a junction with the forces under Mariano. According to another despatch received from Washington, the United States Government has threatened Spain with reprisals for the measures prohibiting the export of raw tobacco from Havana, which measure is much approved of at Madrid and in Cuba.



# INTERNATIONAL CORPORATE FINANCE

## A year in which fantastic deals became reality

The latest transactions are mergers of equals which cut costs and transform the competitive balance within industries, writes Nicholas Denton

**T**HINK the unthinkable. Investment bankers have long encouraged their clients. In the past year even the most fantastic deals have become reality. Sandoz and Ciba-Geigy, the two Swiss pharmaceutical giants, are combining in Europe's largest merger. Two pairs of Baby Bells - Bell Atlantic and Nynex, and Pacific Telesis and SBC Communications - have fused in the biggest restructuring in the US telecoms industry since the break-up of AT&T's monopoly in 1984. In banking, Lloyds Bank has combined with TSB group to create the UK's biggest retail bank, and Chemical Bank and Chase Manhattan have merged in the US.

As financially leveraged takeovers by corporate raiders such as KKR defined the last acquisition frenzy in the late 1980s, so mega-mergers within pharmaceuticals, banking, telecoms and other industries have characterised the current surge in activity. In the US, the volume of deals has topped \$100bn in six of the last seven quarters. In Europe, the Ciba-Sandoz deal lined volume to a record \$89.3bn in the first quarter of this year, according to Securities Data Company.

Focus - the divestment of peripheral divisions and the strengthening of "core businesses" - has been the watchword of markets, companies and their advisers for several years. Until recently, however, the typical deal was the bolt-on acquisition, in which the purchaser bought the target's peripheral units. But now the

latest transactions are of a different order: the emblematic deal is a merger of equals which generates enormous cost savings and transforms the competitive balance within the industry in which it occurs.

The shift has taken place because of three factors. First, in some industries, such as pharmaceuticals, many smaller competitors disappeared in an earlier wave of consolidation. Second, rising share prices in the US and Europe have made it harder for acquirers to justify paying the 15 per cent premium typical in a takeover. In a merger, shareholders of both companies share more fairly in the benefits. And third, where the two companies' operations overlap, the scope for cost savings is vast.

Moreover, analysts and investors are becoming ever speedier in recognising the benefits, as a succession of deals in the pharmaceuticals sector has shown. SmithKline Beecham reduced its workforce by 10 per cent and closed about 60 sites after its merger in 1993. The process took about three years. It took a few months for analysts to work out the implications of Pharmacia's merger with Upjohn last year. The two companies' combined market capitalisation rose from \$12.6bn at the time of the deal to \$22bn in March. The lesson has now been learned. The announcement of the fusion of Sandoz and Ciba created \$15bn of value for shareholders in a single day. Put simply, a merger promising cost savings has become the surest way for a company's management to lift its share price.

"People for the first time ever understand the cost implications of merger," says John Stodzinski, head of investment banking for Europe at Morgan Stanley. "It translates into share price move, not just in the long term, but in the short term. Executives were afraid of going into a merger because they thought it would hurt acquisition, in which the pur-

chase can go up 20 per cent and that lowers the risk of an inter-

lop."

But investment bankers are

not following their own advice.

While pharmaceuticals, tele-

communications and retail

financial services are consoli-

dating, investment banking is

becoming ever more crowded.

Goldman Sachs, Morgan

Stanley and CS First Boston

used to be the only truly global

investment banks. Now other

US houses, such as Salomon

Brothers and Lehman

Brothers, are building Euro-

pean equities and investment

banking businesses. Merrill

Lynch, transcending its origins

as a US retail stockbroker, has

acquired securities firms in the

UK and Spain, and is hiring

corporate financiers to develop

a European M&A practice. JP

Morgan has broken through as

an M&A adviser in Europe and

is attacking equities next.

A yet more massive institution with origins in US commercial banking, Chase Manhattan, plans to provide a one-stop shop for corporations' varied financial needs. At least seven European banks have grand ambitions for their investment banking divisions. Deutsche Bank plans to spend another DM700m this year building up Deutsche Morgan Grenfell into a European investment banking champion. But it faces rivals for that position in SBC Warburg and Barclays de Zoete Wedd, among others.

**T**here are still plenty of niches. Deals within industries require advisers with expertise in the sector, and some smaller investment banks have prospered by focusing on particular industries. Independent UK houses such as Schroders and Flemings, and boutiques, such as Hambro Magan and Phoenix Securities, have advised on many financial sector deals. In the US, West Coast high-tech specialists such as Robertson Stephens, Alexander & Sons,

counter derivatives contracts provided high margins and a boost to revenues in the first half of the 1990s, there is no hot new product on the horizon.

Moreover, while over-the-

product innovations have already taken place," he says.

Third, the crowding of com-

mercial banks into investment

banking has increased salary

and bonus bills, the biggest ele-

ment of an investment bank's costs. Hires are typically offering guaranteed bonuses over two or three years to attract staff. Some houses which fear

defections, such as SBC War-

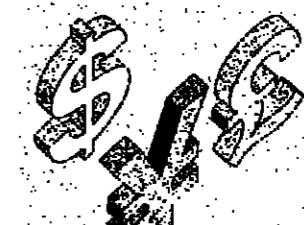
burg, have countered by giving

loyalty bonuses to select staff.

Bonuses for staff now typically

match an investment bank's

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- Movers and shakers: spotlight falls on people

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- Editorial production: Roy Terry
- Illustrations: David Bromley
- Design: Robin Coles
- Graphics: Robert Hutchinson

burg, have countered by giving loyalty bonuses to select staff. Bonuses for staff now typically match an investment bank's

Continued on page 2



**Judging quantity?**  
**18 transactions worth**  
**USD 4.3 billion made**  
**SBC Warburg the**  
**number one book-**  
**runner for European**  
**equity issues in 1995.**  
**Or quality? Corporate**  
**Finance Magazine**  
**voted SBC Warburg**  
**Corporate Finance**  
**House of the Year**  
**for 1995.**

----- Your Key Investment Bankers.

**SBC Warburg**  
A DIVISION OF SWISS BANK CORPORATION

## 2 INTERNATIONAL CORPORATE FINANCE

## A year of fantastic deals

Continued from page 1

pre-tax profit. The heightened competition makes for stress. "For the industry it means pressure on margins, pressure for people, pressure on market share," says Walter Gubert, head of JP Morgan in Europe.

And, fourth, many investment bankers believe, the industry is close to the top of its notoriously violent cycle. M&A deals, particularly if they achieve a boost to share prices by cutting jobs, are testing the limits of political tolerance. The UK government, for instance, has stepped in to block bids by National Power and Powergen for regional electricity distributors. Advisers will find it hard to match the M&A activity of 1985 and 1996 in the US and UK.

The equities business, as well as M&A, looks overblown to some analysts. Luxury names such as Harvey Nichols and Gucci have come to market. Many investment bankers are sceptical of the values achieved for high-tech companies such as Netscape and Yahoo!. And all investment banking markets remain vulnerable to an increase in US interest rates.

The commercial banks are piling in to the securities and advisory businesses. John Stuzinski, of Morgan Stanley, says it is partly a matter of prestige. Investment banking is, he says, "the hood ornament on the Mercedes-Benz".

Underpinning the banks' scheme, too, is a business logic of sorts. As blue-chip companies take out loans within 10 basis points of the interbank rate, banks' margins from traditional lending have disappeared. "The commercial banks are looking, not at where they are going, but where they are coming from," says Mr Feiger of SBC Warburg. "In corporate banking it is impossible to make money. The pricing is insane. The investment banking business we are in looks good by comparison."

It will take time, and a downturn in the market, before investment banks take the advice they dole out to their clients and embark on some mega-mergers of their own.

■ After the deal: by Daniel Bogler

## Post-takeover stress disorder

Many agreed deals subsequently turn sour. A look at the three principal danger signs

After a gruelling 60-day bid battle, the acceptances have been counted and recounted, victory has been declared, and management and advisers are uncorking the champagne.

All too often, however, the pretty picture fades and companies fail to reap any benefits from the takeover they have worked so hard to win.

Recent studies by the Economist Intelligence Unit and London Business School suggest that more than half of all acquisitions fail, measured by subsequent share price performance, earnings growth or less tangible yardsticks such as new product development and the turnover of top executives.

The verdict of PA Consulting Group is even gloomier. Its research shows that "up to 80 per cent of acquisitions destroy value for the acquirers' shareholders. Up to one third of firms that are acquired are subsequently divested by the acquiring parent."

And the value destroyed is not small. According to one study, those companies that spent more than 10 per cent of their capital on takeovers had, after five years, share prices that were only 60 per cent of those of a comparable group.

One of the reasons for failure is the lack of a sound strategic reason for doing the deal. A good example is the disastrous £200m acquisition by Boots of Ward White, owner of the Do-it-All and Halfords chains.

Boots soon found that the retailing skills it had developed in its chemists shops were not easily transferable to DIY and bicycles and that the deal made it more exposed to changes in consumer taste. As the recession hit, the former Ward White businesses started losing money hand over fist and it was only the strength of its core business that saved the group.

Boots also undoubtedly paid too much for what was a collection of pretty mundane businesses. Even where the strategic logic is sound, a silly price can turn a promising takeover into a fiasco. Such was the case in Redland's acquisition of Steetley, a rival building materials group, according to the SBC Warburg analyst Mr Mark Stockdale. The purchase strengthened Redland's market position but has diluted its earnings for the past four years.

In the US, highly leveraged deals such as KKR's purchase of the tobacco and food group RJR Nabisco and the Time Warner merger have left both groups weighed down with enormous amounts of debt and sluggish stock prices.

Failure to buy for sound strategic reasons and getting drawn into overpaying by the thrill of the chase are two of the three reasons cited by Chris Beresford, a partner in the accountants KPMG, for deals turning sour.

The latter is more common than most managers would care to admit. Raising finance, fighting off rivals and winning become ends in themselves. After all, most managers would prefer to run a bigger business, especially since there is a clear correlation between the size of the company and their own pay. And a survey by the National Institute of Economic and Social Research found that companies that had expanded by takeover had "systematically higher" growth in top management pay relative to companies that had expanded through internal growth.

In addition, the whole structure of the City, from merchant bankers hungry for fees to fund managers watching quarterly performance targets, is geared up for short-term returns. The costs of a takeover are now so astronomical - Rentokil's £2.1bn bid for BETT cracked up more than £100m in total fees - that victory, even if it means a few more pence on the offer price, becomes essential. Paul Manduca, chief executive of Threadneedle Asset Management, admits that:

"most fund managers and corporate financiers have never worked in industry. They may know the businesses well but they actually don't know what the opportunities are."

Another fund manager adds: "Some takeovers are entirely appropriate. But sometimes it is a very inefficient way of achieving change or improvement in management."

There are occasions where demergers are a better course.

The mere threat of a bid from Hanson encouraged ICI into demerging Zeneca, its drugs business. The result was one of the most impressive creations of shareholder value in recent years. Old ICI had a market capitalisation of just over £10bn at the time of the split; the two new companies are now worth a total of £20bn. Mr Beresford's third reason for the failure of a takeover is poor integration of the two businesses.

This is perhaps the most difficult area of all, since it concerns cultural and human issues more than strategic and financial ones. If the acquiring management fails to take rapid action to reassure managers, employees and customers of the target, it can find the value of what it bought disappearing through its fingers.

"Speed and decisiveness in appointing the new organisation from the top down is the critical ingredient," says Jeremy Strachan, Glaxo's legal and corporate affairs director, who helped oversee the drug giant's £3bn merger with Wellcome a year ago. Mr Strachan adds that by the time the takeover went unconditional Glaxo had a clear plan for the new company's structure, a detailed timetable and a network of people to implement the integration. He says that the basic work was done in three months, during which time expectation of change was high and people were at their most flexible.

"We moved rapidly even at the risk of making some mistakes. And we don't seem to have made any more mistakes than if we had taken twice as long," Mr Strachan adds.

### Jobs market merry-go-round

Name	Moved from ...	To	Job description
Maurice Thompson	S.G. Warburg	Deutsche Morgan Grenfell	Head of investment banking
Michael Cohn	S.G. Warburg	DMG	Head of equity capital markets
Edson Mitchell	Merrill Lynch	DMG	Head of global markets
Frank Quattrone	Morgan Stanley	DMG	Head of hi-tech banking group
David Haysey	S.G. Warburg	DMG	Head of European equities
Ian Wacs	S.G. Warburg	DMG	Head of equity sales
Miko Giedroyc	S.G. Warburg	DMG	Head of European equity research
Guy Dawson	DMG	Merrill Lynch	Head of European corporate finance
Justin Dowley	DMG	Merrill Lynch	Head of UK corporate finance
Michael Phair	N.M. Rothschild	UBS	Telecoms banker
Anthony Fry	N.M. Rothschild	Lehman Brothers	Media banker
Mark Seligman	SBC Warburg	Barclays de Zoete Wedd	Head of corporate finance
Philip Yates	SBC Warburg	Merrill Lynch	Managing director, corporate finance
Michael Tory	SBC Warburg	Morgan Stanley	Managing director, investment banking
Bruno Gabriele	Salomon Brothers	Lehman Brothers	Co-head of European Investment Banking
Thomas Marsoner	Salomon Brothers	Lehman Brothers	Head of financial institutions group
Mark Davis	Salomon Brothers	Chase Manhattan	Head of M&A
John Costas	CS First Boston	UBS	Head of US fixed income
Thomas Hanley	CS First Boston	UBS	US Banks analyst
Richard Barrett	Salomon Brothers	UBS	Head of financial institutions

■ Movers and shakers: by Nicholas Denton

## Spotlight falls on people

The merry-go-round of the jobs market has become more of a dizzying centrifuge

two leading UK corporate financiers, from DMG, at the same time. Edson Mitchell took about 50 employees the other way after leaving Merrill to be head of global markets at DMG.

Poaching is on the increase for two main reasons. First, commercial banks are attempting to break into the investment banking business as margins on corporate lending erode.

At the same time, there are few potential acquisition targets.

"There is no one to acquire so they have to acquire people," says the head of European investment banking at a US investment bank.

In the UK, S.G. Warburg, Barings, Kleinwort Benson and Smith New Court fell last year. Schroders, Flemings, N.M. Rothschild and Lazard Brothers, the main remaining independents, are closely held.

The US is equally lacking in credible acquisition possibilities.

An acquirer would have a hard time integrating the individuals of Salomon Brothers. Lehman Brothers managers, just two years after breaking out from American Express, give no indication of giving up the independence they recently won.

An acquirer, after paying the \$8bn or so it would cost to acquire Lehman Brothers, would have to retain staff.

SBC, after paying £260m for Warburg's investment banking business, set aside £60m worth of golden handcuffs to retain staff, and still lost key executives.

Martin Kohlhaussen, chairman of Commerzbank of Germany, spoke for many banks

with investment banking ambitions when he ruled out any immediate acquisitions:

"At the moment, we know of no company suitable for takeover, at least not at an acceptable price," he said. "That means we will pursue further expansion in investment banking under our own steam."

The other cause of turbulence is last year's wave of acquisitions in the City of London, which have shaken loose some talented executives. SBC Warburg has shed 1,400 of the jobs that it had on its fusion and about 400 Smith New Court positions have gone.

### Partnerships could enjoy a return to fashion

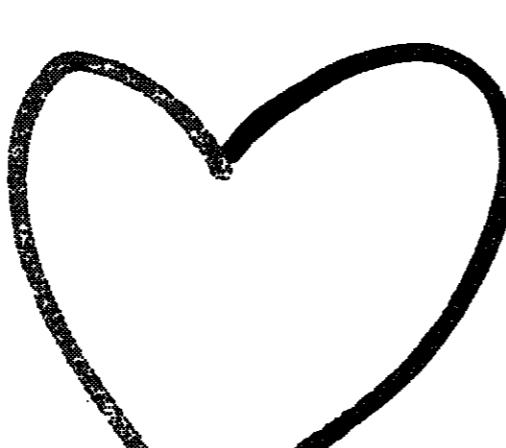
since the UK securities house was taken over by Merrill Lynch.

Many of these positions were in the back office, and many departures were encouraged. Nevertheless, seven out of 35 managing directors in SBC Warburg corporate finance have left since the merger. The departures of at least four executives - Derek Higgs, Mark Seligman, Michael Tory and Philip Yates - are regretted.

Other UK houses, apart from a recent spate of departures from N.M. Rothschild, have held together. But US investment bankers say the UK houses, which pay less than the market average, remain vulnerable to poaching by the new entrants.

"It is a real hurricane," says the head of one US investment

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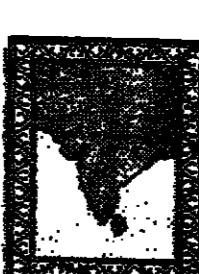
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## INTERNATIONAL CORPORATE FINANCE 3

US: by Maggie Urry

## Pipelines are full of deals

Specialists believe that the fundamental trends driving M&A activity will continue

The surge in mergers and acquisitions activity in the US last year looks set to continue through 1996. Although the first quarter total of \$104bn worth of announced deals is 9 per cent below the average quarterly total for 1995, the second quarter got off to a strong start with the announcement of a number of deals, notably the \$50bn merger of Bell Atlantic and Nynex.

Michael Carr, co-head of M&A at Salomon Brothers, says "the first quarter felt a bit slower, but it picked up in March and April was phenomenal".

Investment banks report full pipelines of deals and many M&A specialists believe that the fundamental trends within industries, such as consolidation, deregulation, globalisation and vertical integration, currently driving M&A activity will continue.

A common remark by investment bankers is that unlike the merger wave of the late 1980s, when deals were

dreamed up by financial engineers and then presented to companies, the activity being seen now is based on more genuine industrial considerations.

"The overarching dynamic [behind the deals] is there is so much pressure from Wall Street to grow earnings," says Mr Carr. After the cost-cutting of the early 1990s, he says, investors are pressing companies "to grow the top line". Thus the stock market is friendly to deals, and "growth by acquisition is not only accepted, but rewarded", says Mr Carr.

These days, he notes, a bidder's share price, as well as a target's share price, is likely to rise on the announcement of a deal whereas in the past the aggressor often saw its share price fall.

Even so, Steve Blum, KPMG Peat Marwick's US national director of corporate finance, predicts, "most acquisitions fail to satisfy the buyer and I do not see that changing". However, he thinks the failure rate should be reduced as deals are increasingly driven by a desire for strategic focus and by the use of equity rather than debt to finance acquisitions.

Jack Levy, co-head of M&A at Merrill Lynch, says that chief executive officers of com-

panies are "growing more convinced that leadership positions and dominant market shares are a prerequisite for enduring profitability".

As a result they are rearranging their portfolio of businesses, divesting the non-core activities and doing deals to increase their standing, whether in their domestic market or in markets around the world.

Investors are demanding that companies "enhance shareholder value" and that is putting pressure on chief executive officers to sharpen the focus of their business. "The stock market hammers unfocused companies" says Mr Blum.

He lists many examples of this, such as the break-up of ITT, the conglomerate which included insurance and hotels, AT&T, the huge US telecommunications group, and the transformation underway at Westinghouse, which is crafting a broadcasting company from a conglomerate.

Indeed, the M&A tag put on this branch of investment banking might be renamed mergers, acquisitions and spin-offs, such has been the popularity recently of the demerger, where investors in a company are given "shares in a subsidiary business which then gains

a stock market quote.

Mr Blum says that two-thirds of the transactions in each of the past three years have been investments – either sales to other companies or management buy-out groups, or increasingly to shareholders.

Frederic Escherich, managing director at JP Morgan, has researched the effect of spin-offs on the price of both the parent and the departing subsidiary. He finds that both shares are likely to perform better as a result. Investors and analysts find focused companies easier to value, and the newly-quoted company attracts new coverage and interest from them and on average outperforms the market.

Cross-border deals are increasing as companies find they have reached maturity in the home market and need to expand internationally. US utility companies, for instance, have been actively looking to expand in the UK and Australia. Drug companies, which regard their industry as global one, are also increasingly buying overseas, such as Hoechst of Germany purchasing Marion Merrell Dow in the US and Pharmacia of Sweden buying Upjohn, another US company.

Mr Blum says that in 1995

Rank	Adviser	Value (£m)	Market share	No of deals
1	Merrill Lynch	65,824.1	32.5	52
2	Morgan Stanley	50,336.3	25	32
3	Lazard Frères	48,760.7	24.2	23
4	Bear, Stearns	45,236.4	22.4	18
5	Salomon Brothers	33,473.0	18.6	22
6	Goldman, Sachs	29,752.6	16.8	45
7	Lehman Brothers	22,836.8	11.3	27
8	J.P. Morgan	16,129.1	8.0	11
9	Wasserstein, Perella	10,164.3	5.0	2
10	Donaldson, Lufkin & Jenrette	8,254.6	4.1	26
11	Smith Barney	7,209.2	3.8	26
12	PaineWebber	4,241.7	2.1	6
13	Macquarie Securities	4,077.2	2.0	11
14	CS First Boston/Credit Suisse	3,908.4	1.9	18
15	NatWest Markets Group	3,768.6	1.9	6
16	Chase Manhattan	3,600.0	1.8	1
17	A.G. Edwards	3,429.9	1.7	2
18	Alex Brown	3,032.1	1.5	20
19	The Blackstone Group	2,795.2	1.4	3
20	Dillon, Read	1,724.9	0.9	4
21	Wheat First Butcher & Singer	1,631.0	0.8	5
22	Hallman & Friedman	1,486.0	0.7	1
23	Broadview Associates	1,359.5	0.7	20
24	Robertson Stephens	851.7	0.4	1
25	Unterberg Harris	821.3	0.4	1
Deals with adviser		166,170.1	82.4	422
Deals without adviser		35,469.9	17.6	2,838
Industry totals		201,640.0	100.0	3,260

\*Announced transactions from January 1, 1995 to April 24, 1996; completed; unconditional; partially completed; pending; intended; imposed deals based on rank value; excluding open market repurchases

US companies spent more buying overseas than non-US companies did, but so far this year the reverse has been true. Activity across the US-Canadian border has been high, perhaps as companies try to benefit from the arrival of the North American Free Trade Agreement.

But now that bids are more likely to fill a strategic need, there is less likelihood that the target will be broken up after it is taken over.

As stock markets around the world have risen, companies' shares have appreciated as an acquisition currency. Even businesses to repay the debt

cash may be refinanced with equity at a later date.

Increasingly shares are being used in hostile takeovers in the US, Mr Blum says. Although hostile share-swap bids have been common in the UK, the process of registering new shares with the Securities and Exchange Commission has deterred use of the device in the US. Mr Carr says hostile share bids only work in industries which are subject to regulation, such as banking and utilities. That is because the time it takes regulators to approve a merger gives a bidder long enough to register the new shares with the SEC. That makes using shares possible, such as in Wells Fargo's bid for First Interstate, or Western Resources' proposed takeover of Kansas City Power & Light.

What could burst the M&A bubble? Mr Levy says the activity depends on both CEO confidence and good economic conditions. "Both are necessary, neither by itself is sufficient," he says.

A stock market fall would undermine confidence while a weakening of economic conditions would cause the merger trend to lose momentum.

Mr Blum says "in M&A the three most important factors are interest rates, interest rates and interest rates". A rise in the cost of money would make debt-financed deals more expensive and at the same time undermine the stock market and so make equity deals less likely as well.

## PROFILE: Merrill Lynch

## Brokers join advice squad

May Day 1976 is a date etched in the memories of Wall Street stockbrokers. That was the day when fixed commissions ended in the US market. In the months that followed, commissions on institutional trades fell by 80 per cent.

"We had to find a new source of livelihood," recalls Herbert Allison, now executive vice-president at Merrill Lynch, and in charge of the bank's corporate and institutional business group.

In those days, Merrill was known as a "wirehouse". Essentially a retail stockbroker with offices throughout the US, but also with a sizeable institutional investor client base, its reputation was as a distributor of other firms' deals. Although it had been in investment banking since the 1920s, it was only after May Day that it decided to build up that side of its business.

Now, Mr Allison declares, Merrill is "the most global investment bank in the world today". Over the past 20 years, the firm has built its capabilities to the point where it is at or near the top of international league-tables for underwriting and for mergers and acquisitions. It is advising Bell Atlantic in the \$50bn merger with Nynex announced last month and has won senior roles in many telecommunications privatisations.

Last year's \$800m acquisition of Smith New Court, one of the leading London stockbroking firms, the hiring of a number of top investment bankers in the UK and this year's purchase of FG, a Spanish broker, have given Merrill a strong European platform.

Back in the 1970s, the strategy was based on building expertise in product areas and on "climbing the yield curve", as Mr Allison calls it. Starting from the shortest term debt instruments, it worked its way through the maturity spectrum until, by the late 1980s, it had become a leading underwriter of debt and equity around the world.

In the 1990s, Mr Allison recounts, the strategy changed to the current one of focusing on clients and needs, aiming to meet their needs across the range of products.

The firm's aim is to help clients enhance shareholder value by whatever route is necessary. Clients' needs are constantly changing, Mr Allison adds, and they want investment bankers who can provide a full range of services. Under this strategy, Merrill divides its investment bankers into industry groups, following sectors such as telecommunications and media, financial institutions, technology, utilities, healthcare and chemicals. The idea is that a team will have all the skills needed to execute business, but will also develop an understanding of a particular industry.

Don Bayly, co-head of investment banking, says

Merrill wants to be its clients' advisers, not just the transactors of a deal. He argues that knowledge of clients' industries aids the consultative process: "We can view problems from their perspective and help with solutions." That should mean Merrill's fee-based advisory work will increase in relation to commission-based transactions, a strategy many investment banks are adopting in an attempt to make the nature of their revenues less volatile.

Buying Smith New Court, Mr Bayly says, was a "critical move" for Merrill. The firm had been taking the same approach in the UK as other US investment banks, such as Goldman Sachs and Morgan Stanley, gradually expanding the corporate finance business and focusing on cross-border M&A. "We then decided we wanted to leapfrog the competition," Mr Bayly continues. "Smith New Court has allowed us to do that".

Although Smith New Court did not have a sizeable corporate finance arm, it was strong in equity research, sales and trading – echoing Merrill's wirehouse background. Research and distribution are regarded by many as an essential adjunct to a corporate finance business.

Keven Wattis, head of investment banking in Europe, says the decision to buy a UK firm was sparked by the takeover of SG Warburg, once the pre-eminent UK merchant bank, by Swiss Bank Corporation. That signalled a change in the competitive environment in the UK advisory market, allowing an entree for foreign-owned banks. It also persuaded a number of investment bankers to consider working for a non-UK bank. As a result, Merrill decided to expand into the UK domestic M&A market, but realised it could not do so quickly without acquiring the equity expertise that a firm such as Smith New Court could bring.

Since taking over Smith New Court, Merrill has hired some senior British investment bankers, including Guy Dawson and Justin Dowley, from Deutsche Morgan Grenfell, and Philip Yates, who joined from SBC Warburg.

The Smith New Court deal acted as a magnet both for clients and for bankers, and since it was completed late last summer Merrill has won mandates it could not have hoped to get before. It will be the lead broker in the flotation of the Halifax Building Society, which is converting into a bank, and one of the top three banks involved in the privatisation of Railtrack.

Mr Allison says that Merrill has "made extraordinary progress over the last 20 years". But he still sees opportunities to grow further.

Maggie Urry

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PROFILE: Barclays de Zoete Wedd

## Getting its act together

What do you get when you take three of the oldest names in the London financial markets and mix them together? The answer, in the case of Barclays Bank, stockbroker de Zoete & Bevan and stock jobber BZW, may be a very long wait.

Although Barclays de Zoete Wedd, or plain BZW as it is now known, established strong and even dominant positions in many of the markets in which it was active, even its most vociferous internal cheer leaders admitted, if pressed, that the combination had failed to live up to the full potential of an integrated corporate and investment bank and broker.

Since 1994, however, BZW has restructured its business and pared down its customer list. To its strength as probably the leading equity market maker, with some 15 per cent of the London market, it has added a reinforced corporate finance advisory department – long regarded by rivals as a weak link – and a £206m fund management arm with the acquisition of the quantitative specialist manager Wells Fargo Nikko.

Most importantly, the group has transferred loan syndication and corporate lending operations from the bank to BZW, although the bank still handles some corporate relationships.

National Westminster Bank has adopted a similar policy, transferring corporate relationships to NatWest Markets, its investment banking subsidiary, although it has handled the transfer rather differently.

BZW certainly thinks it has crossed a threshold. "At the start of 1995, BZW was one of a number of British investment banks with international franchises who were attempting to compete on a global scale; we now find ourselves virtually on our own in terms of geographic spread and product range. Most of our British rivals

have become part of international groupings," said Sir Peter Middleton, the group's chairman.

An important step in establishing the corporate finance division was the recruitment from S.G.

Warburg last summer, after its takeover by Swiss Bank Corporation, of Mark Seligman and a number of other specialists.

Mr Seligman is now joint chief executive – one of more than a dozen with that title in BZW's state-conscious organisation chart – of corporate finance, alongside Richard Gillingwater and under Graham Pimlott, who is chief executive of merchant banking.

Although Mr Seligman comes from the investment banking world of Warburgs, he now firmly espouses the view that BZW's ownership by Barclays Bank is a bonus. "It's difficult not to draw the conclusion that the market will polarise increasingly between niche players and firms which can provide an integrated service. I think for an investment bank to have a clearing bank that is across the street from you is helpful," Mr Seligman says.

He argues that while corporations have for some time shown that they are willing and, indeed, keen to integrate the roles of broker and investment bank, they have more recently begun to look for an investment bank that also has a big enough balance sheet to finance a deal or underwrite an ensuing debt or equity issue.

With Barclays' financial muscle behind it, BZW has begun to demonstrate its ability to meet this demand. In last year's £680m bid by Edison Mission Energy of the US for First Hydro, the pumped electricity storage business of the UK's National Grid, BZW acted as adviser, provided acquisition finance and arranged and underwrote a bond issue to refinance the £400m of debt.

"By definition, lending is not something you want to do

joint adviser with Merrill Lynch to General Public Utilities of New Jersey and Cinergy of Cincinnati in their joint £1.7bn bid for the UK's Midlands Electricity, and also provided half of the debt finance.

"Major corporations want a house that can deliver a service from corporate broking through advisory to execution in debt or equity, using its own balance sheet," Mr Seligman says.

There is a fine line to be



Mark Seligman: BZW's ownership by Barclays Bank is a bonus

walked here. At the same time as boasting about the ability to put its balance sheet to work for a client, Barclays is also scaling back its corporate lending, which rarely if ever provides the sort of return on the economic capital devoted to it that seeks.

BZW's total loans and advances to customers have, in fact, dropped from £9.7bn at the end of 1993 to £8.4bn at the end of last year.

That has meant dropping corporate customers whose only real relationship with the bank was as borrowers at razor thin margins. In the US, BZW has cut back from around 900 customers – most of them through loan syndications – to around 180; in Europe, it has pruned a customer list of around 600 to some 100 core relationships.

"By definition, lending is not something you want to do

at all, but where you have a full house – where you are the merchant bank, the bond house, the corporate broker and all the rest – you will make significantly more, so you don't mind putting up your capital," says one senior BZW executive.

Nevertheless, BZW prefers to act as arranger for loans, and aims to keep much less of each loan in days gone by on its own books.

Where companies used to strike a bank off their list for issuing a covered warrant on their shares, today they are much less sensitive. Almost all will allow transferability clauses in loan documentation, and relatively few corporate treasurers still believe that the only way a bank can demonstrate its commitment is by holding a large chunk of their debt, BZW executives say.

Reduced lending has a cost in revenue terms: net interest income declined from £348m in 1993 to £287m last year.

With trading income still well below the bumper £615m recorded in 1993, expanding fee and commission income was enough to push BZW's pre-tax profits only to £286m, as expenses rose rapidly under the weight of expensive hirings and of preparing for a move to new headquarters in Canary Wharf, in the London Docklands.

As German and Swiss banks pour capital into their London investment banking businesses, competition has become tougher than ever. And these banks are big enough to ride out a dip in corporate finance activity.

"A sharp downturn in the UK could expose some of the smaller players, but among the big players, the sheer size of their balance sheets may make the weeding out process quite intractable," says BZW's Mr Seligman.

But BZW thinks it has now put together the right ingredients to come out on top of the pile.

George Graham

■ Europe: by Nicholas Denton and Michael Lindemann

## Continental drift expected

This year may mark the peak of the M&A cycle in the UK, but there is still much activity

For European investment bankers there is one pre-eminent question: can deals in continental Europe take up the running as the scope for M&A growth in the UK is exhausted?

It may appear premature to call this year the peak of the UK M&A cycle. Activity in what is by far Europe's largest M&A market remains energetic.

The frenzy of deals in the UK electricity sector, capped by this month's US bid for Midlands Electricity, has swept up all five regional electricity companies, out of the original dozen. Consolidation in financial services is continuing apace, with Lloyds Bank's takeover of TSB Group and Royal Insurance's merger with Sun Alliance.

The approach of a general election, either this year or next, is concentrating corporate minds. Investment bankers say they are encouraging companies, particularly those in regulated industries such as electricity, to do deals before the expected victory by a Labour party less sanguine about takeovers than the Conservatives.

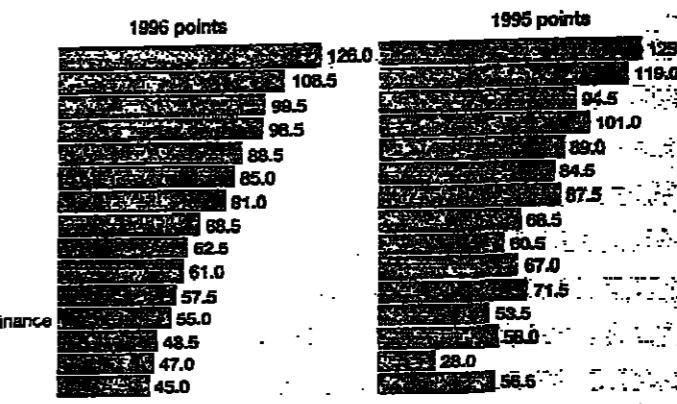
However, this political boost, in so far as it merely advances deals, can be only temporary. Investment bankers expect the level of deals in the UK, which was \$21.5bn in the first quarter, to fall in 1997. Some interpret the UK government's decision to block bids in the electricity sector as an augury.

"What is happening now is what will happen after a Labour election victory," says the head of UK M&A at a US investment bank.

There are two other reasons why the UK may have already reached its peak. First, in the most active sectors there are few remaining targets. In pharmaceuticals, for instance, the takeover of Wellcome by Glaxo and Fisons by Rhône-Poulenc has left Zeneca as the last substantial takeover target.

Second, the UK corporate sector's cashflow has deteriorated. Services companies such as Reuters and Reed, and retailers such as GUS, Sainsbury and Tesco, are large generators of cash which have yet to do large deals. But "UK plc" as a whole suffered a \$1bn

### UK financial advisers - league table

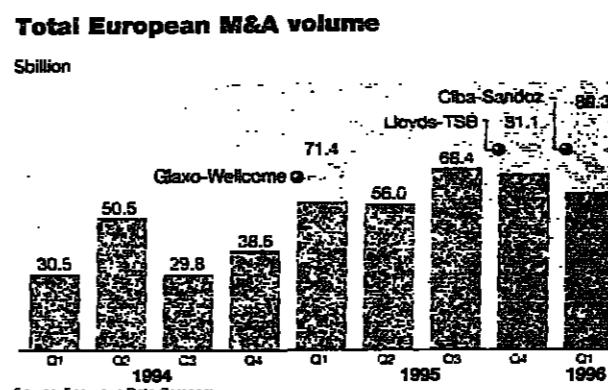


Combined entries of Kleinwort Benson Ltd. and Kleinwort Benson Securities Ltd.

Source: Cowland's Directory

Shillion

Total European M&A volume



Source: Securities Data Company

porate Germany is already beginning. For instance, Veba has spun off its high-tech subsidiary in the US; Mannesmann has divested its process controls business – Hartmann & Braun – to the Italian-controlled Elsag-Bailey; and Hoechst has shed its Schwarzkopf shampoo business.

In a sign of its new ethos, Hoechst promoted its chief financial officer, Jürgen Dörmann, to the post of chief executive. That, above all, has convinced Walter Gubert, head of JP Morgan in Europe, that the change is deep and irreversible.

"Germany is a country that has traditionally been run by engineers and technologists," says Mr Gubert. "Now at Hoechst someone is running the company for shareholder value. That is a revolutionary development."

In anticipation of growing corporate activity, European banks such as Deutsche Bank, Dresdner Bank, SBC and UBS are building investment banking business.

And Europe still has strong independent advisory houses such as Schroders in the UK, and the Lazard houses of London and Paris. Two traditional UK houses, Baring Brothers and N.M. Rothschild, advised on this month's merger of Royal Insurance and Sun Alliance. But US investment banks, as the evangelists of shareholder value, have proved well placed to win roles in some of the very largest mergers.

SBC Warburg and CS First Boston, two Swiss-controlled investment banks, had a web of board-level connections with Sandoz and Ciba-Geigy. But the two Swiss pharmaceutical giants turned to Morgan Stanley and JP Morgan of the US to develop their merger project.

considerably less than the sum of their parts.

A member of the management board at Veba, the electricity-based conglomerate, recently admitted that the group's worth could be up to 40 per cent higher but for the so-called conglomerate discount.

Thyssen long a byword for steel and engineering in Germany, has similarly been told by analysts that it is labouring under a discount of about DM1bn on a market capitalisation of DM95bn.

The demerger of the German conglomerates will not happen overnight. Thyssen executives pour cold water on suggestions by their former chief executive that the group would have to consider a demerger before the end of the century. One says Thyssen diversified, most recently into telecoms, to achieve a "balance" and not be dependent on cyclical businesses such as steel and engineering.

Another executive describes most of the analysts' studies proposing demergers as "nonsense", in part because they took no account of the taxes payable on disposals.

But the restructuring of cor-

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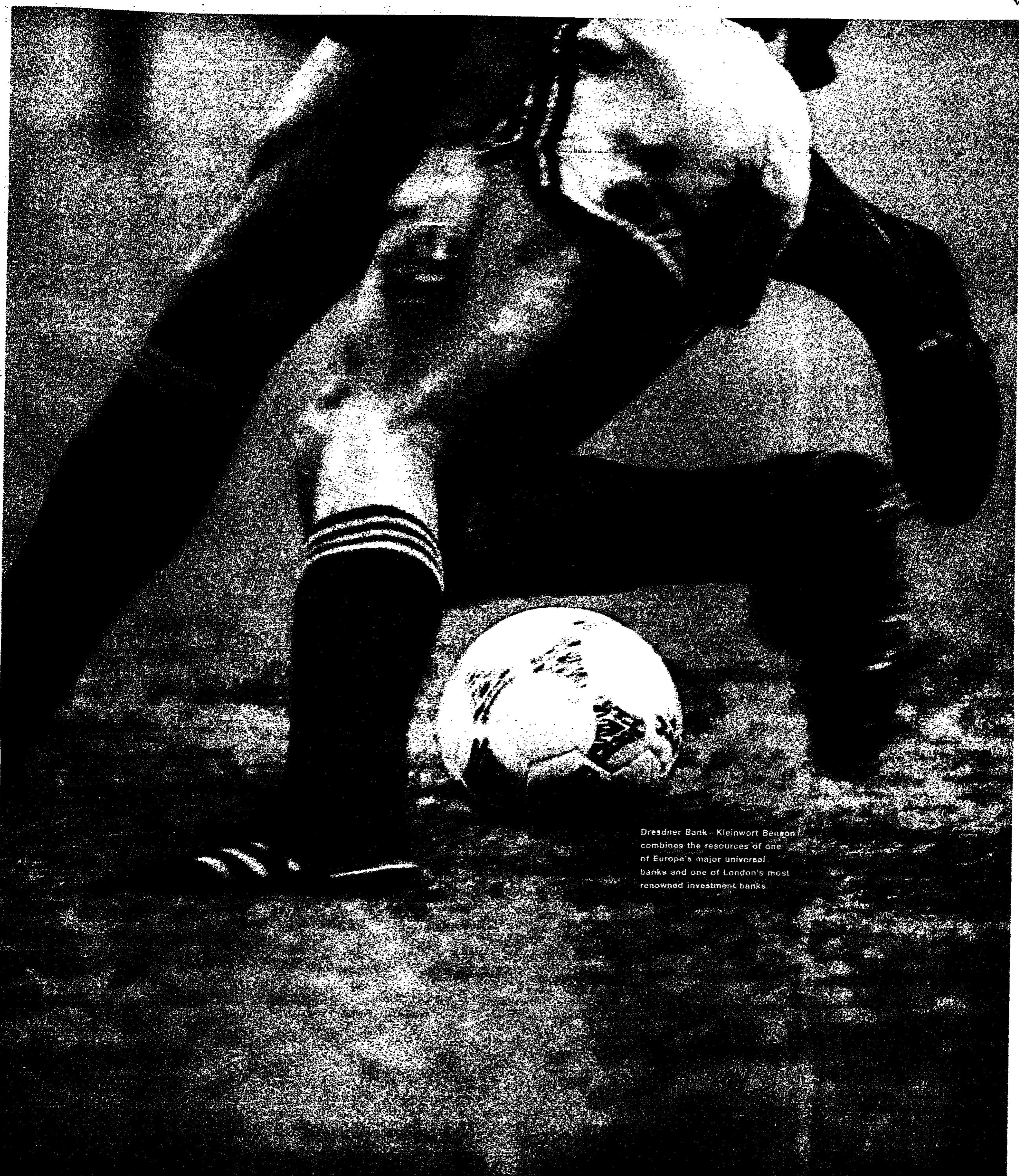
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Adviser	Value (£million)
1 JP Morgan	16,291
2 UBS	12,961
3 SBC Warburg</td	



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## 6 INTERNATIONAL CORPORATE FINANCE

■ Emerging markets: by John Pitt

# Confidence returns

The Tequila effect was a chastening experience for investors. But interest is quickening

The climate for investment in the world's emerging markets has improved markedly over the past two years, with the appetite for both equity and debt growing. Since the Mexican debt crisis at the end of 1994 confidence in this area has gradually returned to an even keel.

Reinhold Heuss, global head of corporate finance at ANZ, said that the Mexican crisis had dried up some interest but that had now bounces back. He felt there would be an inflow of between \$40bn to \$60bn into emerging market equity during 1996, a figure that could increase between two and threefold if debt purchases were included.

Osman Bayoumi, head of emerging markets corporate finance at BZW, observed that emerging markets had gone through a tremendous boom in 1994 and the couple of years leading up to that had also been on an upward curve.

"The Mexican crisis and the subsequent Tequila effect certainly had a chastening effect on the investment community," he said. "But this came at a time when one had very strong markets among the mature economies particularly in the US. There was certainly a switching of funds back out of emerging markets and into the more mature markets."

Maryam Mansouri, of Lehman Brothers, is another optimist on the outlook for emerging markets. In particular, she is positive about the prospects for Latin America during the second half.

After severe recessions in Mexico and Argentina, as well as a slowdown in Brazil in 1995, Latin America is well positioned for further easing and economic recovery in the second half of 1996," she says. "The Mexican crisis and devaluation did not derail the course of reforms; if anything it intensified the process. Accordingly, pension reforms are under way or in the process of being implemented across the region to increase internal savings ratios and reduce high dependence on volatile external capital flows. At the same time, deregulation in key infrastructure sectors is under way in order to attract foreign direct investment."

Mr Bayoumi at BZW feels that "generally investors have begun to look more closely at emerging markets again as the US market has begun to look tropy [volatile] during the first quarter 1996. Some people believe that they can get superior returns once again from the emerging markets and so there has been some portfolio

	Global emerging markets performance (%)		1995
	YTD*	1st qtr	
IFCI Latin America	8.61	4.74	-18.70
Argentina	3.72	-1.80	12.42
Brazil	14.22	13.41	-14.03
Chile	3.17	-5.70	-0.41
Colombia	1.34	-2.24	-28.50
Mexico	22.10	13.08	-22.87
Peru	4.40	-6.39	-17.63
Venezuela	37.89	44.19	-25.68
IFCI Europe/Middle East/Africa	2.73	6.41	19.49
Greece	2.37	7.38	6.30
Israel	-5.25	-4.20	17.19
Portugal	7.67	8.03	1.20
Turkey	35.98	41.98	-6.18
South Africa	4.58	-0.76	3.03
IFCI Asia	15.89	8.53	-8.80
China	7.89	0.00	-12.95
India	23.57	11.63	-29.40
Indonesia	18.85	11.55	5.20
Korea	4.97	-2.99	-12.24
Malaysia	19.32	15.73	3.00
Philippines	14.14	11.82	-12.75
Taiwan	18.64	-2.23	-30.10
Thailand	3.46	0.44	-6.17
DJA	8.49	9.19	33.45
S&P 500	4.49	4.90	34.17
FT World	3.84	3.59	19.73
IFCI Composite	10.15	7.07	-10.28

\*Year to date from January 1 to April 18, 1996

Source: IFC, Lehman Brothers

switching once again."

One of the problems has been a substantial amount of money chasing a limited number of high quality primary equity issues.

Looking at debt, eastern Europe has become an exciting prospect, with the exception of Russia, with credit ratings in many of these countries improving rapidly towards investment grade. However, said Mr Bayoumi, lack of supply is again a big problem.

"There has been a steady flow of M&A activity in eastern Europe over the last year, and international institutions are now awaiting details of Poland's EGHM, the copper group, which is likely to be the equity deal of the year in Eastern Europe," says Mr Bayoumi.

The situation in Russia may improve, analysts believe, although events there will remain volatile until after the June presidential election. The rescheduling of more than \$40bn of former Soviet debt with the Paris Club of sovereign creditors late last month will have helped.

Jerome Booth, at ANZ, summed up the mood among emerging market equity and debt specialists when he said that there had been a very good recovery after the Mexican crisis. With regard to Latin America, Mexico had once again become a good proposition, while an IMF deal with Venezuela was in the offing and there was a more positive economic picture in Brazil.

Over the next three to six months Mr Booth said a lot would depend on US Treasuries and what was needed was a period of stability. Nevertheless, there were a number of US investors who were looking for higher yields outside the US, and such individuals were being attracted into moving south into Mexico and

other Latin American countries.

There was also a growing interest in more exotic emerging market countries' debt, he added, with a lot of volume being generated in north Korea, for instance. Vietnam was another interesting country, although here a proposed Eurobond issue had just been postponed. This had been done as the country worked out details of repaying the \$80bn debt owed to the London Club of commercial creditors.

The attitude towards winning mandates in emerging markets had altered, said Mr Heuss at ANZ. What was required now, he felt, was a "mono cultural" commitment, which he described as having corporate advisers from the same cultural background in the country in which they were working. For instance, in India a bank had to have a strategic commitment: companies were no longer interested in having teams of advisers flying in and then leaving just as quickly.

As the largest foreign bank in south Asia, said Mr Heuss, this was something ANZ was well equipped to do. Between 1989 and 1995, for example, ANZ arranged almost \$1bn in cross-border finance in Pakistan.

The advisory and balance sheet role were now going hand in hand," he said. "An adviser who is willing to put up money will increase the confidence of the client. This has led to a 'one-stop service': companies do not want an adviser giving advice without also taking on some of the risk."

Mr Bayoumi added: "The whole of investment banking is becoming more competitive and a lot of people have now identified emerging markets as an area they want to be in."

Cash has been piling up in UK plc. That money is going to be spent in the US and continental Europe. - Ken Costa, SBC Warburg.

There may be an awful lot of activity at the moment. But some of these projects are being pushed along artificially fast because of election worries [in the UK]. And there is the danger of a market crash, which would cause a lot of deals to just go out of the window. The second half of this year will be quite a testing time. Head of corporate finance at a UK investment bank.

You can't be too concerned about the cycle. You have to look longer term. The danger for those expanding is that, by the time they have people in place they have missed the action, and they have to cut back. - Malcolm Le May, UBS.

Life for ordinary bankers is pretty boring. The head of each group gets to do all the hobnobbing with CEOs and the rest just deal with the technical staff. You can be in your late 30s and still have no real experience of putting

the industry is going from strength to strength. But anyone who has been long enough in the M&A industry knows it would be naive to assume the current boom will go on for ever. It will continue in Europe for the next 12-18 months. There is still an extraordinary amount of inquiry about the logic of mergers. - John Staudzinski, Morgan Stanley.

The top graduates coming out of Oxford and Cambridge all used to want to go to Lazard or Warburg. Now Goldman Sachs, Morgan Stanley and JP Morgan are just as prestigious. They promise a secure career path. - US investment banker.

Mergers depend on the management dynamic. Companies can be of similar size and complementary. But if both managements are ambitious and about the same age, it is not always easy to fit them together. - Guy Dawson, Merrill Lynch.

Investment banks can "slice and dice" the figures to make themselves look better. For instance, if an investment bank advises on a large acquisition in the US by a European company, it can make its position in Europe look better by citing its position in the Securities Data table which measures all deals into, out of, or within Europe. In fact, this flexibility is the big selling

point of the Amdata information. It allows an adviser to calculate its position in pharmaceuticals deals, for instance, to highlight its strengths in a particular sector.

But, for all the flaws in league tables, there are few better objective measures available of a corporate finance department's performance. Fees for individual deals are generally confidential. The Crawfords Directory of City Connections records a company's traditional relationships with investment banks. Increasingly, a company turns to an adviser outside this circle to do a deal.

The league tables are the best of a bad bunch. As long as that is the case, investment banks will continue to care about them, and invite Philip Healey for lunch.

International Nederlands Groep, the Dutch bank. The final drawback to league tables is the extent to which they are subject to interpretation.

Investment banks can "slice and dice" the figures to make themselves look better. For instance, if an investment bank advises on a large acquisition in the US by a European company, it can make its position in Europe look better by citing its position in the Securities Data table which measures all deals into, out of, or within Europe. In fact, this flexibility is the big selling

■ Debt finance: by Samer Iskander

# New trends in raising funds

The surge in loans last year was partly because cash-rich banks were eager to find borrowers

Last year's surge in acquisitions and the worldwide rally in fixed income markets boosted debt issuance to record levels and set new trends in corporate finance funding methods.

Syndicated loans benefited most, becoming the most important source of international financing. The volume of new syndicated credits reached \$36.4bn in 1995, according to the Organisation for Economic Co-operation and Development, up from \$23.6bn in 1994. Acquisition finance was a significant factor behind the surge in volumes, accounting for about \$85bn, up from \$30bn in 1994, according to Euromoney.

The surge in loans was mainly supply-driven. The return to profitability of leading European and US banks, combined with low demand for funds by European companies affected by the prolonged economic slowdown, made cash-rich banks eager to find borrowers.

On the demand side, borrowers were mainly attracted by the added flexibility (in most cases syndicated loans can be repaid on every interest payment date without penalties) and the relative speed - filing for a bond issue can take up to three months in the US. In some cases, syndicated loans made possible transactions that would not have taken place otherwise. For example, the FFr10bn cash portion of Crown Cork and Seal's \$4bn acquisition of Carnaud Metal-

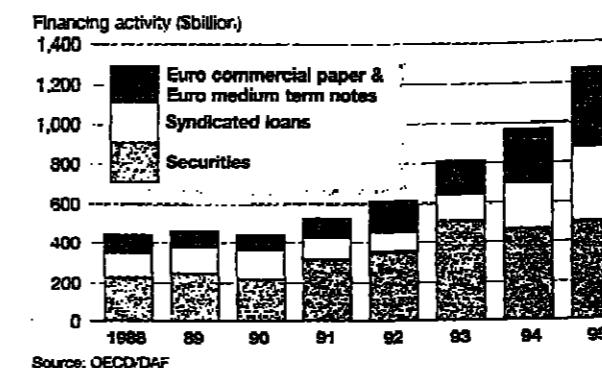
tal Cities/ABC by Walt Disney for more than \$15bn, the largest acquisition since KKR's \$25bn bid for RJR/Nabisco in 1988. More than half of the amount, around \$10bn, was raised through bank loans, allowing Disney to proceed with the transaction and worry about permanent financing later. In March 1996, Walt Disney refinanced part of the

loans, \$2.6bn, by issuing two tranches of five and 10-year global bonds.

Improving market conditions for borrowers have progressively led companies to view syndicated loans as a final source of funding, as opposed to the more limited role of bridge financing. And this trend is likely to persist, as cash flow increasingly becomes the main consideration in mergers and acquisitions.

Meanwhile, the summer of 1995 saw the takeover of Capita-

## International capital markets



Source: OECD/DAF

up substantial reserves. But some deals are expected to emerge as a fall-out of last year's transactions, as newly-merged companies rationalise their operations and possibly spin-off non-strategic subsidiaries. This view was reinforced last month when Rhône-Poulenc, the French chemical group, announced a restructuring of its pharmaceuticals operations, a decision that was directly linked to the acquisition of its British rival, Fisons, in October 1995.

Spin-offs are likely to boost another market segment - equity-linked instruments, and convertible bonds in particular. Issuing bonds convertible into shares of the target company is a relatively cheap way of financing the acquisition. This method has been used by companies seeking a simple majority in their prey, but forced to bid for all outstanding shares. The bidder can also issue bonds convertible into its own shares to fund an acquisition, which one investment banker defines as "a capital increase in disguise". This method was used by Japanese banks when the slump in share prices deprived them of access to the stock market.

Since most refinancings were finalised in 1995, demand for funds this year is likely to match corporate finance activity more closely. This might increase competition among banks to fund specific operations, thus further pressuring margins and fees. However, recent data from the US and Japan seem to confirm signs of an upturn in economic activity. If this trend were confirmed, available liquidity for syndicated loans could decline as banks turn to financing their traditional customers' expansion needs.

■ Risk management: by Brian Bollen

# Derivatives remain on the menu

Treasurers who can be damned if they hedge, can be damned just as much if they do not

Derivatives are alive and well. Their disappearance from the headlines owes more to media boredom with the subject, rather than to any lasting fall from grace.

Figures from the International Swaps and Derivatives Association indicate that swaps and other privately-negotiated derivative transactions outstanding at the close of 1995 grew 29.18 per cent from six months earlier. Contracts outstanding for interest rate swaps, currency swaps and interest rate options grew from \$13.92bn as of June 30 1995 to \$17.99 trillion on December 31 1995," says ISDA. "The comparable notional amount of transactions outstanding at the close of 1994 was \$11.30bn."

High profile losses at Barings Brothers, Procter & Gamble, Orange County and others, combined with more routine but still expensive setbacks as the international bond markets fell, blackened the name of derivatives, seemingly permanently and arguably unfairly.

Although Credit Suisse Financial Products has blamed the Barings collapse and other scandals for a decline in some markets, bankers elsewhere see reasons to be cheerful. Even Bankers Trust - which since being sued by Procter & Gamble in 1994 following losses on derivatives transactions has been on the receiving end of much of the non-Barings bad publicity - seems to be weathering its own particular storms. The matter was settled out of court after a US federal judge gave two rulings in Bankers Trust's favour on the disputed contracts, although at this stage Procter & Gamble still plans to proceed with a misleading sales practice case. The bank has also been winning plaudits for making available to clients its Radoc 2020 system, which analyses risk and measures how effectively capital is being deployed.

The irony is that while the reputation of derivatives in the eyes of the man in street has never been lower, the extent to which even he is using them has never been greater. From fixed-rate mortgages to index-linked building society savings accounts, derivatives are seeping through into everyday use in increasing volumes.

In at least some banks, though, derivatives products might today go under a slightly different guise. While some salesmen are reconstructing derivatives, and are not afraid to say so, others are more likely to style themselves

as specialists in risk management (on the liability side of the balance sheet) or value specialists (on the asset side).

For the moment, the emphasis has shifted firmly away from what some term the abuse of derivatives in the early 1990s, the way in which their capacity for leveraging could turn a mild tendency to speculate into an irresistible urge to bet the company.

Derivatives are now being used in the way they were meant to be used, to tailor risk, to minimise risk," says Bill Winters, the London-based regional head of JP Morgan's fixed income business in London. "The market has even gone back into structured transactions, although structured today means tailoring rather than leveraging."

Taking risk off rather than putting it on is the key for corporates today. Firmly in the past are the days of smiling

approach to the subject has, though, certainly changed. "In general, the reaction of corporates to the derivatives backlash has been positive," says Tim Pettit, head of debt and derivatives marketing at NatWest Markets in London. "A welcome tightening in internal controls has been accompanied by an increased understanding, and a greater level of disclosure.

## INTERNATIONAL CORPORATE FINANCE 7

**Equity finance:** by Antonia Sharpe

## British tradition lives on

**UK financiers believe that smooth sub-underwriting is the key to a successful takeover**

US investment banks have had considerable success in imposing their way of doing things on European equity capital markets – notably the widespread adoption of the “bookbuilding” process for international equity offerings – but the resurgence in M&A activity in the UK over the past year shows that the quintessentially British tradition of underwriting equity financings is as strong as ever.

The most significant equity underwriting in this period was for Granada, the leisure and television group, which made a hostile but successful bid for Forte, the hotel and catering company.

The £1.8bn of new equity capital needed to finance the £3.8bn final offer was provided mainly by BZW, the investment banking arm of Barclays Bank, and ABN-Amro Hoare Govett, the corporate broking arm of the Dutch bank, which underwrote 42.5 per cent each, while Lazard Brothers took up the remaining 15 per cent.

The scale of the operation – the largest share issue underwritten for cash in any bid since Big Bang in 1986 – not only enhanced the reputations of the banks involved as institutions which were prepared to use their balance sheets to help their clients (the two banks had also provided two-thirds of a £2.5bn loan) but it also highlighted the benefits to clients of “integrated” banking services.

But although the media spotlight fell on the banks, the real risk-takers were the UK institutions which had been called

upon to “sub-underwrite” the cash underpinning. Within hours of Granada announcing the bid for Forte, BZW and Hoare Govett had used their powerful equity distribution networks to lay off their risk to more than 300 institutions.

UK institutions, unlike their counterparts in the US, are experienced sub-underwriters, a function which can considerably enhance their return on funds. They are paid an initial fee of some 1½ per cent plus additional fees as the offer period progresses.

In the eyes of some observers, sub-underwriting in many cases is “money for old rope” since the institutions will have to take on the new equity anyway to prevent their existing shareholdings from being diluted. In addition, they are only called upon to take up the shares if investors elect for cash rather than shares in a bid situation. Historically, the

proportion of those going for the cash alternative is not that high.

Nevertheless, UK corporate financiers maintain that smooth sub-underwriting is the key to a successful takeover. They have to take care to place the sub-underwriting risk with institutions which want to hold the stock so that there is no drag on the share price of the bidding company. “Here lies the success of underwriting to a bidder,” says Nigel Mills, managing director of UK corporate finance at ABN-Amro Hoare Govett.

The price certainty of the underwriting method allows the predator to concentrate on presenting its investment case to the market. In the case of Rentokil’s takeover of BET, the underwriting of the £1.4bn cash underpinning the offer was so effective that Rentokil’s share price rose, which meant that the final offer was under-

**Large UK cash underwritings 1990-1995**

written at a higher price.

Given the high level of secrecy necessary in M&A situations, particularly if they are hostile, and the tradition in the UK of having the financing in place before making a bid, the underwriting method is set to remain an integral tool in this field. The alternative – bookbuilding – would, through its more open “price-discovery” process, give the game away and leave the share price of the

bidding company vulnerable to arbitrageurs.

However, the practice of underwriting and sub-underwriting more straightforward equity-raising exercises, namely rights issues, could be weakened as a result of the increasing competition in investment banking. US banks maintain that using the bookbuilding method to raise equity is cheaper for companies because it enables them to

issue the new shares at or close to the market price.

By contrast, the traditional UK rights issue formula obliges companies to sell the new shares at a discount of between 12 and 15 per cent to the market price because of the existence of “pre-emption” rights. This age-old principle, enshrined in British company law, gives existing shareholders the right to be offered the new shares first.

However, one can expect some erosion of the underwriting commissions charged by banks which will have an impact on the sub-underwriting commissions earned by institutions. UK companies are charged fees of 2 per cent of the value of the capital raised, regardless of the quality of the issuer or market conditions.

The UK’s Office of Fair Trading is attempting to break this system of fixed commissions which banks charge companies for raising money on the stock market, a system which it believes results in companies being significantly overcharged. It will decide by the autumn whether to refer the matter to the Monopolies and Mergers Commission.

It remains to be seen, how-

**The role of accountants:** by Jim Kelly

## Still in the junior league

**While the role of banks is unmatched, accountants have found a gap in the market**

The Big Six accountancy firms are under increasing pressure to find new sources of income as traditional cash flows from auditing and insolvency tightened. Most firms now hope to increase their share of the corporate finance market.

But claims of a significant breakthrough in this area should be viewed with caution. The track record of the big merchant and investment banks is unmatched and they alone have the resources to underwrite the big deals. Until accountants can find a way of calling on similar financial muscle they are always going to be in the second league.

“We are playing an increasing role but the banks have a huge track record. They alone can put their money where their mouths are,” says John Harley, head of M&A Europe, for Price Waterhouse, the Big

number of deals – with 136 and 118. SBC Warburg was third with 108 deals – but at a value of £23bn compared to Price Waterhouse’s £3.4bn and £2.4bn.

Richard Stone, of Coopers & Lybrand, believes acquisitions of merchant banks by commercial banks in recent years has resulted in an increasing focus on the Fortune 500 client – leaving a gap for the large accountancy firms. He believes Coopers can service the middle market, and companies with a turnover of up to £300m.

Progress in the market is dependent on international links between the national firms. With differing regulations, business cultures, and stages of development, the challenge is to provide clients with cross-border services of a standard quality. But Mr Stone believes the problems can be overcome: “I would have hoped corporate finance business within five years could provide 12-15 per cent of revenues,” he says. What is more, they will be providing profitable revenues with a high value added content for

the client. Neil Lerner, head of corporate finance at KPMG, says it is the firm’s achievable target to be the adviser of first choice to companies up to a £250m capitalisation. He says the accountants have moved into a market deserted by the big houses. “This has left a vacuum. Accountancy firms have more credibility and capability in this area than traditional merchant banks.” Mr Harley adds: “Second and third tier banks and stockbrokers are losing market share to us.”

The distinguishing feature of the big accountancy firms is their presence, in numbers, on the ground. This has been a factor behind the increase in market share in the provincial UK market as the merchant banks pulled out of centres such as Leeds, Newcastle, Southampton, Birmingham, and Manchester. UK staff of the Big Six firms approaches 30,000 in more than 150 offices.

They have a similar advantage in emerging markets where all the Big Six have invested heavily. “We see this

**European adviser rankings by number of deals (1995)\***

Rank	Adviser	No of deals
1	KPMG Peat Marwick	138
2	Price Waterhouse	118
3	SBC Warburg	108
4	Dresdner Morgan Grenfell	86
5	CS First Boston/Credit Suisse	65
6	Rothschild Group	64
7	Lazard Frères	59
8	Goldman, Sachs	57
9	Schroders	52
10	Morgan Stanley	47
11	Lehman Brothers	46
12	Banque Paribas	40
13	Baring Brothers	38
14	DBS	36
15	JP Morgan	35
16	Kleinwort Benson	34
17	BZW/Barcays	34
18	Merrill Lynch	33
19	ABN Amro Hoare Govett	31
20	Broadview Associates	28
21	Ernst & Young	23
22	Charterhouse Bank	22
23	Hambros Bank	21
24	Samuel Montagu/J. Cape/HSBC	19
24	Coopers & Lybrand	19
24	Salomon Brothers	19
Deals with adviser		1,170
Deals without adviser		4,812
Industry total		5,982

\*Deals completed or unconditional, excluding spin-offs and spin-outs. Source: Securities Data Company

as a global business – the Big Six have offices in these countries, contacts on the ground, and thus better coverage than the investment and merchant banks,” says Mr Harley.

The range of services offered by the Big Six has consistently increased. Early breakthroughs into the market were centred on management buyouts and privatisation work – with Coopers & Lybrand picking up the significant work associated with the privatisation of British Telecom.

There is also a culture factor. Mr Lerner points to continuing breakthroughs in corporate finance for accountants.

Due to changes in professional rules the firms can now sponsor companies – or handle new issues. KPMG claims to be the first to grasp the opportunity with its sponsorship of Rubicon’s takeover of Calder Group. Accountants have also taken the opportunity to sponsor, or to nominate, several companies on the new UK Alternative Investment Market or AIM.

“But the City will only wake up when accountants bring a new issue of a manufacturing or good service company, to the market successfully,” says Mr Lerner – and that is still in the future. “We are not worried about being first. The first one will do us all a favour.”

Mr Lerner sees several advantages for clients in using KPMG before a merchant

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## The individual still counts

Investment bankers are less colourful than they once were. There are few stars and even fewer who would proclaim themselves as such. Investment banks tend to be cautious about putting executives in the public eye. It complicates their internal politics, and creates the impression that the business is dependent on a few individuals. Old-timers complain that the advisory business has been taken

over by technicians. As more and more deals are within industries, so expertise in the economics of a particular sector commands a premium. While the archetypal dealmaker of the 1980s would have known the key corporate raiders and the tricks of financial leverage, the industry specialist of the 1990s must think like an executive of the clients he or she represents.

But the decline of the individual

can be overstated. Investment banks still need to promote their leading executives so that potential clients will be impressed. Those institutions seeking to break into investment banking – the ultimate people business – have tended more often to buy people than businesses. Individuals still count, and some of them are profiled on this page.

Eduardo Mestre/Salomon Brothers and Brian Finn/CS First Boston

## It's the bank, not the adviser

Eduardo Mestre, co-head of Salomon Brothers' investment banking division, advances an argument commonly heard from New York investment bankers. These days, he says, it is the name of the bank, not the individual adviser, that carries the most weight.

"We're all trying to institutionalise our businesses. The [individual] dealmaker does not matter so much any more," he says, showing discomfort at being pushed into the limelight personally. Perhaps, but it is also the track record and contacts of individual dealmakers that bring in the business.

A Harvard-trained lawyer, Mr Mestre has made his name in the telecommunications

industry. His association with the sector started early. In 1982, he was part of the team that advised on the break-up of AT&T – an assignment that was followed by five years running Salomon's telecommunications group. Since then, Mr Mestre has advised all seven of the Baby Bells, along with AT&T and GTE.

The Cuban-born banker says he now does "two or three deals a year", and spends half his time helping run Salomon's investment banking operations.

That has included advising Pacific Telesis on its merger with SouthWestern Bell, the first of the deals likely to transform the US's local telephone companies.



Eduardo Mestre made his name in the telecommunications industry

## Affable with a naturally low-key style



Brian Finn: 'In my world, there's no benefit to being young'

Brian Finn has just turned 35 – something of a relief, it seems. "In my world, there's no benefit to being young," says the co-head of mergers and acquisitions at CS First Boston.

An affable man who professes a naturally "low-key" style, Mr Finn can counter any concerns about his youth with a surprisingly extensive résumé. He points to some \$20bn worth of transactions he has worked on in the 14 years he has been at

bank. They include, recently, advising Seagram on its acquisition of MCA and International Business Machines on its rare hostile bid for Lotus. His experience stretches back before the 1980s' takeover boom, when Mr Finn learned the trade at the feet of former First Boston "stars" Bruce Wasserstein and Joseph Perella.

That history of deal making at First Boston is one of the main reasons that the Swiss-owned bank remains in the front ranks of M&A advisers, Mr Finn adds.

Richard Waters

"There's a franchise that is clearly above and beyond the humans," he says. "The humans may not like it that way, but the brands and the franchises carry on."

That emphasis on the bank, rather than on the individual, and the understated style, fit with what Mr Finn says has been "something of an anti-star backlash".

Unlike most members of the new generation of advisers, Mr Finn is not an industry specialist. Besides Seagram and IBM, recent clients have included WR Grace and Praxair. If there is any particular type of deal in which he specialises, it is the corporate spin-off and restructuring. That has included, most recently, advising Baxter International on its split into two companies, and the creation of separate classes of stock for the giant cable TV operator TCI.

Simon Borrows/Baring Brothers

## An enthusiasm for organisation

There was a time when corporate financiers who could do deals and those who could not became managers. And at Baring Brothers, the quintessentially English merchant bank, the disdain for administrators was particularly strong.

That is why Simon Borrows is exceptional. For Mr Borrows, although he works with clients such as Whitbread, reserves his particular enthusiasm for organisation. "I am stimulated by the management role. I think it is what most corporate finance departments had lacked."

And it is an aptitude which has won him promotion, at the age of 37, to joint head of corporate finance, alongside Charles Irby. He has also gained a seat on the global management committee which has run Barings since it was taken over last year by Internationale Nederlanden Groep, the Dutch bank.

Unusually for a UK corporate financier, Mr Borrows has a management education. He

took an MBA course at the London Business School after reading law at the University of London.

He joined Morgan Grenfell in 1988 when the house was the premier takeover adviser and M&A activity was booming. "In those days, people were pleased if we would act for

them," Mr Borrows recalls.

In 1988, after the scandal surrounding the takeover of Distillers by Guinness, Morgan Grenfell's client, Mr Borrows left for Barings.

He worked with clients such as Whitbread, M&G and St. but came into his own when Barings lost \$30m on Far East derivatives markets and collapsed.

Colleagues credit Mr Borrows, among others, for holding the corporate finance department together through the turmoil.

It continued to work on Wellcome's defence against the bid by Glaxo. Not a single director abandoned the team, and only one significant client.

As well as providing an opportunity for Mr Borrows to demonstrate his resolve, the collapse, like a war, accelerated the rise of junior officers.

Mr Borrows was due in any case to become joint head of the department. But younger executives were no longer in the shadow of Andrew Tuckey, the power in the corporate

finance department and deputy chairman of the group, who had to resign. In the turmoil, influence shifted to younger executives such as James Lupton, Barings' star deal maker, and Mr Borrows.

As admirers of Goldman Sachs's marketing prowess, he has borrowed heavily from the strategy and organisation of the US investment banks. The specialist corporate financier, allocated to one of 10 "industry groups", has become more common than the traditional generalists of UK corporate finance. Directors have priority marketing lists of clients and are scored, not just for the deals they do, but for the relationship they have developed with a target company.

For Barings Brothers, where performance was judged by instinct as much as anything else, this scientific management is all a bit rigorous. Mr Borrows' reforms might have even been traumatic but for last year's cataclysm. For all its damage, it has softened up the organisation for change.

Simon Borrows: "I am stimulated by the management role"

Walter Gubert/JP Morgan

## The ultimate European

There are few better embodiments of JP Morgan's European credentials than Walter Gubert, the head of the US bank's business in the region. Mr Gubert, 48, is the ultimate European. Brought up in the Trentino, the Italian region that abuts Austria, Mr Gubert is a mixture. His mother tongue is German, his nationality Italian, and he was educated at Insead in France, where he took an MBA.

His position backs JP Morgan's claim to be the most European of the US banks. It has had a Paris office for more than a century.

"We are part of the fabric," Mr Gubert says. And Europeans are part of JP Morgan's fabric. A UK national, Dennis Weatherstone, was group chairman before the present holder, Sandy Warner.

But JP Morgan, for all its European connections, was primarily a commercial bank in the region until a decade ago. As JP Morgan has turned itself into an investment bank competing with the likes of Goldman Sachs, it has been Mr

Gubert's job to achieve that transformation in Europe.

After running capital markets in New York in the early 1980s, he returned to London and took charge of the bank's embryonic advisory business in 1989. Building that has been a slog.

The bank had to develop expertise in particular sectors,

partly because it believed that

what clients wanted and

partly because it had little else to show.

"We didn't talk about our track record because we did not have one," says Mr Gubert.

And Alcazar, the proposed

European airlines alliance

which was a personal and

time-consuming project, was stillborn.

But in the past two years,

most competitors concede,

JP Morgan has broken through in

M&A in Europe. Terry Eccles,

the head of the financial institutions group, has dominated the transformation of the building society sector in the UK. And, in a deal at the heart of the Swiss business establishment, JP Morgan advised Ciba-

Gigy on its merger with Sandoz.

The growth of JP Morgan's

corporate finance business pro-

pelled Mr Gubert into the role

of head of Europe vacated by

Sandy Warner when he took

over the group. Mr Gubert also

attends the monthly "house arrest" meetings attendance at

which is compulsory for the

top 12 executives of the bank.

But he is not there yet. JP Morgan has set a target of a further doubling of underlying European revenues by 2000.

George Feiger/SBC Warburg

Academic with a cutting edge

There is no doubt that George Feiger, head of investment banking at SBC Warburg, knows about the theory of integration. Until Marcel Ospel brought him in to organise the fusion of SBC's investment banking business with S.G. Warburg, Mr Feiger was an academic and management consultant.

An early youthful 46-year-old, he was brought up in Australia, but took his PhD in economics at Harvard University, remaining there as a junior fellow. A subsequent stint as a professor of finance at Stanford University's business school helped him produce one of the leading textbooks on international finance.

A move into management consultancy in 1981 brought Mr Feiger closer to the actual business of investment banking. As a director of McKinsey, based in London, Mr Feiger

helped financial institutions

develop their strategies.

But Mr Feiger, semi-detached from the clients he often worked for, could still afford to question their penchant for acquisitions. A popular conference speaker, he led off with slides showing that target company shareholders benefited massively from acquisitions, and the bidder barely at all.

He began working in December 1994 on a strategy for SBC which led to the acquisition of S.G. Warburg for £860m in June 1995. Marcel Ospel, who became chief executive of SBC Warburg, was so impressed that he took him on to the payroll to implement the merger and then to head investment banking.

The integration of SBC and Warburg, and the cutting of 1,400 jobs, was done by the management consultant's textbook: quickly and decisively.

George Feiger: "we are on a treadmill here"

Nicholas Denton

Gary Parr/Morgan Stanley

## Specialist par excellence

The industry specialist *par excellence*, Gary Parr has been advising insurance companies for the past 12 years.

The Morgan Stanley banker's addiction to insurance began early: his first job was at Cigna, the Philadelphia-based insurer, working on strategic investments by the company in other insurers. Since then, through positions with First Boston and Wasserstein Perella, he has won a reputation as the leading adviser on the consolidation and restructuring under way in the US insurance industry.

Mr Parr's career has closely tracked that of Joseph Perella. After advising Farmers on its unsuccessful defence against BAT, he left First Boston in 1993 to join Wasserstein Perella, the investment bank set up by his former bosses Mr Perella and Bruce Wasserstein.

Then, in 1994, he moved to Morgan Stanley, again following a move by Mr Perella. Of his defection to Morgan Stanley, he says he was drawn by the bank's high-profile reputation and by the prospect of working at a bigger institution.

"Investment banks are going to be pro-

making a broader range of services," says Mr Parr, and will have to be bigger to compete. Though advisory work will remain the core of his insurance industry business, it will also include working on restructurings, derivatives and asset and liability management, as well as handling asset securitisations, he says.

Mr Parr, 39, tries to counter a perception that Wall Street's new breed of little-known specialists is what he terms "dullards toiling away in the mines": rather, "the takeover business relies as much as ever on creative thinking".

According to Mr Parr, the perception that Wall Street is now run by technicians is due largely to a change in style. "There was more bravado in the 1980s," he says. "The macho posturing seemed to be effective" at the time.

While he admits friends ask whether he is too much of a specialist to become president of a bank, he adds: "I'm perfectly happy doing what I'm doing."

"Investment banks are going to be pro-

Richard Waters

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Gary Parr: career over the years closely tracked that of Joseph Perella

"Investment banks are going to be pro-

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"Investment banks are going to be pro-

Richard Waters



## COMPANIES AND FINANCE: EUROPE

# SCA adds to pulp and paper sector gloom

By Greg McIvor  
in Stockholm

SCA, Sweden's largest pulp and paper group by turnover, yesterday highlighted the abrupt downturn in the country's forestry industry by reporting a fall in interim pre-tax profits from SKr1.5bn to SKr1.2bn (\$146.2m).

The figures, broadly in line with expectations, completed a gloomy first quarter for Sweden's leading four forestry groups. Combined profits at SCA, Stora, Assidomar and MoDo dropped 32 per cent amid a rapid decline in prices of pulp and key paper grades.

Underlining the trend, Södra, Europe's largest producer of market pulp, said yesterday first-third pre-tax profits of SKr574m in 1995 had slumped to a SKr83m loss. The Swedish company described 1996 as a "lost year" and warned of possible full-year losses.

SCA said the outlook remained "very uncertain", primarily because of the state of the European economy, which accounts for 95 per cent of its sales. It said fine paper orders were recovering, but pulp inventories remained extremely high and would need to fall further before prices could rise.

However, it stressed inventory rundown appeared to be over in most product areas and raw material prices were rising again. This would ease the pressure on end products - an effect likely to be bolstered by an improving economic climate in the US and Japan.

Net sales slipped from SKr16.75bn to SKr14.96bn and net earnings per share from SKr1.86 to SKr1.07. SCA's most-traded B-shares slumped SKr1 to SKr130.

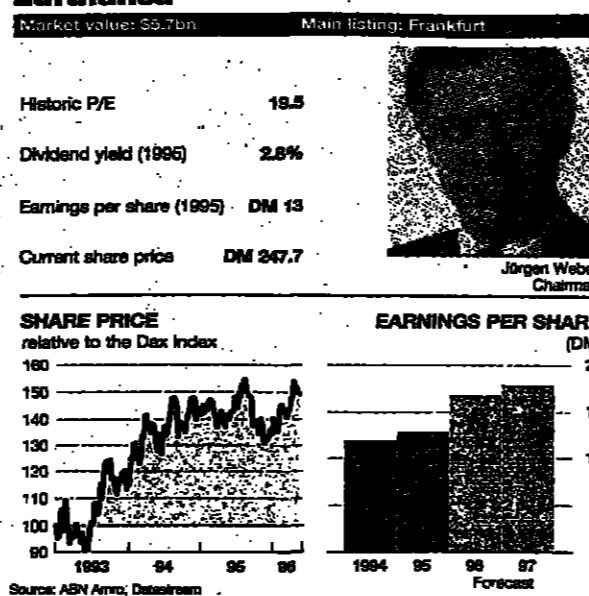
The company blamed the weaker performance on sharp price declines for pulp, fine paper and liner products, as well as the negative effects of

the stronger Swedish krona. Excluding lightweight coated papers, demand for wood-containing papers held up well and prices were relatively stable, it said. However, consumer-oriented products such as corrugated board, fluff and tissue suffered from the general European economic slowdown.

Nevertheless, there was encouragement from hygiene products - SCA's biggest business area - where operating profits rose from SKr341m to SKr515m. Incontinence products volumes rose 13 per cent, although diaper operations continued to experience heavy competition.

## PROFILE:

## Lufthansa



Graphic paper operating profits fell from SKr185m to SKr125m, reflecting a decline in fine papers, paper merchanting and market pulp.

Operating profits in packaging narrowed from SKr661m to SKr418m, due chiefly to a sharp decline in liner sales amid falling raw materials prices and depressed demand.

SCA said its strategy was to focus increasingly on value-added products within the hygiene and packaging divisions in order to reduce the group's "cyclical". It also intends to become a net purchaser of liner.

Graphic paper operating profits fell from SKr185m to SKr125m, reflecting a decline in fine papers, paper merchanting and market pulp.

## Incentive revamp puts focus on power group

By Hugh Carnegy  
in Stockholm

Incentive, the Wallenberg empire industrial company which has undergone radical remodelling this year, said yesterday it had begun the process of finding a buyer for its highly profitable power company, as the next step in the restructuring.

Mr Mikael Lilius, chief executive, said he expected the intense jostling for position among Nordic power companies prompted by deregulation would guarantee incentive a premium price for Skandavik Elverk, which last year made operating profits of SKr605m (\$90.3m) on sales of SKr1.9bn.

"The asset we have is a unique opportunity [for potential buyers]," Mr Lilius said. "It is the only fully integrated operator in the sector [in Sweden] which is 100 per cent held by a single owner."

However, incentive shares fell sharply yesterday after the group reported a weak first quarter. Profits after financial items rose from SKr504m in the first three months last year to SKr826m, and profits per share were up from SKr2.28 to SKr7.8. But this year's profit was inflated by SKr70m in one-off gains from asset sales.

Group sales fell from SKr1.6bn to SKr5.3bn, although Incentive said turnover was up 11 per cent, adjusted for divestments and negative currency effects. Including contributions from its shareholdings in ABB, the Swiss-Swedish engineering giant, and Electrolux, group profits rose from SKr363m to SKr1.2bn. Incentive's most-traded B-share fell SKr8 on the day to close at SKr3.4.

Incentive's main subsidiary is Gambro, the medical technology group it acquired earlier this year. Gambro, a supplier of renal care equipment and services, said operating profits fell from SKr362m to SKr2.27m in the quarter, chiefly because of the effects of currency changes and goodwill write-offs. Sales rose from SKr2.5m to SKr2.6m.

## NEWS DIGEST

## Holzmann reveals further losses

Philipp Holzmann, Germany's biggest construction group, which reported a surprise 1995 net loss of DM443m (\$288.8m), said yesterday it had made further unspecified losses during the first quarter. It also said it would sell businesses worth up to DM350m in sales to improve profitability.

Mr Lothar Freitag, the acting finance director following the departure last week of Mr Michael Westphal, said the group was also talking to a number of German companies specialising in power stations and "to US groups active in the German market" about a solution for Steinmüller, the Holzmann subsidiary which makes power stations. Holzmann said it would not sell Steinmüller, which last year reported pre-tax profits of DM61m and a record order book.

However, the German market for power stations will slow dramatically after 1998 when a number of investments in eastern Germany have been finished. Holzmann said an agreement would have to be reached with companies like Deutsche Babcock and GEC-Alsthom, the Anglo-French group, to deal with excess capacity. Sales fell 16 per cent in the first quarter to DM2.4bn because of an unusually bitter winter in Germany. New orders were 4 per cent higher at DM2.4bn. Mr Lothar Mayer, chief executive, said he expected sales for 1996 to rise slightly to DM4.5bn from 1995 turnover of DM4.1bn. He declined to forecast this year's profits.

Michael Lindemann, Frankfurt

## Thyssen profits decline 15%

Thyssen, the German steel, engineering and telecoms conglomerate, yesterday said pre-tax profits in the six months to March 31 had fallen 15 per cent to DM424m following an expected slowdown in a number of its cyclical businesses. It made profits in all corporate sectors and expected profits to develop "moderately" this year. Sales would increase "satisfactorily" throughout the rest of the year amid signs Thyssen was benefiting from the rise in the value of the dollar and other European currencies against the D-Mark.

But the company repeated its earlier warnings about the fragile state of the German economy. "Without further signs of growth in the economy the growth in profits will be significantly slower than last year." Sales fell 4 per cent to DM18.4bn while orders fell 8 per cent to DM18bn.

Michael Lindemann

## Expansion costs hit Telia

Profits at Telia, Sweden's state-owned telecoms operator, tumbled from SKr1bn in the first quarter last year to SKr68m this year as the group suffered from intense competition in the deregulated Swedish market and the costs of an international expansion drive.

However, operating revenues rose from SKr9.5bn to SKr10.2bn as income from fixed networks rose and mobile telephone subscriptions continued to rise sharply, especially among private subscribers. Telia said it expected full year profits to be ahead of 1995 profits of SKr3.2bn.

Hugh Carnegy, Stockholm

## CLF confirms Belgian link-up

Credit Local de France, the French bank specialising in public sector lending, said yesterday it expected a planned link-up with a leading Belgian competitor to be in place by the end of the year. Mr Pierre Richard, chairman, confirmed reports in March that Crédit Local de France was considering cross-participations in Crédit Commercial de Belgique, Belgium's second largest bank, which would lead to an exchange of up to 50 per cent of each other's shares.

The move would create the largest European financial institution specialising in loans to public institutions, with combined total assets of FFr1,000bn.

Andrew Jack, Paris

## Gucci doubles sales in quarter

Gucci, the Italian manufacturer of luxury goods and clothes, more than doubled sales in the first quarter, compared with same period last year. The group, shares in which are listed in New York, increased turnover from \$91m to \$183m. Sales through the company's 85 directly-managed shops doubled to \$15.8m, while wholesale turnover - through franchised shops, duty-free shops and other specialised outlets - rose from \$15.8m to \$30.8m.

Andrew Hill, Milan

## Montedison investor denies pact

Shares in Montedison, the Italian agribusiness, chemicals and energy group, slipped back slightly yesterday after a shareholder who had called for the break-up of the company said it had no voting agreement with other shareholders. The Gibraltar-registered fund, Codelouf & Co, run by Mr Luca Padulli, the Italian financier, had written to Montedison management suggesting the company should be split up for the benefit of existing shareholders.

The leak of the letter prompted heavy trade in Montedison's shares, which have since risen more than 5 per cent. Codelouf, which was said to have rallied as much as 19 per cent of Montedison's shares in its support, said it had neither verbal nor written agreements with other shareholders and implied it would vote its 4.8 per cent stake in Montedison in agreement with Ferruzzi Finanziaria (Ferfin), the holding company which controls Montedison with a 32 per cent shareholding and shares the same management.

Andrew Hill

## The public offer of shares in Mediolanum, the Italian life assurance and financial services company, closed yesterday with the offer more than 15 times over-subscribed.

Andrew Hill

## SBC confirms banking split

Swiss Bank Corporation yesterday confirmed it would transfer its private banking and fund management arm, SBC Private Banking, into self-standing operating divisions from the beginning of next year, splitting it from the group's Swiss retail banking division.

George Graham, Banking Correspondent

# Lufthansa seeks DM1bn savings over five years

By Andrew Fisher in Frankfurt

Lufthansa, the German national airline, plans to cut operating costs more than DM1bn (\$651.6m) in the next five years as part of a renewed savings and productivity drive to achieve a sharp rise in profitability, Mr Jürgen Weber, the chairman, said yesterday.

"Some of the measures that will have to be taken will be painful," he said. "We cannot afford to sit back and relax because our main rivals in Europe have also declared war on costs." British Airways said on Monday it would have to find £1bn (\$1.5bn) in the next three years to maintain competitiveness through cost cuts, more efficient use of assets and improved revenues.

Mr Weber declined to give details of Lufthansa's efficiency plans, but said unit

costs should be reduced further, by some 25 per cent by 2001. "All costs, bar none, will be reviewed. All possibilities of boosting earnings will be re-examined." Staff would also be offered a profit-sharing plan as part of this year's wage talks, although there was little scope for pay rises.

He said competition in the airline industry had become fiercer in the wake of growing liberalisation and globalisation. New alliances had also intensified competition. However, the granting this week of US anti-trust immunity for Lufthansa's co-operation with United Airlines would improve profits and clear the way for closer operating links.

Since Mr Weber became chairman in 1991, Lufthansa has undergone extensive restructuring. Yesterday, he said Lufthansa would meet

forecast growth in air traffic between 5 and 7 per cent a year without increasing staff, or with only a marginal rise.

Elaborating on the 1995 results - the group has already announced a 3 per cent rise in pre-tax profits to DM758m - Mr Klaus Schiede, finance director, said net debt was reduced by DM1.6bn to DM2.2bn. Turnover was 6 per cent higher at DM19.8bn. The dividend is being increased from DM4 to DM5 a share.

He said the strong D-Mark

burdened group results by DM458m. A sector breakdown showed that the Lufthansa passenger airline contributed DM478m to the pre-tax figure, and Condor (the charter operation) DM144m. The rest came from catering, technical, freight and other services.

In the first quarter of 1996, sales rose 6 per cent to

cargo growth was likely to be only moderate this year against the weak economic background.

BNP bows to pressure on CIP with takeover

By Andrew Jack in Paris

Banque Nationale de Paris yesterday announced a takeover of Compagnie d'Investissements de Paris, a financial investment company in which it has control, following growing pressure from minority investors.

The takeover - in the form of an offer to exchange one

BNP share for every CIP share - was announced at BNP's annual general meeting yesterday, after shares in CIP were suspended on the Paris bourse.

The initiative appears to mark a victory for minority investors in French companies, and builds on criticisms launched last year of a US investment fund which attacked CIP's management

and called for improved shareholder value.

The offer comes one week after the annual general meeting of CIP, at which SBC Warburg, the investment bank which holds 2.5 per cent of the company's shares, had filed a resolution calling on the board to reduce the discount of its shares to the net asset value.

It called on CIP to consider solutions including buying back from the market up to 10 per cent of its shares, paying an exceptional dividend, and converting the company into a Sicav investment company, which would have allowed it to liquidate its investment.

SBC said yesterday the offer would allow all CIP's investors to "better realise their investment and improve liquidity".

SBC Warburg, which has built up its stake over the past few months, is believed to have been notified recently that the CIP board did not approve of its resolutions.

Last year Elliott Associates, the US fund and another investor, also attacked CIP's management in a series of questions at the annual general meeting.

first stage of its restructuring - enhancing earnings and cashflow - has seen its share price outperform the German stock market by 45 per cent over the past year. Hoechst now intends to demerge its healthcare, chemicals and agro-chemicals products business.

J.P. Morgan also pointed to the 20 per cent rise in the share price of DSM, the Dutch chemicals company, following its decision to buy back its shares in February. It said the buyback should enhance DSM's 1996 earnings by around 16 per cent.

Mr Dugan said the lack of investment opportunities and the fear of making an unwise acquisition meant more European companies were considering share buybacks as a way to return excess cash to shareholders.

As a result, continental European companies will be compelled to carry out Anglo-Saxon measures such as radical cost-cutting, demergers and share buybacks in the future. In sector terms, J.P. Morgan highlighted banks and pharmaceutical and chemical companies as the most likely to undertake restructuring which will enhance shareholder value.

Mr Dugan said shareholders in the few European companies which have started to cut costs and to restructure their business had already reaped the benefits. For example, Hoechst, the German chemicals company which has completed the

maximum spread selected by the Company, together with all tenders of Notes for which no spread is specified, and pay to such holders of the Notes the maximum price using the minimum spread selected by the Company (even if the minimum spread selected by the Company is lower than the spread

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May 22, 1996

## OBITUARY: EDOUARD BUFFARD

### Founding father of ubiquitous pen maker

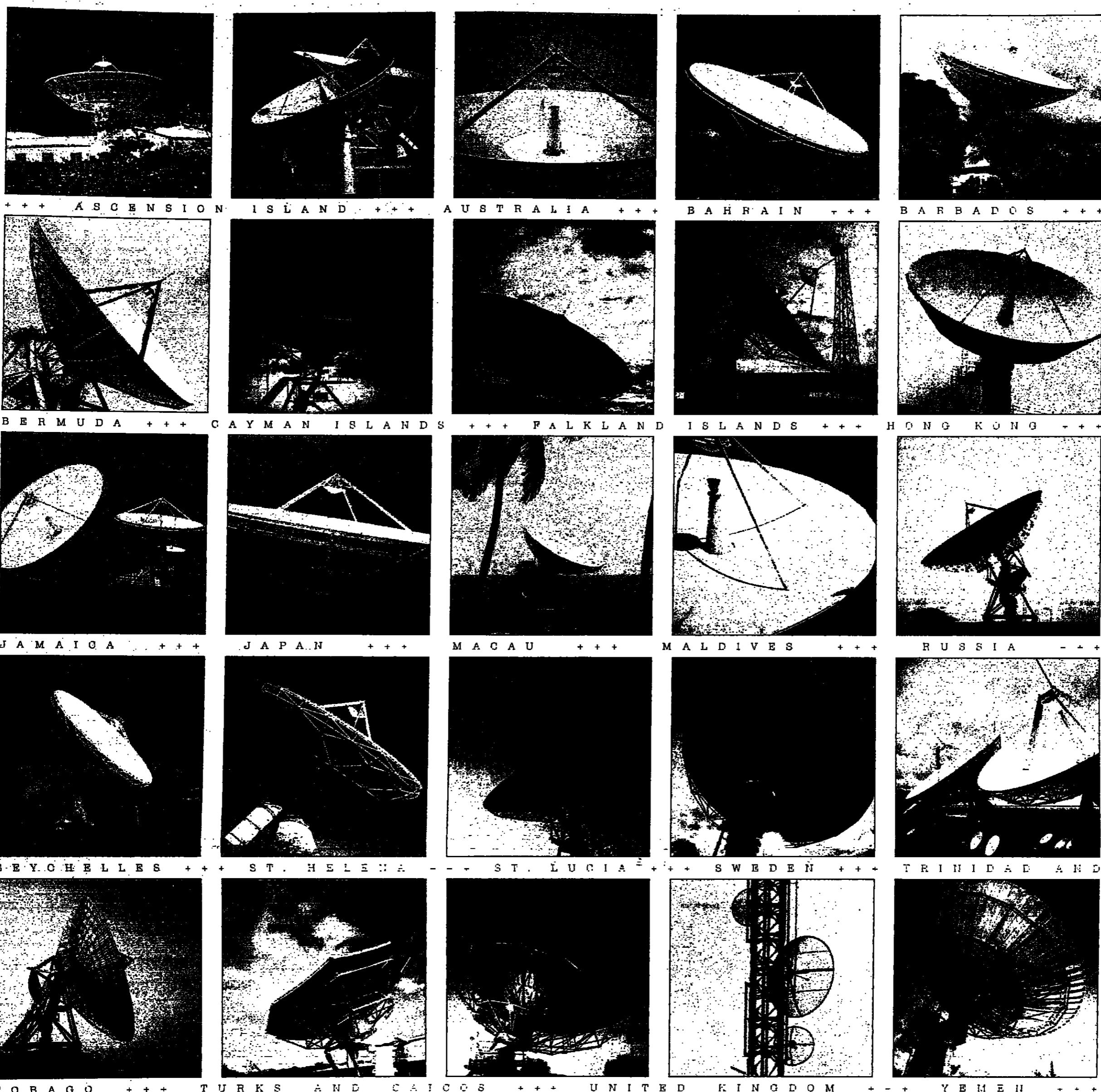
Edouard Buffard, one of the two founders of BIC, the French-based disposable pens, lighters and razors group, has died, the company has announced.

His death at 88 last Thursday follows almost exactly two years after that of the fellow founder Baron Marcel Bich at age 74, who gave his name to the group and led its rapid post-war development from a domestic business to a multinational concern and one of the best-known French brands in the world.

It also comes after the death earlier this year of Claude Bich, aged 57, one of the Bar-

on's sons, who was a director and vice-president of the group. He is best remembered by BIC for his contribution to the development of technology for writing instruments and shavers.

JUN 1996



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(As served 24 hours a day by Cable & Wireless)

If telecommunications are vital to today's world, one name is vital to telecommunications.

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With businesses in over 50 countries, and our own network of high-quality cable and radio links, we're the third-largest carrier of international traffic in the world.

We're involved in mobile businesses in 30 countries; from the UK, France and Germany through to Singapore, Hong Kong and the Caribbean.

We helped launch Asia's first privately-financed communications satellite, which has a "footprint" covering almost half the world's

population; we're laying fibre-optic cables linking the UK with Japan; and we're partnering VEBA of Germany to build new businesses in the EU.

If that sounds like a technical success story, it's no less a financial one.

Since Cable & Wireless was launched on the stock market in 1981, our growth in earnings per share and dividends has outstripped the UK average by over 200%\*.

Above all, it's a success based on the unique Cable & Wireless mix of advanced technology and unparalleled experience of building trust, effective partnerships and

long-term relationships with governments, businesses and customers alike.

And with telecommunications set to be one of the world's fastest-growing industries over the next decade, we face the future with some very appetising prospects indeed.



**CABLE & WIRELESS**

## COMPANIES AND FINANCE: THE AMERICAS

# CompuServe to refocus as Internet-based service

By Louise Kehoe  
in San Francisco

CompuServe, one of the leading computer online information services, yesterday announced plans to phase out its proprietary software in favour of Internet standards.

By the end of the year, CompuServe plans to relaunch itself as an Internet-based service that subscribers can access with a standard Web browser instead of the special-

purpose programs currently required.

CompuServe's decision follows similar moves by Prodigy, the Microsoft Network and AT&T's Interchange Online Network, all of which began as proprietary services but then moved to Internet standards.

However, CompuServe, with nearly 1m subscribers, is by far the largest online service to make such a shift.

This will leave America Online, the largest service with about 7m subscribers, as the

only big online service still using proprietary software. Analysts predicted, however, that AOL may also eventually be forced to join the trend to Internet standards.

CompuServe's move reflects the rising popularity of the Internet among personal computer users, which is challenging the role of proprietary online services, industry analysts said.

The shift to Internet standards may also help

CompuServe to offset mounting competition from media

companies that are building their own information offerings on the world wide web.

By shifting to Internet standards CompuServe will be able to devote more of its resources to creating value-added services instead of proprietary software, said Mr Bob Massey, CompuServe president and chief executive.

"This new initiative not only paves the way for new services in the future, but it will enhance our current services... by enabling us to

respond quickly to market needs with unique new products and content."

More than 80 per cent of CompuServe's efforts will now be devoted to building new content and services using Internet technology, he said.

CompuServe said it would acquire, customize and integrate technologies developed by business partners and third-parties to revamp its services.

• IBM yesterday launched a range of "affordable" light-weight notebook computers

aimed at business travellers. The ThinkPad models, weighing only 4.1lb, feature large displays and an "ultra-thin" casing. Prices start at \$2,700, bringing the IBM ThinkPad into the low end of the portable computer market.

"IBM has raised the bar in notebook design," said Mr Bill Albloni of Giga Information Group, a market research firm.

"Our research shows there is a substantial pent-up demand for slimline notebooks among experienced portable users."

## US retailers begin to see some light amid the gloom

By Richard Tomkins  
in New York

Retailers have been having a hard time in the US lately, with weak demand and cut-throat competition putting a squeeze on profits; but there have been glimmers of hope in the first-quarter results reported over the past week or so.

Nearly all the big retailers have turned in improved performances. Admittedly, it would have been hard for many of them to do much worse than they had done a year earlier, but at least the figures suggested the sector might have turned the corner.

One bright spot has been the hint of a recovery in sales of clothing, with department stores and apparel retailers tending to do better than discount chains such as Wal-Mart Stores, which sell a high proportion of electrical and household goods.

Until recently, it had been the other way round. Clothing retailers – particularly those selling women's clothes – had been hit much harder by poor demand than retailers of so-called hard-line merchandise.

Part of the reason was said to have been that working women had less time to shop than they used to. And clothing sales seemed to have become much less fashion-driven than in the 1980s, when everyone wanted to keep up with the latest look.

Now, however, analysts are beginning to wonder if consumers have gone so long without buying new clothes that

they are ready to renew their wardrobes. And with the economy buoyant, people seem to have enough money in their pockets to satisfy the pent-up demand.

One indicator of the rebound in clothing sales came from Gap owner of the Gap, Banana Republic and Old Navy clothing store chains, which saw net profits leap by 63 per cent to \$22m in the first quarter on the back of a 31 per cent increase in sales.

New store openings contributed to Gap's advance, but the company also reported a greater willingness among customers to pay full price instead of waiting for markdowns. On the non-clothing front, rapid expansion helped Home Depot, a stock market high-flier, turn in yet another stellar performance: net profits rose 24 per cent to \$198m. But other large retailers continued to be afflicted by severe competition, caused primarily by the rapid expansion of the discount store sector over the past few years.

Wal-Mart Stores, until recently a high-flier like Home Depot, resumed its profits growth after last quarter's surprise downturn, but tough competition limited the advance to 3 per cent – a pale shadow of the profit increases the company used to deliver.

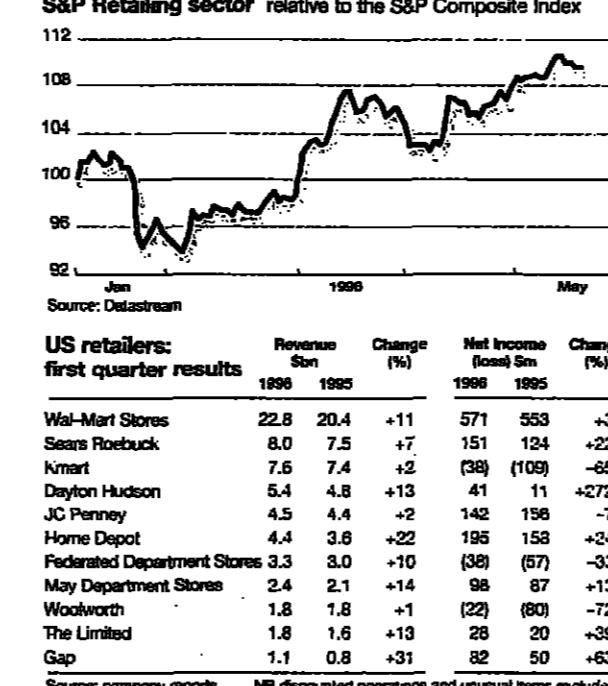
By way of consolation, it said earnings growth should accelerate later in the year.

Kmart, the biggest casualty of the US discount store wars, remained mired in difficulties, reporting losses on continuing operations of \$38m: but the figure represented an improvement over the previous year's losses of \$109m, setting aside unusual items.

Mr Floyd Hall, Kmart chairman and chief executive, accompanied yesterday's publication of the figures with an upbeat presentation to shareholders at the company's annual meeting. He said the discount store sector was the fastest-growing part of the US retail market, and Kmart was taking actions to ensure it



S&amp;P Retailing sector relative to the S&amp;P Composite Index



Source: Datastream NB discounted operations and unusual items excluded

became "a fierce competitor" in the sector.

Woolworth is another ailing retailer that cut its losses in the first quarter: they fell from \$80m a year earlier to \$22m, largely as a result of cost cutting. The specialty retailing division made operating profits of \$34m, while the general merchandise division incurred operating losses of \$21m.

Still, Woolworth remains

under pressure. The company faces calls from Greenway Partners, a New York based investment house, to spin off its profitable athletic footwear and clothing division to shareholders, leaving management to concentrate on turning the rest of the business around.

The non-binding resolution will be put to the vote at Woolworth's annual meeting on June 13.

## Utilities sweeten merger terms to woo investors

By Richard Tomkins

Kansas City Power & Light and UtiliCorp, two US electricity companies proposing a \$1.65bn merger, have sweetened the terms of the deal in a last-minute attempt to win over wavering shareholders.

On the eve of the annual meeting today at which Kansas City Power & Light's shareholders had been due to vote on the merger, the two sides have improved the offer to

value Kansas City Power & Light at about \$1.68bn.

However, the figure still falls slightly short of the terms suggested by a rival offer from Western Resources. In an unsolicited approach last month, Western Resources proposed an all-share transaction valuing Kansas City Power & Light at \$2.8 a share, or \$350m.

Kansas City Power & Light said the shareholder vote on the revised offer would now be postponed until the summer.

Kansas City Power & Light and UtiliCorp are the latest in a wave of US utilities seeking to merge as the US electricity market moves towards deregulation.

Faced with the threat of competition, electricity companies have been trying to get their costs down by merging with neighbouring utilities. This has enabled them to reduce overheads and cut payrolls by sharing generation plant, administrative resources

and other facilities.

Hostile bids have so far been unusual because mergers have to be approved by regulatory bodies. Even friendly mergers take a long time to clear, and electricity companies say a hostile move could become very difficult to complete.

Western Resources has not yet made a formal bid for Kansas City Power & Light. Last month, however, it put pressure on the company to open negotiations on a merger by publishing the contents of a letter to its target's chairman, in which the terms of its proposed deal were set out.

The pressure mounted last week when Institutional Shareholder Services, an influential

US shareholder rights group that advises investors on proxy decisions, recommended Kansas City Power & Light's shareholders vote against the merger with UtiliCorp.

Under the terms of the original deal, Kansas City Power & Light and UtiliCorp would have merged into a new company. Kansas City Power & Light's shareholders would have received one share in the new company for each share already held, while UtiliCorp's shareholders would have received 1.096.

That balance has now been shifted in favour of Kansas City Power & Light's shareholders by altering the share allocation.

Goldman Sachs has about \$5bn of equity capital but this would be expected to grow as partners kept their money in the firm longer. There would also be provisions to give partners some additional liquidity.

The move to limited partnership status would mean that in the event of a catastrophic loss, partners' liability would be limited to the amount of capital they had in the firm. The memo said "partners' economic interests will continue to rise or fall together with the fortunes of our single overall firm".

Goldman's profits slumped in 1994, along with other investment banks, because of poor trading conditions and caused the partnership to look again at its capital base. Mr Corzine and Mr Paulson took control of the firm in the autumn that year.

## Northwest in Hawaii accord

Northwest Airlines has entered into a marketing and code-sharing agreement with Hawaiian Airlines for travel to and from the Hawaiian Islands. Northwest Airlines will also co-ordinate flights to Honolulu from the US and Japan.

AFX News, Minneapolis

## Echo Bay maintains TVI stake

Echo Bay Mines, a medium-sized gold producer, has invested a further \$85.8m (US\$4.25m) to maintain its interest in TVI Pacific at 15.7 per cent. The companies are partners in Philippines Gold Exploration and Development and have auctioned a large copper-gold property on Mindanao Island. Internationally-listed Echo Bay operates gold mines in Canada and the US and has joint exploration projects in Brazil, Mexico, Nigeria, Ghana, Peru and Guyana.

Robert Gibbons

## GM plans \$850m revamp

General Motors plans to spend \$850m on updating its North American sheet metal stamping operations. Under the five-year project, GM will spend \$200m on building stamping plants next to two vehicle assembly operations, and the rest on upgrading machinery and buying new equipment. The strategy will result in job cuts.

AFX News, Washington

## STET to buy WMX pulp unit

WMX Technologies, the Chicago-based waste processing and engineering conglomerate, has agreed to sell its pulp and paper division to Raytheon for \$118m. The sale is the first in a series of expected asset disposals that WMX hopes will transform \$1bn in non-core assets into cash.

The pulp and paper property, based in Birmingham, Alabama, is part of WMX's Rust International subsidiary. The Rust unit will retain its central environmental consulting businesses, although its process engineering group is included in the Raytheon sale.

Raytheon, which has said it hoped to expand into chemicals and metals processing, as well as paper, foods and consumer products, plans to add the WMX property to its Raytheon Engineers and Constructors group. The sale is subject to regulatory approval, and is expected to be completed within the next two months.

WMX Technologies, formerly known as Waste Management, is trimming its non-environmental businesses in an attempt to bolster profitability.

Laurie Morse, Chicago

Reuter, New York

AP-DJ, New York

Mr Maurice Greenberg, the group chief executive, said AIG expected to see strong growth in its Latin American life assurance business.

AIG already has a presence in Chile and recently launched operations in Argentina.

Reuter, New York

Mr Ernest W. Deavenport, chairman and chief executive of Eastman Chemical, said the company's volumes in April were 4 per cent ahead of 1995's levels, although pricing was flat compared with a year ago. The company's business was improving in the second quarter, he said.

Reuter, New York

Spar Aerospace appointment

Spar Aerospace has named Mr Frederick D. Lawrence to lead a turnaround at its ComStream telecommunications equipment unit from ADC Telecommunications in Minneapolis.

Spar will supply C811m (US\$50m) of antenna equipment to Lockheed Martin for use in Asian mobile communications systems.

Robert Gibbons

Spacelabs has a presence in Chile and recently launched operations in Argentina.

Reuter, New York

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AFX News, Minneapolis

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AFX



## COMPANIES AND FINANCE: ASIA-PACIFIC

# Honda surges on back of leisure vehicle sales

By Michiko Nakamoto in Tokyo

Honda, the Japanese carmaker, yesterday reported a 22 per cent increase in consolidated pre-tax profits, reflecting the company's strong performance in the Japanese market, cost-cutting measures and a better currency environment.

Honda's profits increased from Y94.3bn previously to Y115.1bn (\$1.07bn) in the year to March 1996 came on a 7 per cent rise in sales from Y3,956.2bn last time to Y4,252.3bn. Net profits increased 15 per cent from

Y61.6bn to Y70.8bn. The firm gains reflected a strong rise in domestic vehicle sales which were supported by the outstanding popularity of a number of recreational vehicles (RVs) it has launched recently.

In the domestic market, Honda increased vehicle sales by nearly 30 per cent at a time when the overall market rose only about 5 per cent.

The impressive gains were almost entirely due to strong sales of recreational vehicles, which the company has launched in quick succession and which made up about 40 per cent of

sales last year, Honda said. Honda's RVs, based on passenger car platforms, have been popular for their relatively low price and suitability for use in cities, unlike conventional RVs which are based on truck platforms and are more expensive and rugged.

RVs are expected to continue selling strongly in Japan, and Honda expects RVs to comprise 50 per cent of its sales in the current year.

The company has traditionally been stronger in the US than in Japan but last year, its performance in the US was slightly denied by a number of

cars, including the Civic, facing model changes.

However, Honda is confident that it can reach its target of selling 920,000 vehicles in North America in the current year, compared with 857,000 last year and 730,000 in Japan, including the Chrysler Jeep. In addition to model changes that are expected to boost demand, it plans to introduce another RV into the US market later this year.

Motorcycle sales declined in Japan, but grew in other regions, particularly in Asia where demand has

expanded strongly. Continuing strong demand for its RVs in Japan, further cost-cutting and a better foreign exchange environment should support a firm rise in sales in the current year, Honda believes.

It forecasts a 10.5 per cent increase in sales to Y4,700bn and a 6.5 per cent rise in net profits to Y120bn based on an exchange rate of Y100 to the US dollar.

● The name of Honda's president, Mr Nobuhiko Kawamoto, was given incorrectly in a headline in yesterday's FT. We regret the error.

## Japan's general traders double growth in profits

By William Dawkins in Tokyo

Japan's leading general traders, diversified bellwethers of the industrial economy, yesterday reported their fastest annual profits growth for six years, helped by financial gains and expansion of developing economies in south-east Asia.

On average, the top six traders - Itochu, Mitsui, Marubeni, Sumitomo, Mitsubishi and Nissho Iwai - achieved a 15.1 per cent rise in parent company recurring profits, before tax and extraordinary items, in the year to March. It was more than twice the profits growth reported in the previous year.

But they all forecast a slowdown in profits growth in the year to next March.

The gap between the best and weakest performers widened - a mark of increased competition between the traders.

Sumitomo led the pack with a 23.6 per cent recurring profits

increase and Nissho Iwai brought up the rear with a 10 per cent advance.

At the net level, Nissho Iwai turned in a Y19.9bn (\$185.52m) loss after a Y37.7bn write off relating to a failed "tokin" (special trust fund) investment, a belated hangover from the investment excesses of the late 1980s.

All but two of them - Mitsui and Marubeni - reported sales declines, partly because of an accounting change, the exclusion of precious metal dealing from revenues which was formerly 17 per cent of the top traders' aggregate sales, according to Mr Toshihide Yoda, trading company analyst at UBS Securities in Tokyo.

But sales growth was equally constrained by the drag on exports of Japanese goods created by the yen's strength increase.

Marubeni attributed its 11.7 per cent profits rise to an increase in offshore and domestic business, which more than compensated for declining import/export contracts.

Bumper year for the top six performers (Yen m)					
	Sales	Recurring profit*	After-tax profit	Div. (M)	EPS (M)
Itochu					
Year to Mar 96	15,491,756	40,649	10,221	6.0	7.17
Previous year	15,942,400	36,603	9,436	6.0	6.82
Year to Mar 97†	13,500,000	41,000	11,000	6.0	7.72
Mitsui					
Year to Mar 96	15,182,013	60,445	23,983	8.0	15.44
Previous year	15,083,300	50,544	21,784	7.5	14.03
Year to Mar 97†	13,000,000	62,000	25,500	8.0	16.42
Marubeni					
Year to Mar 96	14,859,263	39,172	11,833	6.0	7.92
Previous year	14,371,300	35,080	7,724	6.0	5.17
Year to Mar 97†	13,000,000	40,000	15,000	6.0	10.04
Sumitomo					
Year to Mar 96	14,388,659	43,944	16,279	8.0	15.29
Previous year	14,629,500	35,547	12,063	8.0	11.33
Year to Mar 97†	12,500,000	45,000	18,000	8.0	16.91
Mitsubishi					
Year to Mar 96	13,496,102	66,958	20,297	8.0	12.85
Previous year	13,812,300	58,287	15,978	8.0	10.20
Year to Mar 97†	11,500,000	70,000	26,000	8.0	16.59
Nissho Iwai					
Year to Mar 96	8,688,598	17,736	-19,960	5.0	-25.45
Previous year	9,277,100	16,104	5,030	5.0	6.41
Year to Mar 97†	7,200,000	18,000	13,000	5.0	16.98

\* Before extraordinary items and tax. † Forecast

Source: Companies

Significant obstacles and noted the regulatory frameworks of

## NEWS DIGEST

## London SE hopeful on Chinese move

The London Stock Exchange hopes moves towards the signing of a memorandum of understanding with the China Securities Regulatory Commission will be expedited to enable Chinese companies to proceed with London listings. Mr Ian Salter (left), deputy chairman of the London Stock Exchange, said in Beijing yesterday that, while discussions had been moving slowly, there were signs of quicker progress.

Representatives of the CSRC will visit London in July for further talks and there were indications that agreement may be reached this year. Mr Salter said there were no

significant obstacles and noted the regulatory frameworks of

London and Hong Kong were similar. China has an agreement with the Hong Kong Stock Exchange under which the listing of Chinese companies is permitted. Beijing also has an agreement with New York and will soon sign a memorandum of understanding with the Australian Stock Exchange.

Mr Salter was attending a symposium on capital markets sponsored by the London Stock Exchange at which the benefits of London listings were outlined. Speakers noted that London offered significant advantages as it was a centre of European finance. Its regulatory requirements were also "less onerous" than those of the US.

Tony Walker, Beijing

## Asian expansion for Canon

Canon, the Japanese precision machinery manufacturer, will form marketing joint ventures in the Philippines, Vietnam and India by December, a company spokesman said. The move is part of efforts to raise its sales in the Asia-Pacific region outside of Japan to more than 10 per cent of the total from the current 8 to 9 per cent, he said.

Sales of printers and copiers are expected to rise sharply in these areas, he said, but details of the joint ventures have not yet been decided. Canon already has marketing units in Singapore, Malaysia, Thailand and Hong Kong.

Reuter, Tokyo

## Mycom buys UNP stake

Mycom, the Malaysian timber and gaming concern, said yesterday it had agreed to acquire a 60 per cent stake in UNP Plywood for M\$48.3m (US\$19.4m) cash. UNP is involved in the trading and production of high-quality timber products ranging from plywood to sliced veneer, blackboard and fancy plywood. Mycom said

The company owns an integrated timber complex in the east Malaysian state of Sabah, which includes a mill equipped with a six-line plywood production facility capable of producing about 20,000 cubic metres of plywood and other related timber products per month.

Mycom said the proposed acquisition was most timely as it complemented its recent acquisition of Veranax, which is also involved in the manufacturing of plywood and other related timber products in Sabah. Together, the two acquisitions would give a total combined production capacity of about 500,000 cubic metres per year, the company said.

Reuter, Kuala Lumpur

## NTT scotches DBKom rumour

Nippon Telegraph and Telephone of Japan is not planning to take a stake in Deutsche Bahn AG's telecommunications unit, DBKom, a company spokesman said. The company was responding to a report in a German magazine which said that NTT and other bidders including East Japan Railways, were planning to take a stake of up to 49.9 per cent in DBKom.

AFX-Asia, Tokyo

## Total Indonesia

Total Indonesia, a unit of France's Total energy group plans to more than double gas production in Indonesia to 2.2bn standard cubic feet per day (scfd) by 2000. Mr Bernard Viry, president and general manager, said Total currently produces 1.0bn scfd which includes 800m scfd from the Tunu field, which is part of the Mahakam block on Kalimantan.

Reuter, Singapore

## ANZ posts 12% advance to A\$520m at interim stage

By Nikki Tait in Sydney

Australia and New Zealand Banking Group, the last of the big Australian commercial banks to report in the current interim season, has unveiled an after-tax profit of A\$520m (US\$413m) for the six months to end-March.

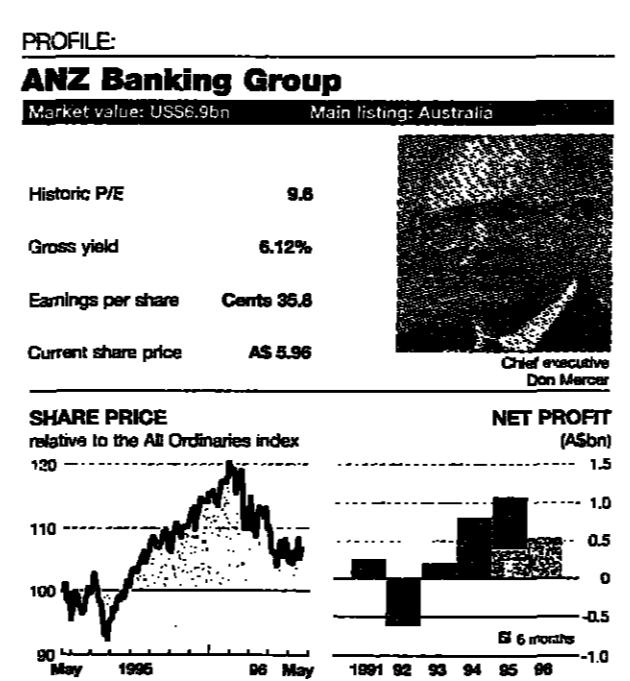
The result represented a 12 per cent improvement on the A\$463m, before abnormals, seen in the same period of 1994-95, but was lower than the A\$570m reported for the second half of the last financial year. There were no abnormals in the latest six months.

Yesterday's A\$520m profits figure was at the lower end of analysts' forecasts. Nevertheless, with the bank remaining fairly optimistic about second-half prospects and the current state of the credit cycle in its core Australasian market, ANZ shares still gained 4 cents to close at A\$6.

The profits result came after a A\$102m charge for doubtful debts, slightly less than the A\$120m seen a year ago. Net interest income increased from A\$1.46bn in the first half of 1994-95 to A\$1.65bn, while other operating income was up from A\$940m to A\$1.01bn.

In New Zealand, there was an even more marked 9 per cent rise, while international lending shot up by 11 per cent, largely on the back of projects related to the Asian region.

Operating expenses rose from A\$1.6bn to A\$1.77bn, with the increase mainly personnel-related. The operating expenses to net income ratio was 66.5 per cent, virtually



and I think you'll see us do better than that in New Zealand and the international markets," he said.

Earnings per share in the half stood at 35.8 cents, up from 15 cents a year ago, but down from 37.5 cents in the second half of 1994-95. The interim dividend is 18 cents, up from 15 cents.

from 31 cents (before abnormals) a year ago, but down from 37.5 cents in the second half of 1994-95. The interim dividend is 18 cents, up from 15 cents.

Years ago did it ever fly above that level.

Yet observers agree that it is ultimately critical for Thai to breach the initial public offering price of Bt60. Only in the first hour of trading four

years ago did it ever fly above that level.

Yet observers agree that it is ultimately critical for Thai to sell more shares if it wants to rise above the ranks of airline under-achievers. A share

sale would be likely to lower the amount of government and military influence in the company, as a quasi-public company staff cannot be sacked and the board is still chaired by Mr Siripong Thongchai, head of the air force.

A dilution in finance ministry control would limit Thai Airways' access to loans of a quality approaching sovereign debt, some analysts warn. But the finance ministry's senior civil servant, Mr Chatumongkol Sonakul, recently warned management that the carrier will remain in the doldrums if it simply buys a new fleet and assumes government backing.

"There must be simultaneous gains elsewhere - the time has come for a serious improvement in operations."

Mr Chatumongkol said.

For us to compete, they cannot tie our hands and let the second airline be free in management," said Mr Chatumongkol.

In the meantime, Thai Airways' profits, helped by aircraft sales and healthy passenger loads, are growing. In the first six months of the fiscal year, Thai posted year-on-year profit growth of 44 per cent. Long-term debt at the end of 1995 of \$2.5bn could expand to around \$5.2bn by the end of 1996, according to Baring Securities. The solution may be to

intrum justitia  
(Registered in Curaçao No. 41415)

### Notice to Shareholders

Shareholders of Intrum Justitia NV, a corporation organised and existing under the laws of The Netherlands Antilles, with registered offices at Charmingroade 3, Willemstad, Curaçao, The Netherlands Antilles, are hereby informed that in the Annual General Meeting of May 21, 1996 it has been resolved to determine the payment of the final dividend of 2.4 cents per share, payable on June 3, 1996 at the following addresses:

#### Paying Agents

Kredietbank S.A. Luxembourgeoise  
43 Boulevard Royal  
L-2955 Luxembourg  
Luxembourg

Bambros Bank Limited  
41 Tower Hill  
London EC3N 4HA  
United Kingdom

Bearer shareholders are asked to submit Coupon no. 16 to the Paying Agents for collection of the dividend.

## COMPANIES AND FINANCE: UK

**British Biotech shares soar**

By Daniel Green

The idea that a pill to treat cancer could be on sale in less than three years' time sent shares in British Biotech, its inventor, soaring yesterday.

They rose to £28 as news of progress in clinical trials broke. The tests suggested that more than half of patients suffering from a range of cancers responded well to the drug.

The shares closed up 28p at 315p, valuing the company at just under £2bn and putting it in line for inclusion in the FT-SE 100 listing on the UK's biggest companies. They could have been bought for less than 45p last year.

The latest trials of the cancer drug, marimastat, confirmed

the drug's promise to treat many "solid tumour cancers" including pancreatic, ovarian, colorectal and prostate.

More than half the 232 patients that have completed a quarter of the drug's price.

Mr Ian Smith, at Lehman Brothers, argued that the new trials' results justified a valuation of about 540 a share and blamed the share price reverse on selling by more cautious US investors.

The company will now discuss with medicine regulatory authorities such as the Food and Drug Administration in the US the details of the final phase of drugs testing.

These tests would be the first in which marimastat would be compared with a placebo in a statistically significant way.

City Mr Peter Laing, pharmaceuticals analyst at Salomon Brothers, the stockbroker: "This price is ludicrous. You can buy US biotech stocks for a quarter of the price."

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These tests would be the first in which marimastat would be compared with a placebo in a statistically significant way.

The company says that if these are a success, the drug could be launched in 1999. Analysts say that if the drug looks good, regulators would allow a launch sooner than that, possibly in 1998.

Marimastat aims to stop the spread of cancer, unlike other cancer drugs which try to kill cancer cells.

Since all solid tumours spread in a similar way, the drug might work in many cancers. It is being tested in 10.

Not killing cells also changes the side-effects of the drug. Some patients suffered hand and shoulder pains which Mr Lewis said were an inflammation of the tendons that may be the result of the drug interfering with the body's attempt to repair itself.

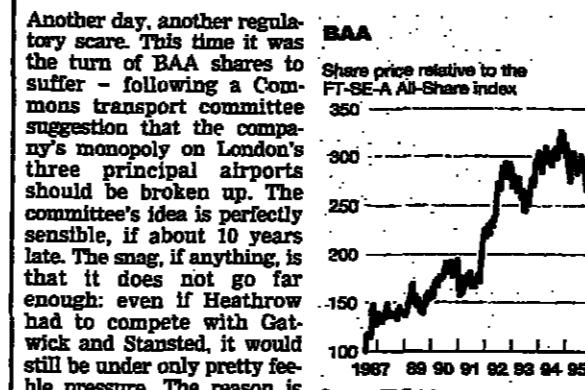
## LEX COMMENT

**BAA**

Another day, another regulatory scare. This time it was the turn of BAA shares to suffer - following a Commons transport committee suggestion that the company's monopoly on London's three principal airports should be broken up. The committee's idea is perfectly sensible, if about 10 years late. The snag, if anything, is that it does not go far enough: even if Heathrow had to compete with Gatwick and Stansted, it would still be under only pretty feeble pressure. The reason is that, however aggressively Gatwick and Stansted cut their charges, many airlines would still be desperate to use Heathrow - because many business travellers are happy to pay a fat premium to go there. To deliver real competition, it would probably be necessary to go further, and break Heathrow itself.

So much for theory. In reality, the committee's good intentions are pretty academic. For one thing, the government has shown no interest in reopening this can of worms. Just as important, BAA has its biggest customers over a barrel: for as long as the airlines want it to build Heathrow's Terminal 5, they are unlikely to antagonise BAA by pressing the issue.

Still, yesterday's jitters are a timely reminder that BAA is a highly regulated business. It is also one facing a potentially tough regulatory review. As the last review showed, Terminal 5 gives it a trump card the utilities do not have - the potential to mobilise support from its customers - which makes a gas-style outcome unlikely. Even so, on their current handsome premium to the market, the shares are allowing precious little for regulatory risk.



Source: FT Estat

**Polly Peck International (Finance) N.V.**Established at Curacao  
(Netherlands Antilles)

**Notice of Annual General Meeting of Shareholders**  
To be held on Friday, June 7 1996 at 10.00 a.m. (Curacao time) at Landhuis Jocca, Keya Richard J. Beaufort z/n, Curacao, Netherlands Antilles. Subject of the meeting will be amongst others the adoption of the Annual Accounts of the Company over the financial year 1995.

**Notice of Meeting of Holders of  
7½% Guaranteed Redeemable Convertible  
Preference Shares 1994/2005**

To be held on Wednesday, June 5 1996 at 10.00 a.m. (New York time) at the offices of Nauman Dutt, attorneys, 101 Park Avenue, New York, NY, 10178 U.S.A. Subject of the meeting will be amongst others the delegation to the Committee of Preference Shareholders of the right to vote in Article 12, to the rules of Association of the Company for a period of one year.

Copies of the agenda and other documents relevant to each meeting are available and copies thereof may be obtained by shareholders of the Company entitled to receive them, at the office of Nauman Dutt, attorneys, 101 Park Avenue, New York, NY, 10178 U.S.A., or at the office of Koen-Peter de Boer, Koen-Peter de Boer & Partners, J. Bleijenburg 210, Curacao, upon satisfactory proof of (preference) shareholding. Copies of the agenda of each meeting will also be mailed to holders whose Preference Shares are deposited in an account with Euroclear or Cede.

Preference shareholders who wish to attend and, to receive payment therefor, to hold at the meeting must do so through their designated Paying Agent, The Chase Manhattan Bank, N.A., 100 Wigwam House, Coleman Street, London EC2P 2HD, United Kingdom, either directly or through Euroclear or Cede, prior to Friday May 31, 1996.

By: The Board of Managing Directors  
of Polly Peck International (Finance) N.V.

Curacao, May 22, 1996

**Allied Domecq sells  
Continental for £49m**

By Christopher Brown-Humes

Allied Domecq, the spirits and retailing group, said it had almost completed its promised withdrawal from food manufacturing after agreeing yesterday to sell its Continental Bakeries unit to Hillsdown Holdings for £24m (\$74.5m).

The group has raised £300m from selling eight food businesses - including Tetley Tea, Lyons cakes and biscuits and a US ingredients business called DCA - in the last 20 months.

It remains under pressure to improve performance, after a drop in underlying profits from spirits contributed to the 20 per cent fall in interim pre-tax profits announced last week.

Continental is a pan-European biscuit manufacturer, which achieved operating profits, after minorities adjust-

ment, of £2.9m on sales of £195m in 1995.

It operates from 11 factories in Holland, France, Germany and Belgium and has 60 per cent of Hagemann, a German trading and distribution group. Brands include Hauss biscuits in the Benelux countries and the French Picard brand of biscuits and toasted bread products.

The purchase will broaden Hillsdown's predominantly UK-based biscuit operations, making it one of Europe's leading biscuit makers with annual sales of more than £500m.

Mr David Newton, Hillsdown chief executive, said the group knew the North European market well and would now gain "a pan-European capability in yet another of its principal activities." There would be synergies with its existing biscuit activities, he stated.

**Thorn EMI shelves  
plans for FONA sale**

By Alice Rawsthorn

on the rental and rent-to-buy sector, rather than conventional retailing.

Thorn has already made a number of disposals under this strategy and hoped to complete the process by selling FONA before it is spun off into a separate company following Thorn EMI's imminent demerger.

Thorn, which operates in 17 countries through businesses including Radio Rentals in the UK and Rent-A-Center in the US, plans to retain FONA for the foreseeable future. However, it hopes eventually to sell its Danish chain.

Thorn EMI, meanwhile is pressing ahead with the final preparations for its proposed demerger, which has prompted bid speculation on EMI Music, which boasts the Beatles, George Michael, Radiohead and the Smashing Pumpkins on its roster.

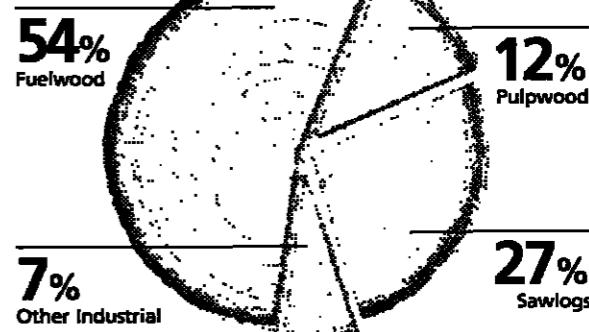
**Acorn planning to  
sell network computer**

By Paul Taylor

He declined to identify the manufacturers of the NetSurfer, however the company has invited bids from a number of potential UK-based suppliers including D2D, the ICL subsidiary. ICL confirmed yesterday that its Manchester-based subsidiary had been approached and would be "keen" to win the contract.

It won a contract in January from Oracle, the second largest computer software group in the world after Microsoft, to design a family of network computers, including desktop and portable models which will each cost less than \$500 (£320). Yesterday Acorn's share price, which has tripled in the past 12 months, closed 15p higher at 305p.

Mr David Lee, Acorn's chief executive, confirmed yesterday that as part of its new strategy focused on network-centric computing, Acorn will contract out the manufacturing of a machine - dubbed the Acorn NetSurfer - and begin sales of the Xemplar Education joint venture.

**We're good  
to wood**

Only 12% of the World's production of wood is used in papermaking.

FOR FURTHER INFORMATION DIAL THE  
FAX BACK NUMBER 0839 111735 OR WRITE TO:  
1 RIVENHALL ROAD, WESTLEA, SWINDON, SN5 7BD  
TELEPHONE: 01793 879229 FAX: 01793 886182  
Calls are charged at 50p per minute cheap rate and 40p per minute at all other times

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ENVIRONMENTAL ACTION GROUP

**RESULTS**

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend paid (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
African Gold ♦ Yr to March 31	1.1	(0.327)	0.375*	0.022	0.38 (1.03)	-	-	-
Brockle Tool ♦ 6 mths to March 31	10.6	(6.08)	0.304	0.165	0.7 (0.5)	0.1	-	0.2
Budgen (AF) ♦ Yr to Jan 31	20.3	(18.2)	1.03	0.903	2.45 (2.27)	0.45	Aug 1	0.4
Chesterfield Progs ♦ Yr to Dec 31	37.2	(33.8)	7.57	9.12	20.8 (23.14)	9	June 11	13.4
Edridge Pipe S ♦ 6 mths to March 31	28.2	(24.8)	0.95	0.88	3.72 (3.26)	1.85	July 27	4.6
El Oro Mining ♦ Yr to Dec 31	22.9K	(2.13)	1.98	1.88	5.01 (5.16)	2.1	Oct 31	2.0
Enterprise Interiors ♦ 6 mths to March 31	19.7	(11.7)	3.54	2.98	7.01 (7.04)	2.25	July 3	-
Exponent Co ♦ 6 mths to March 30	2.7K	(2.2)	2.22	2.02	13.05 (12.8)	10.5	Oct 31	10
Hausback ♦ 6 mths to March 30	20.3	(18.4)	3.3	2.9	7.81 (7.8)	3.1	July 26	2.7
Jarvis Porter ♦ Yr to Feb 28	81	(70.9)	14	10.6	201 (18.1)	4.6	July 28	4.1
Marks and Spencer ♦ Yr to March 31	7,231	(6,005)	965.04	924.3	24.3 (22.6)	8.4	Aug 2	7.5
Redpath Ind ♦ Yr to March 31	234.2	(234.8)	9.276	9.14	3.15 (3.08)	2.81	Aug 10	3.44
Trinity Care ♦ Yr to March 31	7.2	(4.1)	0.713	0.607	16.61 (20.1)	3.3	July 31	4.5
Vassier Thamecroft ♦ Yr to March 31	237.8	(248.8)	27.7	25	57.9 (52.6)	16.7	Aug 14	14.9
<b>Investment Trusts</b>								
ARMADILLES ♦ Yr to April 30	651.21	(620.07)	0.194	0.158	15.8 (12.87)	11	Aug 2	9
Baring Strategic ♦ Yr to March 31	303.2	(288.3)	0.252	0.245	2.0 (2.73)	7.7	July 8	2.29
Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional charge. **After exceptional credit. †On increased capital. ♦Unlm stock. ♪Unlm stock. ♫Unlm stock.								

THIS NOTICE IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION. IF YOU HAVE ANY DOUBT AS TO ITS CONTENTS YOU SHOULD CONSULT YOUR PROFESSIONAL ADVISER WITHOUT DELAY.

THIS NOTICE APPEARS IN THE FINANCIAL TIMES AND HAS BEEN DISTRIBUTED THROUGH THE EUROCLEAR SYSTEM AND CEDEL BANKSOCIETE ANONYME.

**Banco UNB S.A.**  
(incorporated in Argentina as a sociedad anónima)

**NOTICE OF A MEETING**  
of the holders of the  
US\$40,000,000 10 per cent Notes due 1996  
(the "Notes")

to be exchanged at maturity for  
US\$40,000,000 Amortising Floating Rate Notes due 1999-2001  
(the "New Notes") of Banco UNB S.A.

NOTICE IS HEREBY GIVEN by Banco UNB S.A. (the "Issuer") to the Noteholders that, pursuant to the Terms and Conditions of the Notes and the provisions of the Agency Agreement dated August 5, 1994 (as amended and restated on November 21, 1995) (the "Agency Agreement") relating to the Notes (copies of which are available for inspection at the offices of the Issuer and the specified office of each Paying Agent), a meeting of the Noteholders ("the Meeting") will be held at the offices of Clifford Chance, 300 Aldersgate Street, London EC1A 4JU on June 14, 1996 at 4.00 p.m. (London time) for the purpose of considering and, if thought fit, passing the following Resolution, which will be proposed as an Extraordinary Resolution. Unless otherwise specified, defined terms used in this Notice have the meanings given to them in the Agency Agreement.

**EXTRAORDINARY RESOLUTION**

"That this Meeting of the holders of the Notes (the "Noteholders") shall be and is hereby deleted and replaced with the following:

"Exchange or maturity. Unless previously redeemed or purchased by the Issuer, the Notes will mature on June 17, 1996; provided that the Issuer or any successor in business of the Issuer will not be under any obligation to redeem them on that date but will instead be obliged to exchange them on a one-for-one basis for New Notes due August 1996 of the Issuer (the "Intermediary Notes"), substantially in the form set out in the Supplemental Information Memorandum dated May 1996 prepared by the Issuer and available for inspection at the specified office of each Paying Agent in accordance with the scheme of exchange as set out therein."

The basis of the meeting and the reasons for which it is convened are summarised in a letter from the Chairman of the Issuer to the Noteholders, copies of which will be sent to Noteholders free of charge upon request. To obtain a copy, Noteholders should contact the Issuer or one of the Paying Agents at its specified office. The Chairman's letter will be available no later than May 22, 1996. In particular, it will summarise the recent changes in Argentine law as a result of which the Noteholders against the Issuer may be unenforceable under Argentine law unless the Extraordinary Resolution is implemented.

The Intermediate Notes will mature August 5, 1996, provided that the Issuer or

## COMPANIES AND FINANCE: UK

# Vosper moves ahead to £28m

By Tim Burt

Vosper Thornycroft Holdings, the warship builder, yesterday reported a 10 per cent increase in profits in spite of growing competition and overcapacity in defence-related shipbuilding.

Although sales fell from £248.9m to £237.8m, the company saw pre-tax profits rise from £25m to £27.7m (£42.1m) in the year to March 31.

The figures were enhanced by a £5m contribution from Vosper's non-shipbuilding activities, including facilities management and electronic controls. Lord Wakeham, the former cabinet minister who became the group's chairman last year, said profits from such businesses had offset volatility in warship orders.

He predicted that non-shipbuilding operations would contribute up to 40 per cent of operating profits in coming years. Those activities have been bolstered by the group's success in winning management contracts for GCHQ - the government intelligence centre

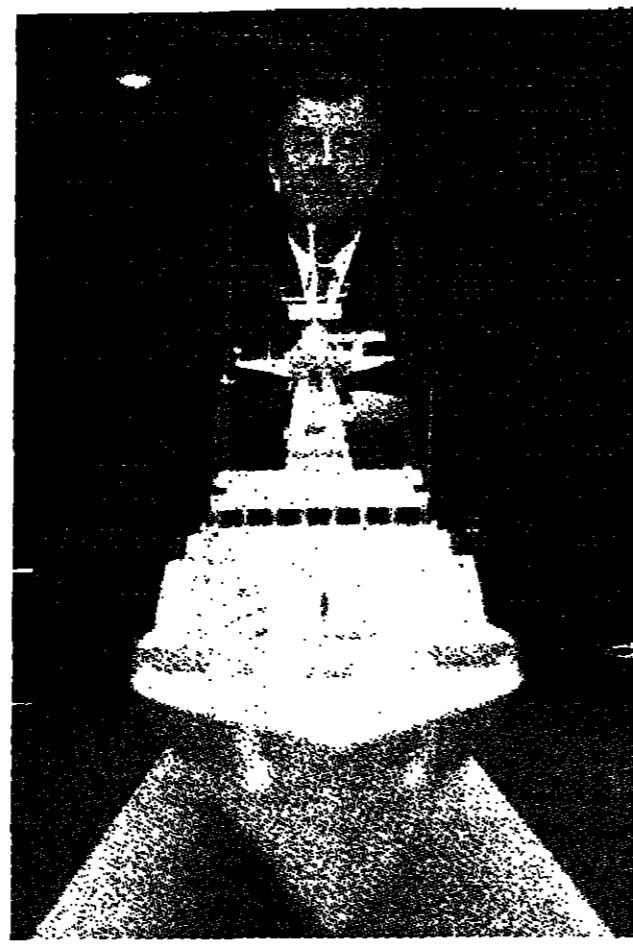
- and the Royal Navy's flagship training project.

Mr Chris Girling, finance director, said such contracts would contribute revenues of about £400m over the next five years. Nevertheless, he emphasised that warship building would remain the group's core activity, with a forward order book worth more than £450m.

Payments for completed ships, notably for the Saudi and Qatari navies, helped lift operating profits from £18m to £20.8m. The figure would have been higher, said Mr Girling, but for a £3.8m exceptional charge to cover redundancy payments to 300 workers.

The lay-offs - announced earlier this year - were blamed on Vosper's failure to win part of the recent Royal Navy order for three Type 23 frigates.

Vosper, nevertheless, said it was confident of winning further orders and remained a leading contractor for the Common New Generation Frigate, a collaborative warship programme between Britain, France and Italy.



Lord Wakeham: non-shipbuilding activities contributed £5m

ISSUE OF £3,000,000,000

# 8% TREASURY STOCK 2021

INTEREST PAYABLE HALF-YEARLY ON 7 JUNE AND 7 DECEMBER  
FOR AUCTION ON A BID PRICE BASIS ON 29 MAY 1996

PAYABLE IN FULL WITH APPLICATION

With a competitive bid  
With a non-competitive bidPrice bid less rebate interest  
£100 per £100 nominal of Stock

This Stock will, on issue, be an investment falling within Part II of the First Schedule to the Treasury Investments Act 1961. Application has been made to the London Stock Exchange for the Stock to be admitted to the Official List on 30 May 1996.

1. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND invite bids for the above Stock.

2. The principal of and interest on the Stock will be a charge on the National Loans Fund, with recourse to the Consolidated Fund of the United Kingdom.

3. The Stock will be repaid at par on 7 June 2021.

4. Stock issued under this prospectus will rank in all respects pari passu, and will be immediately fungible, with the existing Stock and will be amalgamated with the existing Stock in the Central Gilt Office (CGO) on issue and on the register on registration. Consequently, the price payable for the Stock will be reduced by an amount equal to rebate interest from the settlement date of 30 May 1996 to 7 June 1996, the first interest payment date of the Stock, at the rate of £0.17535 per £100 nominal of Stock.

5. The Stock will be registered at the Bank of England or at the Bank of Ireland, Belfast, and will be transferable, in multiples of one penny, by instrument in writing in accordance with the Stock Transfer Act 1963. Stock registered at the Bank of England held for the account of members of the CGO Service will also be transferable, in multiples of one penny, by stamp transfer in accordance with the Stock Transfer Act 1962 and the relevant subordinate legislation. Under current legislation, transfers will be free of stamp duty.

6. Interest is payable half-yearly on 7 June and 7 December. Income tax will be deducted at source unless otherwise stated in the relevant exception applies. Interest warrants will be sent by post. The further details will be made available on an ex-dividend date and will be made available for the interest payment date on 7 June 1996.

7. The Stock may be held in the name of the Central Gilt & Moneymarkets Office.

8. The Stock and the interest payable thereon will be exempt from all United Kingdom taxation, present or future, so long as it is shown that the Stock is in the beneficial ownership of persons who are neither domiciled nor ordinarily resident in the United Kingdom of Great Britain and Northern Ireland.

9. Further, the interest payable on the Stock will be exempt from United Kingdom income tax, present or future, so long as it is shown that the Stock is in the beneficial ownership of persons who are not ordinarily resident in the United Kingdom of Great Britain and Northern Ireland.

10. For the purposes of the preceding paragraphs, persons are not ordinarily resident in the United Kingdom if they are regarded as not ordinarily resident for the purposes of United Kingdom income tax.

11. Applications for exemption from United Kingdom income tax should be made in such form as may be required by the Commissioners of Inland Revenue. The appropriate forms may be obtained from the Inland Revenue, Financial Intermediaries and Claims Office, Pitz Roy House, PO Box 46, Nottingham, NG2 1BD.

12. These exemptions will not entitle a person to claim repayment of tax deducted from interest unless the claim is made within the time limit provided for such claims under income tax law, under the provisions of the Taxes Management Act 1970, Section 43 (1), no such claim will be outside this time if it is made within six years from the date on which the interest is payable. In addition, these examples will not apply if and as the claim is the interest from any compensation for the loss of rights of ownership of securities in the United Kingdom. Moreover, the allowance of the exemption is subject to the provision of any law, present or future, of the United Kingdom directed to preventing avoidance of taxation by persons domiciled, resident or ordinarily resident in the United Kingdom, and, in particular, the interest will not be exempt from income tax where, under any such provision, it fails to be treated for the purpose of the Income Tax Acts as income of any person resident or ordinarily resident in the United Kingdom.

13. It is intended that, if an official facility for the stripping of gilt-edged securities is introduced, the Stock will be stripable subject to the terms of that facility. On 10 July 1995 the Chancellor of the Exchequer announced that the Government had decided in

principle to introduce such a facility and had also decided that any securities made stripable through any such facility would be exempt from withholding tax and from the various securities arrangements which have been introduced with effect from 2 January 1996 in connection with sale and repurchase agreements for gilt-edged securities. The starting date for an official strips facility will be announced in due course.

14. Further details of the tax treatment of securities resulting from the stripping of stock of this issue will be determined at or prior to the commencement of an official strips facility. Accordingly, the availability and terms of the exemptions in paragraphs 8 to 12 above in relation to such stripped securities are subject to modification.

## Method of Application

15. Bids may be made either on a competitive or a non-competitive basis, as set out below, and must be submitted on the application form published with the prospectus. Each application form must comprise either one competitive bid or one non-competitive bid. Gilt-edged market makers may bid by telephone to the Bank of England not later than 10.00 am on Wednesday, 29 May 1996.

16. Application forms must be sent to the Bank of England, New Issues, PO Box 444, Gloucester GL1 1NP to arrive not later than 10.00 AM ON WEDNESDAY, 29 MAY 1996 or lodged by hand at the Central Gilt & Moneymarkets Office, Bank of England, Bank Buildings, 19 Old Jewry, London not later than 10.00 AM ON WEDNESDAY, 29 MAY 1996, or lodged by hand at any of the Branches or Agencies of the Bank of England not later than 3.30 PM ON TUESDAY, 28 MAY 1996. Bids will not be receivable between 10.00 am on Wednesday, 29 May 1996 and 10.00 am on Monday, 31 May 1996.

17. The Bank of England reserves the right to require evidence of the identity of any applicant for Stock of any person for whom an application is being made as agent. Failure to provide satisfactory evidence of identity may result in delay in the despatch of certificates. In addition, if, for whatever reason, such evidence of identity is not provided as soon as is reasonably practicable (in the Bank of England's determination) and in any event within 21 days after the auction, the Bank of England may reject the application or cancel the sale of any Stock, and take any other action it may think fit.

18. Cancellation of a sale of Stock for any reason will not affect the non-competitive sale price or any other sale of Stock.

## 19. COMPETITIVE BIDS

1(i) Each competitive bid must be for one amount and at one price, before allowing for rebate interest, expressed as a multiple of £1/2nd of £1 and must be for a minimum of £500,000 nominal of Stock and for a multiple of Stock as follows:

Amount of Stock applied for      Multiple  
£500,000-£1,000,000      £100,000  
£1,000,000 or greater      £1,000,000

(ii) Unless the applicant is a member of the CGO Service, PAYMENT IN FULL AT THE PRICE BID LESS REBATE INTEREST AT THE RATE OF £0.17535 PER £100 NOMINAL OF STOCK must be made by a CHAPS payment.

Each application form must be sent to the Sterling Banking Office, Bank of England (Sort Code 10-00-00) or by credit of account (Account number 58560009) quoting the reference "STY921", to arrive not later than 1.30 pm on Thursday, 30 May 1996. CHAPS payments must be debited to an account in the name of the applicant (or an account in the joint names of the applicant and one or more others) held with a bank or building society in the UK.

(iii) The Bank of England reserves the right to reject any competitive bid or part of any competitive bid. Competitive bids may be ranked in descending order of price and Stock will be sold to applicants whose competitive bids are at or above the lowest price at which the Bank of England considers that the Stock may be accepted (the lowest accepted price). APPLICANTS WHOSE COMPETITIVE BIDS ARE ACCEPTED WILL PURCHASE STOCK AT THE PRICES WHICH THEY BID (LESS REBATE INTEREST): competitive bids which are accepted and which are made at prices above the

By Patrick Harverson  
and Nikki Tait

RJB Mining, the UK's dominant coal mining group, is embarking on its first foray into overseas markets with the purchase of a large stake in an Australian resources company.

RJB, which bought the bulk of state-owned British Coal's mines 18 months ago, has agreed to spend \$136m (£71.5m) acquiring up to 43 per cent of CIM Resources, owner of 70 per cent of the Stratford coal project in New South Wales.

Mr Richard Budge, chief executive, said RJB was moving overseas because of the poor expansion opportunities at home, where the group accounts for 85 per cent of all coal production.

"We will concentrate on UK coal for the long-term, but to get growth for shareholders we need to look elsewhere," he said. However, Mr Budge said RJB would not be rushing into other overseas ventures. "We will take it one at a time. We need to see how this goes first."

RJB will subscribe initially

for 25m shares in CIM at 90 cents a share. In addition, it will have an option to buy a further 50m shares at 100 cents a share in the following 12 months. If exercised, this option would take RJB's holding to 29.5 per cent.

Finally, should CIM make coal-related acquisitions worth over £850m within 12 months, RJB has the right to subscribe for a further 60m shares at 106 cents a share. Its stake would then reach 42.9 per cent.

CIM shares rose 6 cents to 88 cents on the Sydney stock exchange.

# Pension costs peg M&S advance

By Christopher Brown-Humes

Marks and Spencer would have broken through the £1bn (£1.32bn) profit barrier for the first time last year if it had not been for additional pension costs, Sir Richard Greenbury, chairman, said yesterday.

He was speaking after the group announced a 7.2 per cent rise in pre-tax profits from continuing operations to £94m for the year to March 1996. Group

pre-tax profits rose from £82.4m to £95.8m while group sales rose 6.3 per cent to £7.2bn.

The group said a strong performance from financial activities, an increased contribution from Brooks Brothers of the US, and a 65 per cent surge in net interest income to £54.8m had bolstered its results.

But it noted that its figures had been affected by poor UK clothing sales last autumn, difficult conditions in some of its

European markets, and a weak Canadian performance. Last autumn's warm weather increased the cost of post-Christmas reductions.

Group clothing sales rose 3.9 per cent while food sales, after 3 per cent inflation, were up 5.4 per cent. The group said this had enabled it to maintain its market share and margins.

Financial services lifted operating profits by 26 per cent to £61m, bolstered by a rapid

growth of personal lending.

The expanding overseas operations also made progress, and now account for more than 17 per cent of group sales. This was despite difficult conditions in Europe and the effects of strikes in France.

M&S said a valuation had found a shortfall in the actuarial value of the pension scheme and the cost to the company of steps to make this up were £18.1m in the full year.

This Stock will, on issue, be an investment falling within Part II of the First Schedule to the Treasury Investments Act 1961. Application has been made to the London Stock Exchange for the Stock to be admitted to the Official List on 30 May 1996.

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12. These exemptions will not entitle a person to claim repayment of tax deducted from interest unless the claim is made within the time limit provided for such claims under income tax law, under the provisions of the Taxes Management Act 1970, Section 43 (1), no such claim will be outside this time if it is made within six years from the date on which the interest is payable. In addition, these examples will not apply if and as the claim is the interest from any compensation for the loss of rights of ownership of securities in the United Kingdom. Moreover, the allowance of the exemption is subject to the provision of any law, present or future, of the United Kingdom directed to preventing avoidance of taxation by persons domiciled, resident or ordinarily resident in the United Kingdom, and, in particular, the interest will not be exempt from income tax where, under any such provision, it fails to be treated for the purpose of the Income Tax Acts as income of any person resident or ordinarily resident in the United Kingdom.

13. It is intended that, if an official facility for the stripping of gilt-edged securities is introduced, the Stock will be stripable subject to the terms of that facility. On 10 July 1995 the Chancellor of the Exchequer announced that the Government had decided in

principle to introduce such a facility and had also decided that any securities made stripable through any such facility would be exempt from withholding tax and from the various securities arrangements which have been introduced with effect from 2 January 1996 in connection with sale and repurchase agreements for gilt-edged securities. The starting date for an official strips facility will be announced in due course.

14. Further details of the tax treatment of securities resulting from the stripping of stock of this issue will be determined at or prior to the commencement of an official strips facility. Accordingly, the availability and terms of the exemptions in paragraphs 8 to 12 above in relation to such stripped securities are subject to modification.

## Method of Application

15. Bids may be made either on a competitive or a non-competitive basis, as set out below, and must be submitted on the application form published with the prospectus. Each application form must consist of either one competitive bid or one non-competitive bid. Gilt-edged market makers may bid by telephone to the Bank of England not later than 10.00 am on Wednesday, 29 May 1996 or lodged by hand at any of the Branches or Agencies of the Bank of England not later than 3.30 PM ON TUESDAY, 28 MAY 1996. Bids will not be receivable between 10.00 am on Wednesday, 29 May 1996 and 10.00 am on Monday, 31 May 1996.

16. Application forms must be sent to the Bank of England, New Issues, PO Box 444, Gloucester GL1 1NP to arrive not later than 10.00 AM ON WEDNESDAY, 29 MAY 1996 or lodged by hand at the Central Gilt & Moneymarkets Office, Bank of England, 1 Bank Buildings, 19 Old Jewry, London not later than 10.00 AM ON WEDNESDAY, 29 MAY 1996 OR LODGED BY HAND AT ANY OF THE BRANCHES OR AGENCIES OF THE BANK OF ENGLAND NOT LATER THAN 3.30 PM ON TUESDAY, 28 MAY 1996.

17. The Bank of England reserves the right to require evidence of the identity of any applicant for Stock of any person for whom an application is being made as agent. Failure to provide satisfactory evidence of identity may result in delay in the despatch of certificates. In addition, if, for whatever reason, such evidence of identity is not provided as soon as is reasonably practicable (in the Bank of England

## COMMODITIES AND AGRICULTURE

**Asarco boss sees more copper deficits**

By Kenneth Gooding,  
Mining Correspondent

Virtually alone among copper market commentators, Mr Richard Osborne, chairman of Asarco of the US, the world's fourth largest private sector producer of the metal, suggests that there will be supply deficits this year and in 1997.

At presentations to investors and analysts he has been pointing out that Asarco's forecasts of future east-west trade are mainly responsible for being out of step with the consensus.

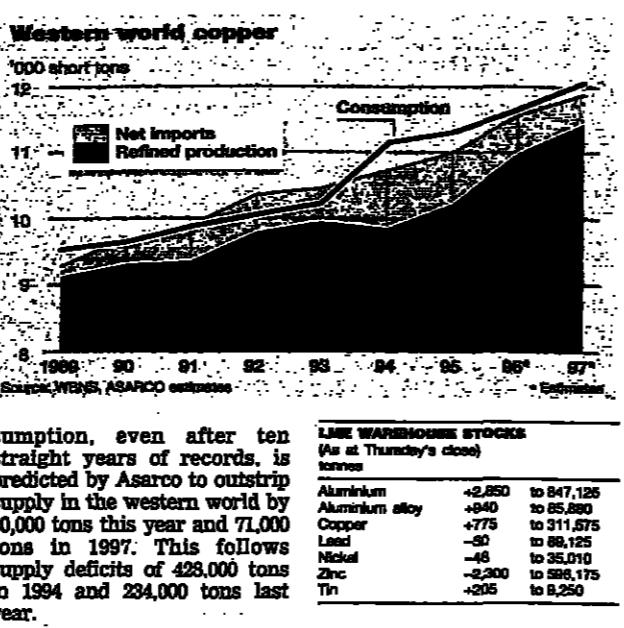
Asarco sees net exports from the former eastern bloc and China to the west falling to 64,000 short tons this year, 22 per cent down from the 82,000 tons seen in 1995. Net exports are likely to fall again, to 49,000 tons next year.

China will be responsible for most of this fall, says Mr Osborne. He estimates that

China will import 220,000 tons of copper in 1996 and 196,000 tons next year, well above the 1994 and 1995 levels. When net imports into China were 105,000 tons and 64,000 tons respectively, "In 1994 we saw a drawdown in [China's] internal stocks of over 180,000 tons which led to a dramatic fall in imports from the west," says Mr Osborne. "These shifts have run their course. Imports into China seem to be rising again."

Another factor that differentiates Asarco's forecasts from the rest, he suggests, is that some other analysts fail to appreciate the strength of copper demand growth, particularly in developing countries. "The early stages of economic development are very copper intensive and we are now seeing this in south east Asia, Latin America and mainland China," he says.

Consequently, copper con-



sumption, even after ten straight years of records, is predicted by Asarco to outstrip supply in the western world by 20,000 tons this year and 71,000 tons in 1997. This follows supply deficits of 428,000 tons in 1994 and 234,000 tons last year.

The money involved is small compared with the Ecu15.8bn spent last year on direct payments for arable crops and beef, the OECD said in its annual report on agricultural policies, markets and trade. But it had risen from very low levels in 1991 "and will increase with the implementation of new programmes".

The so-called agri-environment programmes, drawn up as part of the 1992 MacSharry reforms of the Common Agricultural Policy, vary considerably between countries, according to the report.

In Austria, 91 per cent of the land is eligible for payments, compared with only 3 per cent in the Netherlands.

Countries spending most on the schemes are Germany, which has committed Ecu1.6bn between 1994 and 1997; France, at Ecu1.3bn; and Italy, at Ecu1.7bn. Austria spent Ecu1.7m last year alone.

The UK's budget, approved in 1994, amounts to Ecu17m, and Ireland's Ecu20m. The EU funds up to half or three-quarters of the cost, depending on the poverty of the region.

While Sweden, Greece and Belgium emphasise organic farming, France is putting most of its budget towards maintaining extensive grassland, with 17 per cent of agricultural land eligible for payments.

Environmental organisations, as well as the OECD, have expressed concern that some programmes may amount to little more than back-door aid for farmers with no obvious benefit for the environment.

Weyerhaeuser, the leading producer, has so far not joined the industry move to increase softwood pulp transaction prices by US\$40 to \$560 on June 1. But analysts expect some part of the increase to hold and prices may firm later as Norscan stocks dip towards 15m tonnes.

● About 2,000 unionised workers at three Quebec newspaper mills of Stone-Consolidated, one of North America's top two newspaper producers, voted on Monday to reject the company's pay offer. Negotiations are to resume shortly, however, and analysts do not expect a strike.

Farmers are being badly hit by a combination of high interest and exchange rates and a protracted period of low prices, the ministry says. Many farms are now in a run-down state, limiting their ability to recover quickly to take full advantage of any recovery in prices. Up to 10 per cent of farmers will not be able to continue to farm as they are doing at present, the report warns. So they must consider such options as leasing, or subdividing their property or finding ways to increase their income by finding jobs off the farm.

There are now a significant number of young farmers who have not had any good years to repay debt, restore the farm to

**Norscan pulp stocks fall again**

By Robert Gibbons in Montreal

North American and Scandinavian (Norscan) pulp producers' stocks fell in April for the second month in succession but are still too high, analysts say here. Preliminary figures suggest that the total dropped by about 250,000 tonnes, or 10 per cent, to 2,75m tonnes. March's decline had been the first since mid-1995.

Norscan shipments in March, the latest available numbers, were 1.56m tonnes, up 2.6 per cent from February, with good gains in Europe and Japan. Canadian shipments alone in April, just announced, were 71,000 tonnes, the highest since September 1995, with strength noted in the European and Asia-Africa markets.

Canadian producers reported 44 days supply of market pulp at April 30, down from 53 days at March 31.

Latin American and Asian producers' stocks are believed also to have declined in April.

Norscan stocks are still 700,000 tonnes too high, says Mr John Johnson, analyst with Richardson Green Shields Canada, in Vancouver. Also producers had about 450,000 tonnes of annual capacity out of production in April. Producers must accept discipline if the temporary global pulp glut is to be overcome, he warns.

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**Problems pile up for NZ livestock sector**

Many farmers could face forced sales, writes Terry Hall

New Zealand sheep and beef farming – the mainstay of the country's agricultural sector for over a century – is in serious trouble. A special report from the Ministry of Agriculture says the problems are coming to a head for farmers who have faced severe difficulties for over a decade – since the 1985 Labour government decided to force them to stand on their own feet and removed all tax and other incentives and all forms of assistance.

The report says farm values have risen by an average 5.3 per cent a year over the past ten years. However, in its latest report the Real Estate Institute said that prices of traditional beef and sheep farms had begun to fall over recent months due to low farm profitability, and many were selling below government valuations.

The report says sheep and cattle farmers are under severe financial pressure and many face forced sales. The coming financial year looks little better and will "test the resilience, morale and skills of an even larger group of farmers". Farmers are being badly hit by a combination of high interest and exchange rates and a protracted period of low prices, the ministry says. Many farms are now in a run-down state, limiting their ability to recover quickly to take full advantage of any recovery in prices. Up to 10 per cent of farmers will not be able to continue to farm as they are doing at present, the report warns. So they must consider such options as leasing, or subdividing their property or finding ways to increase their income by finding jobs off the farm.

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It says farmers' morale is very low in response to much lower than expected wool prices and very poor cattle prices, which are 35 per cent below those in 1993-94. This raises the prospect of a total 1.6m head (up from 1.3m last season) which "does not bode well for the beef industry as it means there will be virtually no dairy beef calves to rear and finish".

The report says farmers have been fortunate in that the summer and autumn has been one of the best for many years. If there had been a drought or other natural calamity they would have faced a very serious financial situation given the low stock prices. "While some improvement in wool prices is expected, the outlook for lamb and beef is for prices to stay around current levels."

**EU agri-environment programmes cost £1bn**

By Alison Maitland

European Union member states spent Ecu1.3bn (£1bn) last year on payments to farmers to improve the environment, the Organisation for Economic Co-operation and Development said yesterday.

Payments are made to producers to cut the use of fertilisers and pesticides, control soil erosion, reduce the concentration of animals on grazing land, improve the landscape and encourage wildlife.

The ECE, which is organising a meeting this week in Zagreb on good agricultural practices jointly with the UN's

Food and Agriculture Organisation, says modern agriculture is depleting water resources and causing damage to the environment.

Farmers in eastern Europe cannot now afford the capital investment and inputs of fertilisers and pesticides required for intensive farming. But the ECE fears this may be only a matter of time, especially if farmers in western Europe are persuaded to change their

ways. In that event, "it is very likely that chemical companies would see eastern Europe as a new market with extraordinary potential".

The proportion of irrigated land in western Europe has risen over the past 20 years from 10 to 25 per cent in western Europe and from 15 to 40 per cent in southern Europe.

"This irrigation policy leads to an increased demand for water, a decline in groundwater

resources and a multiplication of droughts," the ECE says.

Between 10 and 60 per cent of nitrogen fertilisers end up in groundwater, which makes many water resources unsuitable for drinking. Also, 2 to 4 per cent of the total amount of pesticides used finds its way into ground and surface water.

Animal manure, particularly in the form of slurry rather than straw manure, is also a big water pollutant.

**European water under threat from farming**

By Frances Williams in Geneva

Eastern European countries could create new environmental hazards if their farmers take up the intensive farming practices common in western Europe, the United Nations Economic Commission for Europe said yesterday.

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## MARKETS REPORT

**Verbal support takes dollar to 16 month high**

By Philip Gash

The dollar yesterday rallied to a 16 month high against the D-Mark following verbal support for a stronger dollar from a senior Bundesbank official.

Mr Olaf Sievert, a Bundesbank council member, provided the market with a signal to buy dollars when he told an audience in Leipzig that "a rise of a few pennings in the dollar would be good for the German economy."

This took the dollar to an intra-day high of DM1.5455 in Europe. It later closed in London at DM1.5415, from DM1.5347 on Monday. Against the yen it finished at Y107.06, from Y107.15.

Earlier the dollar had been under some pressure following sceptical comments about European monetary union, which supported the D-Mark, from Mr Wilhelm Nolling, a former Bundesbank official.

Sterling was a beneficiary of the firmer dollar, with the

trade-weighted index finishing at 84.8, the highest level in the rally since hitting a historic low of 82.2 on November 20. Against the D-Mark it closed at DM2.3331, from DM2.3207. Against the dollar it finished at \$1.5136 from \$1.5122.

Analysts pointed out that the three per cent rally in sterling effectively offset the 75 basis point cut in UK interest rates since last December.

In Sweden, the central bank trimmed the repo rate to 6.5 per cent from 6.7 per cent.

Activity was generally flat, subdued ahead of the meeting of the Federal Open Market Committee in the US, although there was little expectation of any shift in US interest rates.

■ The dollar's rally off historic

■ POUND IN NEW YORK

May 20	Latest	Prev. close
2 spot	1.5130	1.5145
3 month	1.5107	1.5122
1 yr	1.5045	1.5073

■ POUND SPOT FORWARD AGAINST THE POUND

May 21	Closing mid-point	Change	Bid/offer spread	Day's mid-high	Mid-low	One month	Rate %PA	Bank of England %PA
Europe								
Austria (Sch) 18,4170	-0.088 094 -246	16,4254 16,2053	16,2050	16,2050	16,2050	2.0	16,2103	2.0
Belgium (Bfr) 47,8500	+0.25 327 -694	47,9655 47,7070	47,7059	47,7059	47,7059	2.8	47,6258	2.8
Denmark (DK) 9,0074	+0.048 028 115	9,0149 8,9553	8,9518	8,9518	8,9518	2.1	8,9517	2.1
Finland (Fim) 7,1494	-0.028 423 -567	7,1570 7,1130	7,1130	7,1130	7,1130	0.7	7,1568	0.7
France (Fr) 7,8585	+0.041 021 680	7,8017 7,6580	7,6584	7,6584	7,6584	2.1	7,6535	2.1
Greece (Dr) 2,0041	+0.024 337 -341	2,0337 2,0194	2,0194	2,0194	2,0194	2.5	2,0177	2.5
Ireland (Irl) 368,6400	-0.002 554 -701	367,9200 366,0000	366,0000	366,0000	366,0000	1.0	366,0672	1.0
Italy (It) 2,257,89	+11.59 711 -868	2,239,75 2,249,22	2,246,13	2,246,13	2,246,13	-2.0	2,243,83	-3.2
Luxembourg (Lfr) 47,9500	-0.002 554 -694	47,9595 47,7070	47,7048	47,7048	47,7048	2.8	47,6328	2.8
Netherlands (Fl) 2,0087	+0.018 077 -097	2,0098 2,0257	2,0257	2,0257	2,0257	2.9	2,0258	2.9
Norway (Nkr) 10,0000	+0.043 667 -111	10,0115 9,9550	9,9549	9,9549	9,9549	1.1	9,9583	1.1
Portugal (Pte) 2,0055	+0.045 667 -110	2,0090 2,0120	2,0120	2,0120	2,0120	2.0	2,0175	2.0
Spain (Pte) 19,181	-0.002 554 -701	19,1810 19,1810	19,1810	19,1810	19,1810	-1.0	19,1841	-1.0
Sweden (Skr) 10,2823	+0.023 729 -929	10,2974 10,2078	10,2084	10,2084	10,2084	-0.1	10,2084	0.0
Switzerland (Sfr) 1,9164	+0.0089 153 -174	1,9199 1,9057	1,9057	1,9057	1,9057	3.8	1,9074	4.0
UK (Gbp) 1,2379	-0.0056 373 -384	1,2386 1,2337	1,2337	1,2337	1,2337	1.3	1,2338	1.4
Ecu (Ecu) -1,2379	-0.0056 373 -384	1,2386 1,2337	1,2337	1,2337	1,2337	1.4	1,2203	1.4
SDR (-)	-1,048300							
Argentina (Peso) 1,5125	+0.0014 112 -197	1,5160 1,5103	1,5103	1,5103	1,5103	-	-	-
Brazil (Brl) 1,5063	+0.018 058 068	1,5086 1,5036	1,5036	1,5036	1,5036	-	-	-
Canada (Cdn) 2,0753	-0,019 744 -762	2,0800 2,0729	2,0746	2,0746	2,0746	0.4	2,0709	0.8
Mexico (New Peso) 11,1933	-0,0184 671 -998	11,2275 11,1850	11,1850	11,1850	11,1850	-	-	-
USA (\$1) 1,5136	+0,014 131 -139	1,5148 1,5105	1,5105	1,5105	1,5105	0.7	1,5113	0.6
Pacific/Middle East/Africa								
Australia (Aus) 1,0208	-0,0032 075 098	1,0140 1,0207	1,0207	1,0207	1,0207	-1.8	1,0145	-1.7
Hong Kong (Hkg) 11,7081	+0,0104 045 -115	11,7130 11,6555	11,6555	11,6555	11,6555	-1.7	11,6568	-1.7
India (Rs) 52,2200	+0,0010 080 070	52,5098 52,5070	52,5070	52,5070	52,5070	-	-	-
Israel (Shek) 4,9241	+0,007 928 -565	4,9591 4,9253	4,9253	4,9253	4,9253	-	-	-
Japan (Yen) 162,041	+0,007 928 -565	162,100 161,316	161,316	161,316	161,316	5.4	160,826	5.5
Malaysia (Mys) 3,7733	+0,0005 075 098	3,7794 3,7650	3,7650	3,7650	3,7650	-2.7	3,7655	-2.8
New Zealand (Nzdl) 2,2172	+0,017 155 -188	2,2222 2,2130	2,2130	2,2130	2,2130	-2.7	2,2217	-2.8
Philippines (Pte) 30,9784	+0,0215 087 097	31,0000 30,9250	30,9250	30,9250	30,9250	-2.0	30,9250	-2.0
South Africa (Zar) 5,6537	-0,0174 446 -628	5,6831 5,6542	5,6542	5,6542	5,6542	-	-	-
South Korea (Won) 118,604	-0,027 050 -098	118,624 117,534	117,534	117,534	117,534	-	-	-
Taiwan (Tsl) 41,3457	+0,0413 268 -628	41,4110 41,2808	41,2808	41,2808	41,2808	-	-	-
Thailand (Thb) 36,3019	+0,0369 185 -204	36,3450 36,3240	36,3240	36,3240	36,3240	-	-	-
1 Rates for May 20. Bid/offer spreads in the Pound Spot table show only the last three decimal places. Forward rates are not directly quoted to the market but are implied by current interest rates. UK, Ireland, Belgium, Ecu and Sdr are quoted in US currency; J.P. Morgan nominal indices May 22; Euro average 1990-100. Data are rounded to two decimal places in the Dollar Spot table derived from THE WALL STREET JOURNAL CLOSING SPOT RATES. Some values are rounded by the FT.								

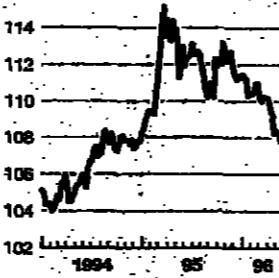
lows last year against the yen and D-Mark has been so dogged that it has at times been possible to lose sight of the overall trend. But as recently as last October, the dollar was trading around DM1.38, and in late February it was still down at DM1.45.

The dollar's rally looks more impressive when put into context. Mr Nick Parsons, currency strategist at Paribas Capital Markets, notes that for the first time in ten years the dollar has risen against four quarters in succession. Against the yen, it has risen for three successive quarters, something not achieved since the dollar's great bull run ahead of the Plaza Accord in 1985.

Economists note that from trough to peak, the dollar rally of 1985-89, 1991 and 1992-93 each climbed by 20-25 per cent. If the current dollar rally matches these gains, it will reach DM1.65-70.

## D-MARK

Trade-weighted index



depends on foreign bond purchases to finance its budget deficit, and hence "had to be careful not to show that they favour longer term (inflationary) depreciation of the currency."

Koo's argument is that unlike in the Eighties, when Japanese investors "pursued rising values", they now buy when prices are low. Mr Koo presumes Mr Rubin will have noticed this fact, and hence will favour a weaker dollar.

"US investment will not become particularly popular amongst Japanese investors if the dollar merely breaks through the Y105 level. A fully fledged interest in US investment will only rise amongst domestic (Japanese) investors once the dollar has broken through (below) Y100."

"A level between Y90-100 is the most suitable in terms of its impact both on structural reform and the economy," says Mr Koo.

Germany, meanwhile, has achieved a strong bull run ahead of the Plaza Accord in 1985.

Economists note that from trough to peak, the dollar rally of 1985-89, 1991 and 1992-93 each climbed by 20-25 per cent.

If the current dollar rally matches these gains, it will reach DM1.65-70.

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**LONDON SHARE SERVICE**

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**MANAGED FUNDS NOTES**

Prices are in Swiss francs otherwise indicated and bonds  
are in US dollars unless otherwise indicated.

Yield = The yield on the most recent computation.

Prices of certain after-tax bonds listed below are subject to  
capital gains tax on sales.

\* Funds not SIS recognized. The regulatory authorities  
of these funds are:

- Germany - Monetary Authority
- France - Financial Services Commission
- Ireland - Central Bank of Ireland
- Isle of Man - Financial Supervision Commission
- Jersey - Financial Services Department
- Luxembourg - Institut d'Administration Luxembourgeoise
- Switzerland - Swiss National Bank

Buying price = Price at which bonds are bought.

Selling price = Price at which bonds are sold.

Buying price - Other or Index price.

Then - The date when the manager of the fund manager's  
name is the date of the fund's valuation prior entries  
by year of the following typology:

- 000 = 1 January
- 100 = 10 January
- 200 = 20 January
- 300 = 30 January
- 400 = 1 February
- 500 = 15 February
- 600 = 1 March
- 700 = 15 March
- 800 = 1 April
- 900 = 15 April
- 1000 = 1 May
- 1100 = 15 May
- 1200 = 1 June
- 1300 = 15 June
- 1400 = 1 July
- 1500 = 15 July
- 1600 = 1 August
- 1700 = 15 August
- 1800 = 1 September
- 1900 = 15 September
- 2000 = 1 October
- 2100 = 15 October
- 2200 = 1 November
- 2300 = 15 November
- 2400 = 1 December
- 2500 = 15 December

a - End of charge on date of issue.

b - Fund manager's percentage deduction from capital.

c - Monthly or quarterly pricing.

d - Distribution base of 100 francs.

e - Periodic premium insurance plan.

f - Single premium insurance.

g - Designated as a UCITS (Undertakings for Collective  
Investment in Transferable Securities).

h - Offer price includes all expenses except agent's  
commission.

i - Premium day's price.

j - Guernsey prices.

k - Yield before Jersey tax.

l - Ex-distribution.

m - Ex-dividend.

n - Only payable to charitable bodies.

o - Their column shows annualized rates of very  
little.

The fund prices on these pages are also available on  
the Internet at [www.FV.com](http://www.FV.com)

## LONDON STOCK EXCHANGE

## MARKET REPORT

**FT-SE 100 fails in attempt to penetrate 3,800**By Steve Thompson,  
UK Stock Market Editor

Outstanding performances from a number of leading stocks, most notably the oil majors, Marks and Spencer, Bank of Scotland and Glaxo, helped to rescue the UK equity market yesterday.

Without the impetus of those stocks, London would have struggled to stay level yesterday, in spite of another strong performance by Wall Street overnight, where the Dow Jones Industrial Average raced higher.

The second line stocks featured three scintillating displays, from British Biotech, Inchcape and Brit-

ish Borneo. But dealers maintained that the market was lacking real upside support and needed another sizeable takeover bid to continue its upward progress.

The FT-SE 100 index took a hard look at the 3,800 level very early in the session, but just failed to reach the crucial level of support needed to propel the index above it.

At the close the Footsie had achieved an 11.3 rise at 3,789.4, recouping almost all of Monday's decline, but the day's performance was still viewed as unconvincing by a number of traders.

They were equally scathing about the performance of the Mid 250 index, which closed 6.9 higher at

4,529.2, in a move that owed much to British Biotech, arguably the day's outstanding individual stock.

"Without the drive provided by Marks and Spencer, which helped the rest of the retail sector, and the US support for oil stocks, it would have been a very tough day for London," said a senior marketmaker.

The 7 per cent gain from Marks and Spencer was worth 5 points of the index, while the rises in BP and Shell were worth 2.5 Footsie points.

Allowing for Enterprise Oil and Lason, the leading index owed all of its gains to M&S and oils.

There was no real support for London from yesterday's performance on Wall Street, which lacked

a decided trend during the afternoon, as the Federal Reserve Open Market Committee meeting got under way. Dealers said they expected no immediate move in US interest rates but were looking for indications of the direction of the next shift in rates. The Dow was up some 8 points well after London closed for business.

A bullish report on its Marimast anti-cancer drug from British Biotech, the leading UK biotech stock, saw the company's shares post an early gain of nearly 20 per cent, before they turned down and eventually settled around 10 per cent higher on the day.

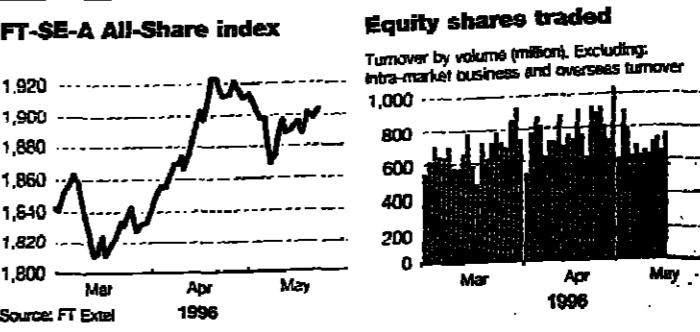
Marks and Spencer, meanwhile,

provided excellent news from the high street, achieving preliminary results at the top of the range of analysts' forecasts, which helped lift the rest of the retail sector.

Marketmakers, increasingly nervous about the potential for rights issues, said the short-term outlook depended on Wall Street and the Footsie's ability to penetrate 3,800.

"If the street performs well and we get through Footsie 3,800 then 3,900 could be on the cards," was the view of one senior trader.

Turnover in equities at 6pm was a lowly 693.2m shares, with non-Footsie stocks accounting for 58 per cent of that figure. Customer trading on Monday was worth £1.8bn.



Source: FT Extel  
1996

**Indices and ratios**

FT-SE 100	3789.4	+11.2	FT Ordinary index	2815.3	+4.3
FT-SE Mid 250	4529.2	+6.9	FT-SE-A Non Fins p/c	17.12	17.09
FT-SE-A 350	1918.4	+5.0	FT-SE 100 Fut Jun	3788.0	+8.0
FT-SE-A All-Shares	1903.36	+4.89	10 yr Gilt yield	6.02	7.97
FT-SE-A All-Shares	3.75	-0.75	Long gilt/equity rd ratio	2.14	2.12

**Best performing sectors**

1 Oil Exploration	+2.0	1 Water	-1.2
2 Retailers General	+1.9	2 Extractive Inds	-1.2
3 Distributors	+1.4	3 Electricity	-0.8
4 Pharmaceuticals	+1.4	4 Chemicals	-0.8
5 Oil Integrated	+1.3	5 Insurance	-0.7

**Worst performing sectors**

1 Water

2 Extractive Inds

3 Electricity

4 Chemicals

5 Insurance

## FUTURES AND OPTIONS

■ FT-SE 100 INDEX FUTURES (LIFFE) £25 per full index point (APT)									
	Open	Sett price	Change	High	Low	Ext. vol.	Open Int.		
Jun	3789.0	3789.0	-0.0	3801.0	3782.5	7175	55088		
Sep	3800.0	3797.0	-3.0	3801.5	3785.0	216	7446		
Dec	3835.0	3827.0	-8.0	3835.0	3827.0	86	486		
Jan	4540.0	4540.0	+10.0			0	4141		

■ FT-SE MID 250 INDEX FUTURES (LIFFE) £10 per full index point									
	Open	Sett price	Change	High	Low	Ext. vol.	Open Int.		
Jun	3650.0	3650.0	-0.0	3650.0	3650.0	3650	3650		
Sep	3650.0	3648.0	-2.0	3650.0	3648.0	3648	3648		
Dec	3648.0	3646.0	-2.0	3648.0	3646.0	3646	3646		
Jan	3646.0	3646.0	+10.0			0	4141		

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	Open	Sett price	Change	High	Low	Ext. vol.	Open Int.		
Jun	3650.0	3650.0	-0.0	3650.0	3650.0	3650	3650		
Sep	3650.0	3648.0	-2.0	3650.0	3648.0	3648	3648		
Dec	3648.0	3646.0	-2.0	3648.0	3646.0	3646	3646		
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Jun	3650.0	3650.0	-0.0	3650.0	3650.0	3650	3650		
Sep	3650.0	3648.0	-2.0	3650.0	3648.0	3648	3648		
Dec	3648.0	3646.0	-2.0	3648.0	3646.0	3646	3646		
Jan	3646.0	3646.0	+10.0			0	4141		

■ EURO STOXX FT-SE 100 INDEX OPTION (LIFFE) £10 per full index point									
	Open	Sett price	Change	High	Low	Ext. vol.	Open Int.		
Jun	3625.0	3625.0	-0.0	3625.0	3625.0	3625	3625		
Sep	3625.0	3625.0	-0.0	3625.0	3625.0	3625	3625		
Dec	3625.0	3625.0	-0.0	3625.0	3625.0	3625	3625		
Jan	3625.0	3625.0	+10.0			0	4141		

\* Calls 1.25 Pts 6.200 \* Underlying cash value. Premiums quoted are based on settlement price.  
† Long dated option maturity.

‡ Long dated option maturity.

§ Trading volume

■ Major Stocks Yesterday

	Vol.	Closing	Day's
	000s	price	change
SI	86	470	
AGA Group	1630	1630	-1
Abbey National	1700	1573	-6
Albert Fisher	1800	493	
Amico	3200	3200	-1
Anglian Water	847	535	-6
Argos	488	720	
Armstrong Grou	520	320	-3
Argus	350	184	-1
Arrow Weights	408	376	-3
Associated Bisc	2000	2000	-1
Associated Port	225	225	-1
BAA	11300	507	-17
BA			

## WORLD STOCK MARKETS

	High	Low	Yld	P/E		High	Low	Yld	P/E		High	Low	Yld	P/E		High	Low	Yld	P/E		High	Low	Yld	P/E	
<b>EUROPE</b>																									
AUSTRIA (May 21 / Sch)	1,022	1,015	1.25	12.65		1,022	1,015	1.25	12.65		915	905	1.15	11.55	200,110	915	905	1.15	11.55		1,022	1,015	1.25	12.65	
Belgium 447	1,274	1,265	2.0	12.65		1,274	1,265	2.0	12.65		1,050	1,040	1.25	11.55	200,110	1,050	1,040	1.25	11.55		1,274	1,265	2.0	12.65	
Denmark 595	1,255	1,245	1.95	12.65		1,255	1,245	1.95	12.65		1,050	1,040	1.25	11.55	200,110	1,050	1,040	1.25	11.55		1,255	1,245	1.95	12.65	
Finland 595	1,255	1,245	1.95	12.65		1,255	1,245	1.95	12.65		1,050	1,040	1.25	11.55	200,110	1,050	1,040	1.25	11.55		1,255	1,245	1.95	12.65	
Greece (May 21 / Drachma)	1,022	1,015	1.25	12.65		1,022	1,015	1.25	12.65		1,015	1,005	1.25	11.55	200,110	1,015	1,005	1.25	11.55		1,022	1,015	1.25	12.65	
Iceland 595	1,255	1,245	1.95	12.65		1,255	1,245	1.95	12.65		1,050	1,040	1.25	11.55	200,110	1,050	1,040	1.25	11.55		1,255	1,245	1.95	12.65	
Ireland 770	1,255	1,245	1.95	12.65		1,255	1,245	1.95	12.65		1,050	1,040	1.25	11.55	200,110	1,050	1,040	1.25	11.55		1,255	1,245	1.95	12.65	
Italy 595	1,255	1,245	1.95	12.65		1,255	1,245	1.95	12.65		1,050	1,040	1.25	11.55	200,110	1,050	1,040	1.25	11.55		1,255	1,245	1.95	12.65	
Luxembourg 595	1,255	1,245	1.95	12.65		1,255	1,245	1.95	12.65		1,050	1,040	1.25	11.55	200,110	1,050	1,040	1.25	11.55		1,255	1,245	1.95	12.65	
Netherlands 595	1,255	1,245	1.95	12.65		1,255	1,245	1.95	12.65		1,050	1,040	1.25	11.55	200,110	1,050	1,040	1.25	11.55		1,255	1,245	1.95	12.65	
Portugal 705	1,255	1,245	1.95	12.65		1,255	1,245	1.95	12.65		1,050	1,040	1.25	11.55	200,110	1,050	1,040	1.25	11.55		1,255	1,245	1.95	12.65	
Spain 595	1,255	1,245	1.95	12.65		1,255	1,245	1.95	12.65		1,050	1,040	1.25	11.55	200,110	1,050	1,040	1.25	11.55		1,255	1,245	1.95	12.65	
Sweden 595	1,255	1,245	1.95	12.65		1,255	1,245	1.95	12.65		1,050	1,040	1.25	11.55	200,110	1,050	1,040	1.25	11.55		1,255	1,245	1.95	12.65	
UK 595	1,255	1,245	1.95	12.65		1,255	1,245	1.95	12.65		1,050	1,040	1.25	11.55	200,110	1,050	1,040	1.25	11.55		1,255	1,245	1.95	12.65	
Switzerland 595	1,255	1,245	1.95	12.65		1,255	1,245	1.95	12.65		1,050	1,040	1.25	11.55	200,110	1,050	1,040	1.25	11.55		1,255	1,245	1.95	12.65	
Belgium/Luxembourg (May 21 / Fr.)	1,022	1,015	1.25	12.65		1,022	1,015	1.25	12.65		1,022	1,015	1.25	11.55	200,110	1,022	1,015	1.25	11.55		1,022	1,015	1.25	12.65	
Adriatic 5,300	5,400	5,200	1.6	12.65		5,400	5,200	1.6	12.65		5,100	5,000	1.6	12.65	200,110	5,100	5,000	1.6	12.65		5,400	5,200	1.6	12.65	
Albania 6,500	6,600	6,400	1.65	12.65		6,600	6,400	1.65	12.65		6,300	6,100	1.65	12.65	200,110	6,300	6,100	1.65	12.65		6,600	6,400	1.65	12.65	
Armenia 1,255	1,255	1,245	1.95	12.65		1,255	1,245	1.95	12.65		1,255	1,245	1.95	12.65	200,110	1,255	1,245	1.95	12.65		1,255	1,245	1.95	12.65	
Georgia 4,600	4,700	4,500	1.65	12.65		4,700	4,500	1.65	12.65		4,400	4,200	1.65	12.65	200,110	4,400	4,200	1.65	12.65		4,700	4,500	1.65	12.65	
Kosovo 2,600	2,700	2,500	1.65	12.65		2,700	2,500	1.65	12.65		2,400	2,200	1.65	12.65	200,110	2,400	2,200	1.65	12.65		2,700	2,500	1.65	12.65	
Macedonia 2,600	2,700	2,500	1.65	12.65		2,700	2,500	1.65	12.65		2,400	2,200	1.65	12.65	200,110	2,400	2,200	1.65	12.65		2,700	2,500	1.65	12.65	
Montenegro 2,600	2,700	2,500	1.65	12.65		2,700	2,500	1.65	12.65		2,400	2,200	1.65	12.65	200,110	2,400	2,200	1.65	12.65		2,700	2,500	1.65	12.65	
Serbia 2,600	2,700	2,500	1.65	12.65		2,700	2,500	1.65	12.65		2,400	2,200	1.65	12.65	200,110	2,400	2,200	1.65	12.65		2,700	2,500	1.65	12.65	
Yugoslavia 2,600	2,700	2,500	1.65	12.65		2,700	2,500	1.65	12.65		2,400	2,200	1.65	12.65	200,110	2,400	2,200	1.65	12.65		2,700	2,500	1.65	12.65	
Czech Rep (May 21 / Koruna)	1,022	1,015	1.25	12.65		1,022	1,015	1.25	12.65		1,022	1,015	1.25	12.65	200,110	1,022	1,015	1.25	12.65		1,022	1,015	1.25	12.65	
Croatia 1,022	1,015	1.00	1.25	12.65		1,022	1,015	1.00	1.25		1,022	1,015	1.00	1.25	200,110	1,022	1,015	1.00	1.25		1,022	1,015	1.00	1.25	
Hungary 1,022	1,015	1.00	1.25	12.65		1,022	1,015	1.00	1.25		1,022	1,015	1.00	1.25	200,110	1,022	1,015	1.00	1.25		1,022	1,015	1.00	1.25	
Poland 1,022	1,015	1.00	1.25	12.65		1,022	1,015	1.00	1.25		1,022	1,015	1.00	1.25	200,110	1,022	1,015	1.00	1.25		1,022	1,015	1.00	1.25	
Slovenia 1,																									





## AMERICA

# US equities steady ahead of FOMC

## Wall Street

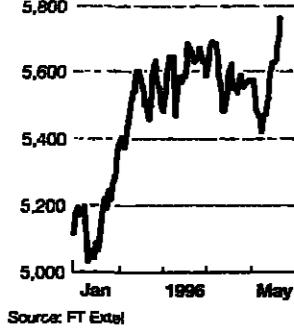
US equities hovered near to Monday's closing levels in mid-session trade as investors awaited the conclusion of the Federal Reserve's Open Market Committee meeting, writes Linda Branson in New York.

At 1pm, the Dow Jones Industrial Average was 8.13 stronger at 5,756.95, the Standard & Poor's 500 was up 2.16 at 675.31 and the American Stock Exchange composite gained 3.16 at 612.52. The technology-rich Nasdaq composite added 3.09 at 1,251.20. NYSE volume was 230m shares.

Few on Wall Street expected the Fed to change interest rates at yesterday's FOMC

## Dow Jones

## Industrial Average



Source: FT Estat

meeting, but economists remained divided about the direction of interest rates through to the end of the year. Therefore, many were hopeful that the Fed would release some indication of its view of the economy at the conclusion of the meeting.

Stocks deviated little direction from the bond market, which was also relatively flat.

Among individual shares, oil companies in the Dow gave up some of the strong gains made on Monday after the conclusion of the United Nations deal to allow Iraq to sell oil to raise money for humanitarian aid. Chevron retreated 1% to \$60.4%. Exxon shed 31/4 to \$86 and

Texaco receded 51/4 to \$85.4%.

Wellpoint Health Networks, a California health maintenance organisation (HMO), soared 121/2 or 48 per cent to \$38.7 as the HMO's parent, Blue Cross of California, completed its conversion to a for-profit company. Wellpoint retains use of the Blue Cross name for marketing purposes and Blue Cross donated \$3bn to two healthcare foundations in order to repay the citizens of California for tax benefits it received while it was a non-profit company.

Value-trust shares climbed 11/4 per cent to \$12.3, regaining some of the ground lost in the days since one of the airline's DC-9s crashed in the Florida Everglades, in spite of news that one of the company's founders had sold 1.5m shares on Monday. The company said the shares were sold to satisfy margin debt.

For a second consecutive day, shares in Iomega jumped amid optimism about a two-for-one stock split that took effect yesterday. Shares in the company, which makes computer disk drives, added \$6 or 15 per cent at \$47.4%.

Dayton Hudson rose \$3 or 3 per cent to \$105 after the retailer reported stronger than expected first-quarter earnings of 49 cents a share. The mean estimate from analysts was for closer to 43 cents a share.

## Canada

Toronto was firm in midday trade, having been propelled to stronger territory in early trade by Wall Street's gains on Monday. The TSE-300 composite index was 9.4 higher by noon at 22,930 in volume of 41.9m shares.

Analysts noted that oil and gas issues remained strong in spite of news that the United Nations and Iraq had worked out a deal to allow Baghdad to resume exporting limited amounts of oil. One dealer said that while oil prices could drop, they were still higher than a year ago.

Sun Hung Kai Properties moved ahead 75 cents to HK\$76.25, as did Henderson Land to HK\$65.25. New World put on 70 cents at HK\$35.10.

## ASIA PACIFIC

# Hong Kong sharply higher for second straight day

Wall Street's renewed bull run spurred HONG KONG sharply higher for a second straight day. The Hang Seng index finished 101.19 ahead at 11,088.77, on a day's high of 11,121.91, in turnover up to HK\$5.1bn.

HSBC topped the most active list on talk of a covered warants issue. The stock climbed HK\$1.50 to HK\$116, adding to Monday's HK\$2.50 advance.

Cheung Kong picked up 50 cents to HK\$54.75 and its Hutchison associate gained 40 cents at HK\$48.30.

Sun Hung Kai Properties moved ahead 75 cents to HK\$76.25, as did Henderson Land to HK\$65.25. New World put on 70 cents at HK\$35.10.

## Tokyo

The overnight rise on Wall Street had little effect on investor confidence, although shares closed marginally higher on buying by overseas investors and technical traders, writes Emiko Terazono in Tokyo.

The Nikkei 225 average rose 112.74, or 0.5 per cent, to 22,091.42, recovering the 22,000 level for the first time in three trading days. The index moved between 21,892.58 and 22,196.04.

Although early trading remained dull due to the bearish tone carried over from Monday, demand from foreign brokers and arbitrageurs lifted prices in the afternoon.

Volume of 403m shares, against 391m, remained relatively thin as domestic institutions and foreign investors refrained from accumulating positions ahead of Friday, the peak time for corporate announcements of earnings results for the year to March.

The Topix index of all first section stocks gained 0.26 at 1,689.30 and the Nikkei 300 rose 0.26 to 312.23. Declines led advances by 604 to 438 with 186 issues unchanged.

In London the ISE/Nikkei 50 index firms 0.21 to 1,475.36.

Speculators focused on laggards in the textile and warehouse sectors. Warehouses posted the largest gain of the day, with Mitsubishi Warehouse and Transportation up Y20 to Y1,840 and Misui-Soko rising Y31 to Y966. Among textiles, Toho Rayon strengthened

Y26 to Y598 and Mitsubishi Rayon Y10 to Y458.

Many banks were weaker ahead of Friday's earnings announcements. Although the institutions are expected to write off a bulk of their very heavy bad debts, some industry analysts remain bearish due to their exposure to non-bank lenders and the expected fund raising through preferred stock.

Dai-Ichi Kangyo Bank rose Y10 to Y1,960, but Bank of Tokyo Mitsubishi dipped Y20 to Y2,510 and Fuji Bank lost Y10 to Y2,340.

Investors were discouraged by the expected lifting of Iraq's oil sanctions, and profit-taking depressed oil refiners and distributors, which had gained ground during the past few trading days due to higher oil prices. Nippon Oil shed Y3 to Y705 and Cosmo Oil softened Y2 to Y678.

In Osaka, the OSE average slipped 42.79 to 23,439.36 in volume of 35.6m shares.

## Roundup

TAIPEI showed some recovery after extending Monday's 4 per cent drop, although financials fell further. The weighted index lost 45.41 at 5,729.48, having rebounded from a session's low of 5,685.50. Turnover was T\$46.9bn. The financial sector tumbled 3.2 per cent, with Shin Kong Life off T\$4 at T\$104.50.

Gains in textiles and other sectors helped to limit the overall decline, with textiles up 1.8 per cent, and Hualon T\$1.30 better at T\$20.50.

SINGAPORE was weak as linked stocks were sold by a number of investment funds, said to be adopting a cautious approach to the market until they had a clearer view of where local property prices were going after measures were introduced to dampen speculation.

The Straits Times Industrial index fell 12.76 to 2,310.16.

Wing Tai Holdings, however, picked up a cent to S\$3 after reports that the property group had attracted a strong positive response from buyers to news that it was selling a new project in a prime district.

KUALA LUMPUR extended

PARIS confirmed that Monday's fall was a technical reaction, as the CAC-40 index picked up 9.12 to 2,129.71 and turnover improved to FFrs5bn.

The oil stocks were favoured

as Elf Aquitaine made FFrs7 to FFrs9 and Total rose FFrs5.20 to FFrs5.20.

Crédit Local shares rose FFrs18.10 to FFrs11.20 as the company forecast higher results for 1996, following a good first four months of the year.

LISBON climbed to an all-time high, with institutional demand seen for Portugal Telecom and Sonae, the industrial group. The BVL-30 index moved ahead 13.84 to 1,884 to 1,904 in turnover of Esc3bn.

Brokers said that demand for FFrs2 to Esc3 to Esc7,000, after touching a record high of Esc3.715, had been driven by foreign investors ahead of the second stage of privatisation: a 21.7 per cent stake is to be sold on June 11.

Sonae has been pushed

higher since the group

announced restructuring measures last week.

Electrabel, the electricity utility, firmed FFrs30 to FFrs31 as a number of investors moved in ahead of tomorrow's dividend payment.

MILAN edged down, await-

## FT-SE Actuaries Share Indices

May 21	THE EUROPEAN SERIES									
	Hourly changes	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close	
FT-SE Eurotrack 100	-1694.40	1694.05	1694.48	1695.18	1697.08	1697.07	1696.22	1696.94		
FT-SE Eurotrack 200	-1739.94	1737.38	1738.48	1738.75	1742.16	1737.92	1740.29			
May 20		1680.84	1680.34	1682.80	1678.81					
FT-SE Eurotrack 100	-1733.46	1727.37	1724.84	1723.28	1725.38					
Buy base 100 (100 = 100 - 1694.40, Higher = 100 + 1694.40)		100 - 1694.40	200 - 1737.38	100 - 1694.40	200 - 1738.75	100 - 1742.16	200 - 1737.92	100 - 1740.29		

Buy base 100 (100 = 100 - 1694.40, Higher = 100 + 1694.40)

Buy base 200 (200 = 200 - 1737.38, Higher = 200 + 1737.38)

Buy base 100 (100 = 100 - 1733.46, Higher = 100 + 1733.46)

Buy base 200 (200 = 200 - 1727.37, Higher = 200 + 1727.37)

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Buy base 100 (100 = 100 - 1733.46, Higher = 100 + 1733.46)

Buy base 200 (200 = 200 - 1727.37, Higher = 200 + 1727.37)

Buy base 100 (10